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EUROPE'S BUSINESS NEWSPAPER

No. 30,484

Wednesday March 9 1988

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### World News

### Palestinian guerrillas free charity workers

Radical Palestinian guerrillas SABENA, Belgium's 54 per cent released two Oxfam charity state-owned airline, unveiled a 52 workers, a Briton and a Syrian, per cent fall in net income from six days after they were seized in

Sidon, Lebanon.

A Fatah Revolutionary Council ing collaboration talks with five official said Oxfam's British other European carriers. Page 25 regional co-ordinator and the charity's director in Lebanon had been seized for questioning for security reasons. He insisted they had not been kidnapped. Page 24

### Panama accuses US of intervention plan

Panama accused the US of preparing an imminent military intervention in the country as part of a campaign to onst mili-tary leader Mannel Antonio Noriega.

Meanwhile the Government ordered emergency measures to avoid shortages of food and other essentials as banks stayed closed due to US pressure on Noriega. Panama trade zone at standstill,

### Chirac Nato plea

French Prime Minister Jacques Chirac called for France to play a more active role in Nato, to strengthen the European pillar of the alliance. Page 3

### Coup attempt crushed

Two men were killed and several others taken prisoner when police foiled a coup attempt in the Marxist West African state of Sao Tome and Principe.

### **Krakow battles**

Police fought running battles with students in Krakow as Polish demonstrators railied in at least four cities to commemorate 1968 campus disturbances.

### Armenian rally

Thousands of Armenians staged a funeral march and rally in the capital city of Yerevan for victims of ethnic riots in Soviet Transcaucasia. Page 2

Assad shuns peace plan President Hafez al-Assad of Syria dismissed the latast US peace proposals for the Middle East and indicated that a long struggle with Israel lay ahead. Page 4

### Chad-Libya clash

Chad said 20 Libyans were killed in a clash with Chadian troops near the border with Sudan.

### Rome airport strike

Rome airport ground staff - in dispute over wages and working conditions - staged a surprise 17-hour strike, causing queues, delays and flight cancellations.

### Lhasa demo toli

At least 309 police were injured in a pro-independence protest in Lhasa, the Tibetan capital, on Saturday, Chinese officials said indicating that the incident was more violent than the Gov-ernment had previously acknowl-

### Bonn asylum curbs

West Germany, facing a flood of refugees into the country, decided on measures to speed up deportation of foreigners deemed to have no chance of securing political asylum. Page 2

# Khartoum epidemic

Sudan declared Khartoum an epidemic area, saying 600 people had contracted meningitis and 20 had

### Stockholm car ban

Stockholm city council said it would ban cars from its streets on one day a year - leaving the roads free for pedestrians, cyclists and skateboarders.

### Waterproof warriors

Italian soldiers did not need umbrellas while in uniform because the country's weather was not wet enough, Defence Minister Valerio Zanone said in reply to Radical Party deputies who wanted soldiers issued with umbrellas.

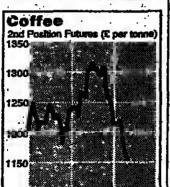
### Sabena's earnings plunge by 52%

BFr146.8m to BFr70.4m (\$2m) for 1987 and revealed that it was hav-

**Business Summary** 

SOUTH AFRICAN Reserve Bank raised the Bank Rate to 10.5 per cent from 9.5 per cent and said the country's commercial banks would follow by raising their benchmark prime overdraft lend-ing rates to 14 per cent from 13

COFFRE prices fell sharply again under pressure from the strength of sterling against the dollar. The



continued the steep decline of Monday, when it fell £48 a tonne, closing yesterday at £1,151 a tonne, a fall of £11 and the lowest level since August 1982. Page 34

Jan 1988 Mar

1100

WALL STREET: The Dow Jone industrial sverage closed up 24.70 at 2.081.07. Page 46

TOKYO: Large-capital stocks and blue chips came under selling pressure helping to send share prices lower for the second consecutive trading day. The Nikkei average dropped 150.25 to close at 25,465.73. Page 46

LONDON: Confidence about next week's Budget helped stem Lon-don's losses, with the FT-SE 100 index ending down 3.2 at 1,821.5. Page 40

FFT5.6500 (FFT5.6750). Page 30 STERLING closed in London at first time in direct competition \$1.8425 (\$1.8185). DM3.0725 with IBM in the central corporate (DM3.0475), Y286.00 (Y283.00). simple market. Digital has SFr2.5375 (SFr2.5175), FFr10.41

(FFr10.32). Page 35 HONGKONG Electric, power utility controlled by Li Ka-shing, reported net profits of HK\$1.26bn (\$161.5m) for 1987. Page 27

PHARMACIA, Swedish biotech-nology and pharmacnticals group, reported 10 per cent increase in profits, after financial items, to SKr905m (\$150.8m) last year. Page 26

NORDBANKEN, Sweden's fifth largest commercial bank, agreed to sell Arbuthnot Latham Bank in London to NZI for £39m (\$69M). Page 26

ANGLO American Industrial, industrial division of South Africa's Anglo American mining house, lifted group turnover to R3.55bn (\$1.65bn) last year. Page

DEVELOPMENT Bank of Singa-

pore, country's largest domestic. SPANISH police found explosives about the circumstances surbank, announced increase in after-tax profits of more than a have been abandoned by members of the Irish Republican gravely perturbed that three had been unarmed and no bomb bers of the Irish Republican gravely perturbed that three had been discovered there was no

TI GROUP, UK engineering com-pany, revived its hid for Bundy, leading US maker of small-diameter tubing, and agreed to pay more than its original bid last September, abruptly abandoned in the wake of the stock market

INTERNATIONAL Clinical Laboratories agreed to a \$26 a share takeover offer from Corning Glass Works, leading US producer of glass products. Page 25

# Thatcher rules out early action to stem pound's strong rise

EARLY ACTION by the British Government to hold down the pound through intervention on the foreign exchange market or a cut in interest rates was yesterday ruled out by Mrs Margaret Thatcher, the Prime Minister, because of the priority of fighting

inflation. Her remarks sent sterling surging to its highest closing level on the Bank of England's tradeweighted index since January 1986 - it closed at 77 compared with 76.2 on Monday - and also

Earlier in the day the pound had appeared to have settled at around DMS.0690 and \$1.8285. In late afternoon, hectic trad-

In late afternoon, hectic trading brought to a close of sessions for questions to the DM3.0725 and \$1.8425 - 2.5 pfennigs and 2.4 cents higher than a carefully prepared statement agreed beforehand with the Treasury.

Dealers said the market was expecting sterling to rise to DM3.10 and some forecast even higher rates in the light of Mrs.

Government officials scramblingher rates in the light of Mrs.

Thatcher's comments.

Inigher rates in the light of Mrs. Thatcher's comments.

In the House of Commons, The British premier said the only way above its unofficial ceiling of to deal with the pound's rise was "either, to have excessive intervention, which would lead to inflation, and that is no part of inflation, and that is no part of our policy, or to deal with the matter by interest rates, which would not be in the interests of inflation at the present time."

Her imprompts remarks reflect her usual broadbrush, instinctive approach on such issues during the twice weekly parliamentary

Sterling be to the detriment of British Currency stability remained Government policy, the spokes-man said, and developments in the foreign exchange market this week were consistent with that

policy.
Officials conceded, however, that said larger, although not excassiva, finctuations in sinst the D-Mark (DM per £) exchange rates may occur.

The Bank of England view was that the Prime Minister had stated rather forcefully the dilemma which had faced the anthorities at the end of last week when the decision was taken to remove the ceiling of

> Mrs Thatcher had not ruled out all currency intervention, only "excessive" intervention.
>
> The Bank will continue to con-

duct smoothing operations to pre-vent the pound appreciating too quickly. If intervened in currency markets on Monday and is helieved to have been in the mar-

Currency traders said the pound's strength also contributed to a further weakening in the dol-The dollar has been under p

sure since the beginning of the week and its London close of

Continued on Page 24 Policy divergence, Page 8; Lex Page 24; Currencies, Page 35

# Digital launches challenge to IBM corporate market

DIGITAL EQUIPMENT, the third index ending down 3.2 at 1.821.5. largest US computer group, yesterday launched a major challenge to International Business Machines' maintrame computers (Y128.10). SFr1.3770 (SFr1.3840). FF15.6500 (FF75.6750). Page 35

anceany estambaned a lead in the "mid-range" performance sector where IBM has shown weakness.
Digital's new processors, the VAX 8800 Series, are up to 3.7 times more powerful than its existing most sophisticated machines the company said.

said Mr Peter J. Smith, vice presi-dent of product marketing.

shortages in the industry.

The shortages are beginning to affect electronic equipment manufacturers worldwide, placing strain on the production of some types of computers and forcing up prices. Page 24

However, Digital may face a to industry analysts, is "multi-tough battle in the mainframe processing." existing most sophisticated to the machines, the company said.

Digital hopes they will enable it to gain entry into the central share of the market, with main-processing facilities of large corporations, IBM's traditional stronghold.

The new series is "ideal for the managers responsible for purlarge computer resource centres," chase decisions, they said.

Even so Digital's success in the

Even so Digital's success in the "mid range" computer market

UK semiconductor makers aim to start production of a powerful start production of a powerful start production of a powerful high performance market.

A major selling noint for the

connecting Digital central processors to networks of Digital mini-In addition, however, Digital

aims to convert IBM users to its machines.

An important feature of the

This involves closely integrat-ing up to four processors and allows Digital to offer a range of system performances and the ability to expand and upgrade its

of the computer cenis responsible for purins, they said.

gital's success in the
computer market
into the "transaction processing"
sector of the mainframe market
for of the mainframe market
converting used to convert They extend the potential could provide the company with sector of the mainframe market applications of Digital's comput- a strong launch into the higher for systems used to counect ers into new sectors of the marcost, and higher performance sec-banks automatic teller networks.

# Spanish police find explosives

BY OUR FOREIGN STAFF

Army (IRA) involved a bombing sitempt in the British colony of Gibraltar at the weekend. The explosives - which the Interior Ministry in Madrid said

were of a type used by the IRA-were found in the southern resort of Marbella about 50 miles along the Spanish coast from Gibraltar. AUSTRALIAN Stock exceeds threatened to suspend share trading in four leading foreign controlled companies if they do not provide information about the provide information about the provide of the October share residence contained a bomb. Yes-Three members of the IRA tsrday, the Irish Government voiced grave concern over the

> Mr Charles Haughey, the Irish Prime Minister, said his government was seeking full details from the British anthorities

about the circumstance rounding the shootings.

"The Irish Government is had been unarmed and no marmed Irish people should doubt that a serious bombing had been planned.

Sunday when it appears from While the Irish Government has been careful not to be seen to be condoning IRA activities, have been shot dead in Gibraltar on Sunday when it appears from reports that they could have been arrested by the security forces involved," he said.

Speaking in the Dail (parliation of the Irish Republic and among the nationalist community in the

forms of violence and would do were shot dead on Sunday by the British security forces in Gibral-tar who suspected a car parked attached to events in Gibraliar.

Mr Haughey firmly denied by British security forces who reports that units of the Gardal, were paid to uphold it. The explosives found yesterday involved in the intelligence work were in a white Ford Flesta, which tracked the three, which contained five packets of

Northern Ireland about the way in which the three were shot. Mr Peter Barry, foreign affairs spokesman for the Irish Fine Gael Party, said the rule of law could not be flouted, especially

described by the IRA as members explosives and a clock which of an active service unit, to could be used as a bomb timing

ibraltar. device, according to an Interior On Monday Sir Geoffrey Howe, Ministry spokesman in Madrid.

General Norlega boxed in \_

Television: Risks of putting franchises up for J. Walter Thompson: Riding high on a tighter rein Editorial comment: Crackdown on cartels UK economic policy: The education of Chan-United States: The South plays a protection

DIPLOMATIC PRESSURE FOR CEASEFIRE INTENSIFIES

# Moscow calls for UN move on 'cities war'

BY RICHARD JOHNS IN LONDON AND CHRISTOPHER BOBINSKI IN MOSCOW

THE UNITED Nations Security Council was last night scheduled to discuss the Soviet Union's call for a new initiative aimed at ending the latest and most vicious round in the recurring "war of the cities" in the Gulf conflict. Mr Alexander Belonogov, the Soviet ambassador to the UN, asked on Monday night for an urgent session of the Security Council to disuss the reciprocal missile attacks by Iran and Iraq

missile attacks by Iran and Iraq on city targets.

Moscow has also proposed the appointment of a special mediator in the Gulf conflict.

The Soviet move, however, is likely to complicate gravely the efforts to impose an arms embargo against Iran unless it accepts a caseafire Western dip. accepts a ceasefire, Western dip-lomans said last night.

It is seen by the diplomats as cutting across efforts to obtain a resolution on sanctions almed at

enforcing compliance.

During the visit of Mr George
Shultz, US Secretary of State, to
Moscow last month, the Soviet
Union agreed to support sanctions provided Iran was given

30-60 days to comply with the UN ceasefire resolution adopted last July.

Meanwhile, Wu Xueqian,
China's Foreign Minister, told US

Ronald Reagan in

China's Foreign Minister, told US
President Ronald Reagan in
Washington that his government
was very concerned about the
Gulf conflict and supported an
arms embargo against Iran.
Before the Soviet initiative, little diplomatic progress had been
made at the Security Council
inwards converting what is said towards converting what is said to have been a firm understand-

ing into tangible form which would make the basis of a resolu-tion on sanctions. At the same time, the US, UK and France concede that Iraq – by starting the latest exchanges with its air attacks on Tehran on February 27 - had also made it much harder to obtain agreement among the 15 members of the

mainly at Iran. They also b ious to ease growing tension with Iran, which has charged it with the responsibility for supplying Scud B missiles capable of striking Tehran for the first time in

the long Gulf conflict.
The Soviet Union's concern is



neighbour sharing a 2,500-mile border because of its plans to disengage from Afghanistan and because of rising Islamic senti-ment in its Central Asian republi-

Iran has dragged its feet in the face of resolution 598 which calls for a return to pre-war borders as well as a ceasefire, insisting that the article calling for the estab-lishment of an impartial body to investigate responsibility for the war should be considered the first priority.

Moscow's initiative followed hard on angry Iranian accusa-tions that it had supplied Iraq with missles capable of hitting Tehran and demonstrations outside the Soviet embassy.

The Soviet Union has strongly

denied responsibility for giving Baghdad the means to hit the Iranian capital.
Iran yesterday said that it had fired two more missiles aimed at the northern city of Mosul. "Iran's retaliatory measures will continue until the enemy stops its criminal acts," a communiqué

from the Iranian Revolutionary Guards Corps said. Earlier Baghdad said that it launched two missiles against Tehran, one against Islahan and one at the holy city of Qom.

• Mr Marlin Fitzwater, White

Security Council on a draft aimed A major selling point for the They also believe that the soverting Digital central process.

A major selling point for the They also believe that the ton did not believe China was jani, speaker of the Iranian Parcent Compacting Digital central process. embargo conditional, Renter

that) this was a very positive sign, a very strong expression of support, and frankly one we hope the Soviet Union will emulate,"

### Conflict in **Gulf poses** dilemma for **Soviets**

By Richard Johns

THE SUSTAINED ground-to-THE SUSTAINED ground-to-ground exchanges between Iraq and Iran over the past nine days mark not only a resumption of the "war of the cities" but also an escalation which could either prolong the 8½ year-old war or intensify diplomatic pressure to bring about at least a de facto caseline.

Moscow bas called for an immediate meeting of the UN
Security Council. It has diplomatic reasons to take credit for a
cessation of the reciprocal
attacks on the two belligerents'

attacks on the two belligerents' capitals and other centres of civilian population.

The Soviet Union finds itself caught in an awkward situation. It has been under growing pressure from Iraq to throw its weight behind British-led moves in the UN Security Council to agree on a gree on sen arms embarge. agree on sn arms embargo against fran unless it accepts last July's resolution calling for a ceasefire. But so far the Soviet Union has been reluctant to come out unequivocally in favour of sanctions because of its concern to maintain the steady improve-ment in relations with its southern neighbour.

At the same time it remains the biggest supplier of weapons to Iraq. Almost certainly among them — despite Moscow's strennous denials — have been the missiles which Iraq has rained down on Tehran and, in one diversion last week, the holy city of Qom. Western analysis have little Western analysts have little doubt that the projectiles are Scud Bs supplied by the Soviet Union – and Iran has none.

The only grain of veracity in the Project Control of the Control of the Project Control

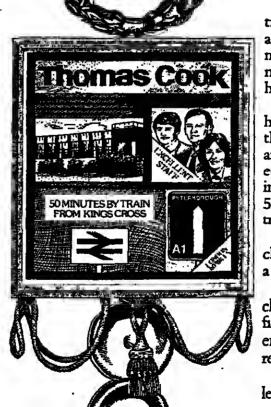
the Russian protestations of inno-cence is the fact that the missiles in the form they were delivered could not reach Tehran from Iraqi territory. The Scud B only has a range of about 300 kilo-

metres, according to Jane's Weapons Systems.
The only possible foundation to Iraq's claim that it has manufactured the weapon itself can relate to the addition of extra propul-sion. Mr Don Kerr of the Institute of Strategic Studies has pointed out that extending its range with strap-on booster rockets is technically a simple matter. Mr Ali Akhar Hashemi Rafsan-

man, said on Monday that the reports from Washington. increase in its reach had been made possible by reducing the war-bead (normally 453 kg. according to Jane's) to one-fifth of the full potential.

Continued on Page 24

# ONE TRIP TO PETERBOROI



In business as well as in travel Thomas Cook have always been going places. But never more so than since they moved their international headquarters to Peterborough.

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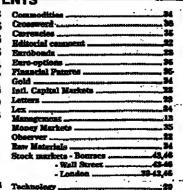
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CONTENTS Companies merica . cial c Companies Overseas Companies World Trade Britain 29-33



Unit Trusta Weather



WAR ON INFLATION TAKES A HEAVY TOLL

BRASILIA'S

Finance Minister Mailson da Nobrega faces a difficult task to get backing for his drastic economic measures, Page 6

Management: The challenge of making merger work .. Technology: The good, the bad and the ugly of Anstralian science

Lex: Markets; Ti Group; British Aerospace Marks & Spencer

# West Germany cracks down on asylum seekers

WEST GERMANY, facing a flood of refugees into the country, yesspeed up the deportation of foreigners deemed to have uo chance of securing political asy-

The move, decided at the weekly Cabinet meeting, reflects simmering controversy about the tens of thousands of foreigners trying to take advantage of West Germany's generous asylum laws to take up residence in the country. The asylum provisions, con-tained in the country's Basic Law (provisional constitution) were framed mainly as a result of Nazi Germany's persecution of Jews.

Under yesterday's decision, ref-ugees who have been streaming into the Federal Republic ovar the last few years from countries as diverse as Iran, Poland and Ghana will find it far more diffi-cult to stay if they fail to meet legal criteria for being granted

asylum.

The measure will also require each state to set up offices to organise deportation of people with no chance of being given permanent refuge.

Mr Norbert von Nieding, head of the Federal Office for the Recof the Federal Office for the Recognition of Foreign Refugees, based near Nuremburg, said it was logical that refugees whose asylum applications were turned graphs because to the algorithm of their country of origin.

down should leave the country. He said West German policy was still not to return people to civil war areas.

Just over 57,000 people sought asylum last year, down from nearly 100,000 in 1986. Mr Friedrich Zimmermann, the

Interior Mininster, underlined this week that earlier measures to stem the refugee flow · which he described as an onslaught · had failed to break trend.

The government has no overall figures for the numbers of refugees deported. However, the Inte-rior Ministry yesterday said only about 20 per cent of asylum-seek ers who have their applications turned down are expelled.

According to the government, about 35 per cent of refugees could be deported almost immedi-ately because they have no valid asylum claim. It labels most asy-lum-seekers "economic" rather than "political" refugees who are blatantly misusing West Ger-many's liberal asylum provisions.

Many's interal asylum provisions.

After lengthy investigations and court cases which can take years, only between 8 and 9 per cent of asylum-seekers win refugee status. But many others – a group near helicity and to the second to the secon group now believed to total about

### European pulp and paper output at record levels

EUROPEAN pulp and paper production rose to record levels in 1987, making a fifth successive year of good volume growth, according to the European Paper

Pulp production exceeded 27.4m tonnes, a rise of 4.8 per cent over the 1986 figure, with virtually all the increase coming from Sweden and Finland. Since 1982 Financian pulp mediaction 1982 European pulp production has risen by 26 per cent.

Paper and board makers

amount produced in 1983. The greatest rises in paper and board production were seen in Ger-

many, Sweden and Finland.

All the major grades of paper and board, with the exception of nncoated woodfree paper, exceeded their long-term growth

rates in 1987.

The fastest rate of growth was shown by coated paper, up 13.9 per cent year-on-year to 7.5m tonnes, reflecting the strength of advertising in Europe. Newsprint showed a 5.5 per cent rise in production to 7.1m tonnes. Productotalled a 5.9 per cent volume duction to 7.1m tonnes. Produc-gain to 49.3m tonnes during the tion of case materials rose 7.8 per year, a 26 per cent gain on the cent to 9.5m tonnes.

# Survey exposes huge differences in cost of life insurance in EC

THE average European life insur-ance policy holder has so far failed to get any benefits from the EC's drive to create a free internal market in financial ser-

tions (Beuc).
A study published by Beuc yesterday reveals buge differences in premiums charged for similar

### BY WILLIAM DAWKINS IN BRUSSELS

contracts, says Beuc. It calls on vices, according to the Bureau of the Commission to act fast to lib-European Consumer Organisa- eralise the sector, to add to proposals to open up the non-life insurance market for mainly commercial risks, now awaiting a

UK. The difference is not that smokers live more dangerously in Portugal, but that premiums are fixed at a high level by Lisbon authorities.

Depending on the terms of the policy, annual premiums would be the equivalent of between vote by the European Parliament. Ecuss (£69) and Ecu 123 in the policies by 34 insurance companies across the EC. The divergence is "out of all proportion" to
differing success of insurance the holder dies - costs 10 times

According to Beuc, a 10-year

UK, rising to Ecu 900 in Portugal. that policies in foreign currencies ket."

According to Beuc, a 10-year

UK, rising to Ecu 900 in Portugal. that policies in foreign currencies ket."

Another serious barrier is the the group says it is unfortunate are banned in Belgium. Spain are banned in Belgium, Spain are ban

pany. However, Beuc points out ation of a supra-national mar-that policies in foreign currencles ket."

minefield - because it involves people's savings. All the same.

more for a 30-year-old male smoker in Portugal than in the UK. The difference is not that smokers live more dangerously in Portugal, but that memium and in-West Cormany, the policy in surance companies to set up contract null and void, in the

premium would be up to Ecu200 EC countries require foreign life try in question would find the and in West Germany, the policy insurance companies to set up contract null and void, in the would cost between Ecu252 and local subsidiaries. "The UK alone Ecu265.

The results suggest wise consult summers across Europe should obtain insurance from a UK consum stumbling block in the cresults of a superpositional man. However, Rene points out stion of a superpositional man.

### French civil servants win rise

THE Freuch Government has ily allowances paid to govern- it has not sent any written pay

The increase is more generous than expected but follows several years of pay restraint for the state sector. Last year wages rose only 1.7 per cent, while inflation

was 3.1 per cent The government has been unable to agree a settlement with civil service unions for the last two years. An early agreement this year seemed even less likely in view of the presidential elec-tion in next month.

awarded a I per cent pay rise to ment employees, take effect on directive to public sector companies paint to govern in as not sent any written pay ment employees, take effect on directive to public sector companies, although less formal indications may be sent any written pay ment employees, take effect on directive to public sector companies, although less formal indications are sent any anomalies paint to govern in as not sent any written pay ment employees, take effect on directive to public sector companies and the presidential desire for pay rises not to out.

Mr Edonard Balladur, the finance minister, has argued for strict maintenance of employees' purchasing power in line with inflation forecast at 2.5 per cent in 1988. More recently, he has adopted a more accommodating line, indicating that a slight increase in purchasing power was preferable to social unrest.

ago 800,000 crocodile emblems destined for clothing producers in Morocco, and that earlier sei-

zures had been made in Italy. The committee has already set

The government has, however, adopted a less interventionist pol-The 1 per cent increase, as well icy on wage settlements this as some smaller increases in famyear. For the first time since 1976

desire for pay rises not to out-strip inflation.

Pay negotiations at major public sector employers such as Electricite de France or Societe Nationale des Chemins de Fer, the state rallway, have nevertheless proved difficult, and isolated strike action has already begun. Negotiations in the private sector are also expected to be less centralised this year. The Conseil National du Patronat Francais, the employers' federation, has also circulated a less detailed set of guidelines to its members



### Manufacturers unite to fight counterfeiters

BY GEORGE GRAHAM IN PARIS

fight the rise in sales of counterfeit goods ranging from Cartier
watches and Louis Vuitton bags
to aspirin and brake pads.

Jume industry estimates annual
losses at 10 per cent of sales.

French luxury goods manufacturers such as the up-market
clothing maker Lacrate

watches and Louis Vuitton bags chothing maker Lacoste — whose to aspirin and brake pads.

The new Committee against lions of non-Lacoste shirts — Counterfeiting, chaired by Mr have been among the leaders in Pierre Aubert, former president of Switzerland, will have an initial operating budget of FFr500m for its fight against the counterfeiters. Mr Bernard Lacoste, who beads the company, said yestarday for its fight against the counterfeiters, who are mostly hased in feiters, who are mostly based in such countries as South Korea,

Counterfeit goods naing well-known names or trademarks are estimated by the committee well-known names or trademarks are estimated by the committee to achieve sales of over \$700n a year. The industry is claimed to cause 130,000 job losses a year in the US and 100,000 in the European Community.

The Swiss waich industry says it loses SFr1bn a year from counterfeiting, while the French per-

### Armenian women honour victims of ethnic riot

BY CHRISTOPHER BOBINSKI IN MOSCOW

of the 31 killed in racial riots in the Azerbaljani city of Sumgait 10 days ago.

A resident of the city contacted by telephone said: "Everyone is out on the street. We're laying wreaths for the victims of Sum-gait at the monument. The mood is peaceful and everything is well organised."

Women's Day, a major holiday in the Soviet Union, and the focus of the ceremony was a monu-

Yesterday was International

WOMEN in Yerevan in the trou- last month's riots, strikes and bled Soviet republic of Armenia demonstrations in Soviet Trans-yesterday laid flowers in memory caucasia.

The demonstrations were called off when Mr Mikhail Gorb-achev, the Soviet leader, promised to consider the Armenians demands. But more demonstra-

tions are threatened on March 2 if the concessions fall to satisfy Armenian aspirations.

Meanwhile in Moscow, the Moscow News, a weekly which is a vehicle for the reforming wing of the Soviet establishment, yes-terday broke the blackout on

comment in the Soviet media on the events in Transcaucasia.

Mr Igor Yakovlev, the editor, blamed the Soviet Union's nationalities problems on past neglect arising from Stalin's

"primitive" policies.

The national question had become a taboo in Soviet society,

Commission bangs a drum for small brass band supplier

MUSICAL INSTRUMENTS CASE DROPPED

BY WILLIAM DAWKINS IN BRUSSELS

HARMONY was yesterday offi-HARMONY was yesterday oil-cially restored to the European Community's brass band instrument market following the resolution of a clash between Boosey & Hawkes, the UK musical instruments maker and three of the indus-

try's smaller players.
It came in the form of a decision by European Commission competition authorities to withdraw a legal action against Boosey & Hawkes for allegedly trying to put a stop to the activities of a new brass band making venture, founded to compete against its top range of brass band instru-

ments.
Brussels was satisfied that Boosey & Hawkes had stopped trying to make life difficult for the venture, Brass Band Instruments (BBI), based in Luton, north of London.

Commission officials were

yesterday congratulating themselves for having successfully trumpeted the cause of the small businessman under threat from being drowned out by the big noises in his market.

BBI was launched late in 1986 by Sontbsea-based Gabriels Horn House, ironi-cally Boosey & Hawkes' larg-est customer, with RCN, a spe-cialist repairer of brass

They were attracted by the idea of trying to make a hit among Britain's 2,500 brass bands, to which Boosey & Hawkes had until recently a near-monopoly of supply. Even more attractive was the swell-ing number of brass band lovers now said to be emerging The newcomers' efforts, however, struck a discordant note at Boosey & Hawkes. The trio complained to the Commission last summer that they were in imminent danger of going out of business because Boosey & Hawkes was refusing to supply them with its own

Gabriels and RCN needed supplies of Boosey & Hawkes instruments and spare parts to keep their traditional businesses going until the new brass instrument making ven-ture, which they were both backing, had made its number in the music industry. Boosey & Hawkes argued that it had a right to tone down its supplies

because the small companies were late with payments. Brussels' response was to order Boosey & Hawkes to resume supplies while Commission experts looked into whether EC competition laws were being contravened.

On the strength of that, the new instrument making venture got a peace agreement with Boosey & Hawkes through the British courts. which gave BBI the breathing space it needed to get its own range of instruments out on the market. Satisfied at last, RBI asked the Commission to

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BCE's worldwide network of some

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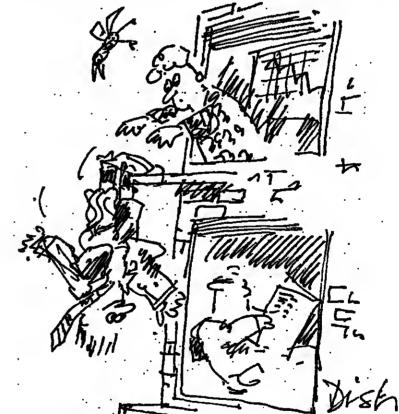
exchanges in Canada, the United States, Japan and Europe. BCE ... a little says a lot!

Canadian corporation, and its common shares are listed on stock



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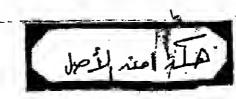
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### **EUROPEAN NEWS**

# **Thatcher** to press **Portugal** on farms

MRS MARGARET THATCHER is expected to discuss Portugal's failure to compensate British farmers dispossessed in the 1975 revolution when she sees the Por-tuguese Prime Minister, Mr Anibal Cavaco Silva, on Friday. Mr Cavaco Silva is paying a working visit to London this

Relations are generally good between the allies, whose ties go back 602 years to the Treaty of

But a shadow is cast by persis-tently-delayed payment of 13m to a British farmers' syndicate, e partnership and two individuals stripped of their land and assets

**Pplier** 

nday

13 years ago.
One of tham, Mr Patrick
Wardle, had heavy BBC and ITN
coverage as he struggled to get
back his farm, seized by Communist-led labourers. Years later it was returned to

him, run down, minus equipment and saddled with debts run np by the occupants in Mr Wardle's name. He seeks redress for the

Ever since the brief revolution melted away, British officials, and lawyers for the people affected have appealed to, written to (often without receiving any reply) and badgered successive Portuguese governments, trying to settle a relatively small financial sum that as a matter of prin-

ciple, looms large.

Mrs Thatcher raises the subject whenever she sees Mr Cavaco Silva – quite often, now they are European Community partners. He, like leaders of previous governments, says the problem

will soon be solved.

Portuguese officials have been shy of compensating British farmers, fearing it would propel hundreds of uncompensated Por-

The only foreign farmers promptly compensated were three Germans. Their Govern-ment was then granting substantial amounts of aid to Portugal: it threatened to cut it off unless

compensation was paid at once. The British lacked this lever. The Cavaco Silva Government The Cavaco Silva Government recently proposed legislation for the Alentejo, where farm seizures were concentrated, including compensation for farm buildings lost in 1975. Once it is on the statute books, this may help solve the British cases.

FINANCIAL TIMES

Financial Times

Strengthening of the seven-nation western European Union defence in detail his ideas for strengthening the European pillar of the ailiance, but he implied unmining the European pillar of the strengthening of the seven-nation.

The proposal for a bigger ailiance, but he implied unmining the European pillar of the sidence policy aspects of his electrical proposal for a bigger french role in Nato, put forward by Mr Chirac at a press conference to spell out the defence policy aspects of his electrical proposal for a bigger french role in Nato, put forward by Mr Chirac declined to spell out the European pillar of the siliance, but he implied unmining the European pillar of the ailiance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the European pillar of the European pillar of the siliance, but he implied unmining the European pillar of the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he implied unmining the European pillar of the siliance, but he im

editor: G.D. Owen, Financial Times, Bracken House, Cannon Street, Lon-don EC4P 4BY. © The Financial Times Ltd, 1968.

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Judy Dempsey argues that Austrians still shrink from facing the facts about their annexation by Germany fifty years ago

THE CONFLICTS exhumed in Austria?

Austria by the commemoration But Austrians never had the this week of the 50th amiversary chance to reply. Hitler and Goer-of Austrians, the German annex ing forced Schuschnigg to resign of Anschluss, the German annershing forced Schuschnigg to resignation of the country, were bound on March 11. The following day, to be bitter. They have only been the German army entered Anadeepened by the continuing contraction of Sunday, March 13, Austroversy over Mr Kurt Waldheim, tria became "a province of the Austria's President, who was German Reich."

found by an international commission of historians to have lied about his wartime activities.

The huge crowds which gathered in Heldenplatz, the centre of about his wartime activities.

Vienna, to greet Hitler, linger in The debates over the Waldheim the public imagination. True, affair have aroused bitter feelings many. Austrians wanted the in a country unaccustomed to Anschluss in the 1920s; but such polarised views. "Shadows agually many had ressessed the

such polarised views. "Shadows equally, many had reassessed the of the past we had thought long political cost of such e union overcome have caught up with when they saw how Hitler came us," Austrian Chancellor Franz to power in Germany in 1938.

Vranitzky said recently. "We As one emigne Austrian histomust concentrate... not only rian wrote: "The Austrian histomust concentrate... not only rian wrote: "The Austrian distomust concentrate and one of the most curious."

with integrity how it came all-German nationalism that repabout."

Austrians are reluctant to concomplex and abrupt turnabouts
front 1938, largely because it of public opinion in modern
would mean confronting the civil European history."
conflicts of the 1920s and 1930s. The Austria's Jewish
which virtually destroyed the destruction. Austria's Jewish
country's fieldships described.

country's fledgling democracy community of over 200,000 was and fatally weakened its resis decimated, 20,000 Austrians were tance to the Anschluss. Yet dispicked up overnight by the cussing 1938 without mentioning Gestapo, and 32,000 political pristile civil conflicts that preceded it oners died in the camps or pristing the civil conflicts that preceded it oners died in the camps or pristing the civil conflicts that preceded it oners died in the camps or pristing the civil conflicts that preceded it oners died in the camps or pristing the civil conflicts that preceded it oners died in the camps or pristing the civil conflicts that preceded its one of the civil civil civil civil civil civ the events leading directly to the annexation began on March cratic roots were weak from its 9, 1938, when Mr Kurt Von Schuschnigg, the Christian Social Auscountry lost its vast empire and



1919 treaty of Saint Germain. The Socialists, led by Mr Otto Bauer, the Austro-Marxist, and

chnigg, the Christian Social Anscountry lost its vast empire and trian Chancellor, called for a its industrial base, and few Ausplebiscite to be held on March 13. Trians had confidence in the viable bidden was a hility of their country on its own. Did Austrians, he asked, want a hility of their country on its own. The union with Germany was for and Social, Christian and united bidden under the terms of the christian Social Party under ing self-confidence was chankonsignor Ignaz Seipel, the democratic institutions nor the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the democratic institutions nor chancellor, supported the idea of the d

state gained a degree of self-confi-

Social Democrats, had little racy to the history books. tions empathy with the rural and petit Dogged by the Nazis, but refus-

sions which linger to this day. on July 22, 1936, Schuschnigg The growing tension was fos- signed the Austro-German agree-

democracy.

"Dollfuss could have stemmed we knew we did little to stop the rise of the Nazis by broadening his political base, by seeking a rapprochement with the Sociallast the terrible days of tension ists. But he never did. It was only a matter of time before Hitler could dictate the events," an Austrian historian argued. Dollfuss himself was murdered by the Nazis in July 1934.

the Reds. When Hitler walked in, we knew we did little to stop him. We thought, hut I don't know if we believed it, that at a rapprochement with the Sociallast the terrible days of tension and conflict would end and we would have some peace," a retired banker explained.

Fifty years later, Austrian historians and intellectuals say it is time to confront the past. "It will

anthoritarian Fatherland Front, tions today are strong enough to The urban working and middle tha only legal political move-deal with the past, we should classes, under the umbrella of tha ment, relegated Austrian democ-begin to trust those very institu-

Anschluss ghosts stir Austria's guilt-laden memory of conflict

The growing tension was fostered by Monsignor Seipel, a fanatical Catholic who loathed the Socialists. In July 1927 police and internal security. The agreement effectively sealed the fate of an independent Austria.

As the Nazis threw Austrian Jews and Communists, Catholics and Socialists into the concentration, the workers burned down the Justice Palace.

From then on Austria's fragile democratic institutions had little strength to defend themselves against tha rise of the far right and Austria's own brand of cleri-

and Austria's own brand of cleri-cal-fascism. In March 1933, Mr was too awful. You cannot under-kngelbert Dollfuss, the CSP chan-cellor, disbanded parliamentary the Blacks (conservatives) and

nimself was murdered by the torians and intellectuals say it is time to confront the past. "It will austria tore itself apart. After mean discussing those tratist oriented CSP, whose power base was centred in the provinces, set out to destroy that the Republican defence corps, rian argues. But, he added, "if we noderground. Schuschnigg's really believe our own institutions to destroy are strong and really believe our own institutions to destroy are strong and really believe our own institutions to destroy are strong and really believe our own institutions to destroy are strong and intellectuals say it is time to confront the past. "It will mean discussing those tradic days when we alone destroyed our democracy and made it easier for Hitler to walk in," an histo-inces, set out to destroy that the real part of the province of the provin

# Chirac calls for France to play bigger Nato role

Prime Minister and presidential candidate, has called for France to play a more active role in Nato, to strengthen the European pillar of the alliance.

Mr Chirac also urged a strengthening of France's bilat-eral defence links with its European partners, as well as for e strengthening of the seven-nation

steadily but cautiously shifted the national consensus on defence policy away from an exclusive emphasis on national independence, towards a greater stress on France alliance commit-

In public, government spokes-men regularly insist on France's political fidelity to its membership of Nato. In practice, how-ever, most of the recent innova-tions in French defence policy, which have been designed to give this fidelity credibility in defence

bilateral relationship with West Germany: the creation of the Force d'Action Rapide, last year's large-scale joint manoeuvres with German forces, the creation of the mixed Franco-German brigade, and the establishment of the Franco-German Defence

ments.

In recent years, and especially
since 1982, French governments
of hoth left and right have
Atlantic Alliance can only be strong if Europe is strong and united; today everybody is con-vinced of this truth.

"The Alliance was conceived at a time when Europe was incapa ble of defending itself, and when the resentments of two world wars had not yet been dissipated sooner or later it must adapt to the revolution which has taken place in the past 30 years, marked by the Franco-German reconciliation and an irreversible process of European construc

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### Shamir to present counter peace plan

ISRAELI Prime Minister Yitzhak Shamir will present his own Middle East peace plan in Washington next week as a counter-proposal to a US peace initiative, according to his spokesman, Reuter reports from Jerusalem.

Mr Avi Pazner, the spokesman, said: 'The Prime Minister is pre-paring his own peace plan which he will submit to President Reagan and Secretary of State George Shultz in Washington between March 14 and 17." Mr Pazner said Mr Shamir's plan would not be revealed before

However, Mr Shamir has insisted that Monday's hijacking of an Israeli bus in the Negev desert, in which three Israeli civilians and their three Palestin-ian attackers died, would have no effect on peace moves.

The US reiterated on Monday its call for a prompt response to its new Middle East peace initiaTrouble-shooting monk faces an uncertain future after failing to end protest

# Tibet riots end lama's balancing act

FIERCE anti-Chinese rioting in lated as a collaborator by others Late and prospered under Peking's rule, Reuter reports from Peking.

Western diplomats say the Panchem Lama has been a key broker between Peking's new generation of pragmatic communists and the devoutly religions monks of late who call him "a Chinese chop-stick." he spent almost 10 years in prison during Chairman Mao Tsettung's Cultural Revolution which ended in 1976.

Monks in Drepting Monastery, the largest in Tibet, said recently that he was fortured in jail and was still popular among Tibet and evoutly religions monks of

devoutly religions monks of

They recall that he opposed Tibet's nationalist movement but was a strong advocate of more liberal policies there, a stand now under fire in Peking after Saturday's renewed outburst of vio-

The Panchen Lama, a 50-year-old Buddhist monk, is both a senior Government official in senior Government official in Peking as well as being Tibet's second highest spiritual leader.

His picture is often published in official newspapers and his portrait sits in temples next to that of the Dalai Lama, Tibet's God-king who fied into exile in 1959 after a failed, anti-Chinese rebellion

Revered by many Tibetans but

But a well-placed official reported that shops and stalls he owns near Liasa's Johkang Temple were looted in Saturday's rioting in which up to nine peo-

ple were killed.

Tibetans shouted: "You sold the nation" and "These are Chinese shops," the official said.

Diplomats said the Panchen Lama had been tipped to become China's next Vice-President later. this month but hopes of higher office had been dashed by the latest events.

He was sent from Peking into Tibet in January as a trouble-shooter in the aftermeth of proindependence rioting last Octo-ber. He was to ensure that Tibet's most important religious festival, which draws hundreds of monks

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The Panchen Lama

and thousands of pilgrims to Lhass, passed peacefully.
Only three weeks ago, senior
Communist figures feted the Pan-Only three weeks ago, senior Communist figures feted the Panchen Lama on his return to daughter — an unusual state for Peking, in the Great Hall of the People, praising him for following central Government orders, in Tibet.

acting decisively and winning the support of the masses. But the tables were turned

when anti-Chinese protests erupted on the last day of the festival and the Panchen Lama is now under tight security, the official said.

Since Saturday's rioting, his name has not been mentioned in official newspapers and the offi-cial said Peking would not risk sending him back to Tibet to try

to heal wounds.

During his month-long inspection tour of Tibet, the Panchen
Lama had called for more relaxed. policies rather than a tighter rein from Peking.
Diplomats noted that it was the

Panchen Lama who first con-firmed in public that police had opened fire on rioters last Octo-ber, an account that had been repeatedly denied by officials.
Little is known about the Panchen Lama's private life.

### Malaysian **GDP** beats predictions

By Wong Sulong In Kuala Lumpur

THE MALAYSIAN economy grew by 4.7 per cent last year and growth is likely to exceed 4 per cent this year, Saltan Mahmood Islandar, the Malaysian King, said in his speech at the opening of Parliament.

His disclosure of a 4.7 per His disclosure of a 4.7 per cent rise in gross domestic product is the highest official estimate ever made, and is well above the 2 per cent projected in the budget last October and 3 per cent predicted by the Malaysian Institute of Reconomic Research in January.

The King said continued economic progress depended on political stability, and called on members of Parliament and the people to give their "undi-vided support" to Dr Mahathir Mohamad, the Prime Minister, who recently squashed a chal-lenge to his leadership within his United Malays National

Government officials said Government officials said the higher-than-expected growth for last year was achieved because of strong commodity prices and increased oil production during the second half.

Tan Sri Jaffar Hussein, the Central Bank Governor, said latest indications showed Malaysia had emerged from the 1985-86 recession and was enjoying a broad-based recov-

enjoying a broad-based recov-ery, led by firm commodity prices and strong demand for manufactured goods.

Meanwhile, the Ministry of Trade and Industry said in its annual report that manufacannual report that manufac-turing grew by 12 per cent last year compared with 7.5 per cent in 1986, with the best results in electronics, textiles

# Peking says 309 police hurt in Lhasa protests

Tibet into seridom again and sep-

The protest has heightened divisions in the Chinese leadership over the course of more violent than the Government in the already divided and previously acknowled divisions in the Chinese leadership over the course of more violent than the Government in the already divided leadership over the course of more violent than the Government in the already divided leadership over the course of more violent than the Government in the already divided leadership over the course of more violent than the Government and previously acknowled and previously acknowled the official media have quoted divisions in the Chinese leadership over the ribet issue. While the official media have quoted to some officials as assuring that reforms goaming freedom of reliation will continue, others have argued that the Government has been far too lenient.

To receive the sum of the course of the goal of the course o

# South Africa raises bank rate to 10.5%

THE SOUTH African Reserve Bank last night raised the bank rate to 10.5 per cent from 9.5 per cent and said the country's com-mercial banks would follow by raising their benchmark prime overdraft lending rates to 14 per

overdraft lending rates to 14 per cent from 13 per cent.

The move is intended to head off balance of payments problems expected to occur later this year and it is also expected to stiffen official anti-inflationary policies. It also marks an end to two years in which cheep money policies, have predominated over other strategies to pull the economy out of the worst recession it has experienced since the Second World War.

Recent consumer spending

By Last December new car does not want to cut imports sales were 32 per cent higher needed to sustain the economic than in December 1986 and recovery.

plus had narrowed to R550m (\$193m at the prevailing financial rate) from R779m in December. Last month, Dr Gerhard de Kock, the Reserve Bank governor, warned that a deterioration in the trade surplus and in the balance of payments current account could not be countenanced while South Africa had to remay its foreign debt. repay its foreign debt. He said domestic interest rates

would have to rise to protect the current account by persuading importers to finance imports with comparatively cheap foreign credit.

omy out of the worst recession it
has experienced since the Second
World War.

Recent consumer spending
indicates cheap money policies
have succeeded.

Rever the Reserve Bank
However, the Reserve Bank
However, the Reserve Bank
However, the Reserve Bank

spending on other durables has itsen correspondingly.

The less attractive aspect seen by the Reserve Bank has been and the disincentive to savers of the country's propensity to import the country's propensity to import the country are linearly rates less than inflation.

Dr De Kock has regularly emergency laws in the state where extremists want a Sikh homeland. More than 330 people have been killed there this year.

Senior officials said yesterday the Government had taken a cal-

nominal rates less than inflation. Inflation has been falling for

### Afghan war 6 negotiators get down to details

By William Dulliorce in

INDIRECT TALKS between Pakistan and the Soviet-backed regime in Kabul on the with-drawal of Soviet troops from Afghanistan continued to hang

sand Other US diplomats voccus sympathy for the Pakistani argu-ment that bloody chaos would erupt in Afghanistan if tha Soviet forces pulled out before a coali-tion administration had been

accepted.

Moscow has not yet agreed to
the "symmetry" demanded by the
US in the cut-off of aid from the two superpowers to their respec-tive clients in Afghanistan after the signature of a withdrawal

accord.

A shift in the US position towards greater sympathy for the Pakistani attitude was signalled at the weekend by Ms Phyllis Oakley, a State Department

She said the US would maintain its military support for the Mujahideen guerrillas fighting Soviet forces until it was satisfied with the terms of the withdrawal agreement and that there would hy "symmetrical cessation" of Soviet military supplies to the regime in Kabul.

### Punjab threat rejected

SIKH leaders yesterday con-demned a threat of emergency rule in Punjab if Sikh separatists rejected Delhi's peace overtures, Benter writes from Chandigarh. Mr Prakash Singh Badal, the former Punjab Chief Minister, denourced the threat to use

denounced the threat to use

import.

In the fourth quarter of 1987,
Inflation has been falling for cessions to extremists and would not hesitate to take stringent than a year before and in January this year the crude trade surcent in January this year.

Culated risk in announcing concessions to extremists and would not hesitate to take stringent steps if they failed to bring a political solution. culated risk in announcing consteps if they failed to bring a political solution.

# Assad dismisses Shultz Mideast peace plan

SYRIA'S President Hafez al-Assad dismissed the latest US peace a mixed reaction during a nine-proposals for the Middle East and indicated a long struggle with Israel lay ahead, Agencies report.

Referring to the US plan put to Arab and Israeli leaders by Mr Cacayes Shultz the US plan put to Arab and Israeli leaders by Mr Cacayes Shultz the US proposal by the US proposal at that time Proposal a proposal a peace plan be will submit to President any counter-proposal at that time Reagan and Secretary of State but he insisted that Monday's big and the US proposal by the US proposal at that time proposal at George Shultz, the US Secretary of State, President Assad told a rally marking 25 years of Baath party rule: "I can say in brief that they are the same proposals, same spirit, same essence though

cated that a long, uncomprising them in Washington be struggle against Israel lay shead.
"Do not be deceived... Israel does not want peace for Arabs. It wants the capitulation of Arabs," he said.

same spirit, same essence though
the words were different in nothing new in the matter."

Meanwhile, Mr Yitzhak be divided before his departure, Mr Pazner said.

Mr Pazner said.

The US reiterated on Monday its call for a prompt response to its new Middle East peace initiational conference and limited use of the peace process as much as possible." But the incident proved, he said, that the Palestin Could play no role in negotiative after Mr Shamir had blocked Meanwhile, Mr Yitzhak Shamir, Israeli Prime Minister, will present his own Middle East

be divulged before his departure, Mr Pazner said.

George Shultz when he meets hijacking of an Israeli bus in the them in Washington between Negev desert, in which threa March 14 and 17," Mr Avi Pazner, Israeli civilians and their three Palestinian attackers died, would Mr Shamir is currently draft. have no enect on peace minimence," ing his plan but details will not have any influence," he said. "It is a stimulus to he said. "It is a stimulus to he have no peace process as

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In Nice, the "low calories" lunch, recommended by Jacques Manière is

day with breakfast at the Clos

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 To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 34st December, 1987 and the reports of the Directors and Auditors. Copies of the Annual Report including Audi-ted Accounts are available for impostion and may be obtained at the registered office of the Company and from the Agents listed below.

2. To ratify the sets of Directors. There are no service contacts in existence between the Company and any of its Directors and name are proposed.

By order of the Board Liquibare, Initia Boer U.S. Dollar Fund Limbod, P.D. Boor 1700, Grand Cayman, Cayman Islands. Participating stures are listed on the London Stock Exchange and particidars of the Com-pany are available in the Exact Statistical Sco-ver. A shareholder holding registered shares it entaled to attend, wate and appears one or more proxies to attend and vote instead of him. A printy need not be a shareholder of the com-

A shareholder bolding bearer shares is estitled to allest and vote. Exercise of these rights in

Bunk Julius Baer & Co. Lel. Bevis Marks Homa, Bevis Marks Lundon ECSA 7NE United Kingdom

Bank Julius Sher & Ca. List. Bahabalapane 16, 1810 Zurich Cahamban

Notice of Annual General Meeting of Shareholders

**DOLLAR-BAER** Julius Baer U.S. Dollar Bond Fund Ltd.

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Base Bank and Trust Company Ltd., Butterfield House, Grend Caymen, Cayman Islands, on the Jühttay of March, 1988 at 10 a.m. for the following turntoners.

awaiting you. At four o'clock in

London, "afternoon tea" is being

served at le Meridien Piccadilly. At

the same time, in Lisbon, Paris or

Athens, the chefs are already busy

the French way of life can be

hotels of Europe.

preparing a "grande carte" dinner. And so the pleasures and charms of

enjoyed at any time in the Meridien

1. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended Jist December, 1987 and the reports of the 2. To ratify the acts of Directors.

3. To appoint Auditors and authorize the Directors to fix the Auditors'

By order of the Board Dollar-Base, Initias Baser U.S. Dollar Bond Fund Ltd., P.O. Bax 1100, Grand Capman, Capman Islands. A shareholder entitled to attend and vote is entitled to appoint one or more proxies to strend and vote instead of him. A proxy need not also be a shareholder. Exercise of these rights in respect of er shares will be recognized only on musion at the Meeting of the better

cartificate or satisfactory evidence of the holding. Such evidence may be obtained by depositing the cartificate with one of the Agents Bated below against written receipt, which trust be produced at the Meeting. Any instrument of proxy should be delivered to an Agent not less than two business days prior to the date of the Meeting.

from the Agosts listed below.

Socretary and Registrar: Julius Beer Benk and Brutt Company Ltd. Butterfield House, E.O. Ber, 1200 Grand Cayness, Cayness Islands

Société Bancaire Julius Baer SA Genius 2, benievard de Thélites

Notice of Annual General Meeting of Shareholders

P.O.Bez 223, 1211 Geneva 11 Switzerland

 To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended Just December, 1987 and the reports of the Directors and Auditors. Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and from the Aganta Ested below. Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and 2. To ratify the acts of Directors. 3. To appoint Auditors and authorize the Directors to fix the Auditors' Secretary and Registrary Julius Bair Heak and Trust Campany Lef. Butterfield House, P.O. Noz. 1100 Grand Cayman, Cayman Islands By order of the Board D-Mark-Boet, Julius Boer D-Mark Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands. Agenes; Sank Julius Baer & Co. Ltd. Bahaholsteasse 36, 3010 Zurick A structoider entitled to strend and vote

**D-MARK-BAER** Julius Baer D-Mark Bond Fund Ltd. NOTICE IS HEREBY GIVEN of the Amual General Meeting to be held at Julius Baer Bank and Trust Company Lad., Butterfield House, Grand Cayana, Cayanan Islands, on the 30th day of Merch, 1988 at 10:30 a. m. for the following purposes:

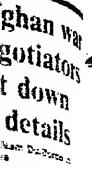
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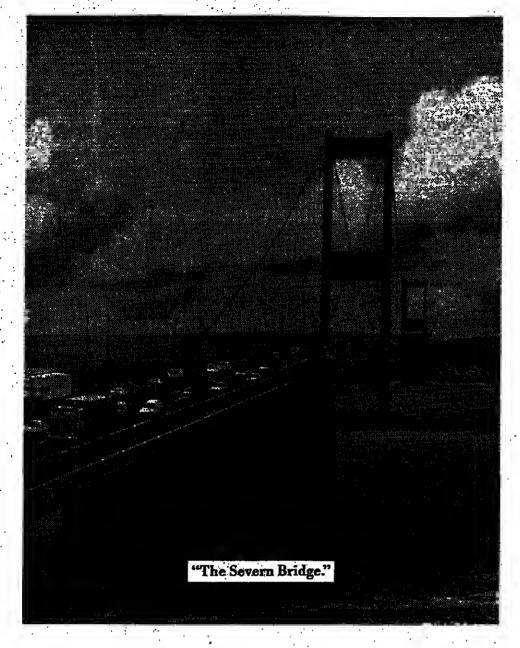
is entitled to appoint one or more proxical to attend and vote instead of him. A Exercise of these rights in respons of bearer shares will be recognized only on proxy need not also be a shareholder. To mend that who among of the bearer to mend that who among of the bearer. Societé Bancaire Julies Base SA Combre 2, boulevard de Théture

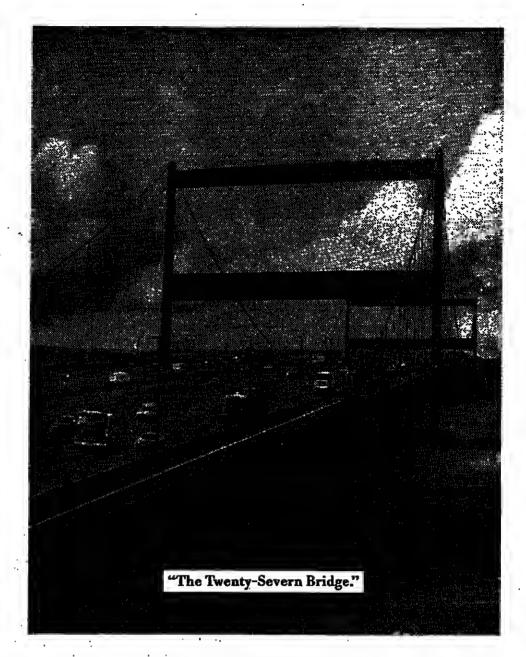
été Bancaire Julius Baer SA Genive malevard du Thilitre, P.O. Box 221, 1211 Geneva 11, Switzerland

First Aestrian Hank Grahen 21, 1011 Viewa

he produced at the Meeting.







# The difference between a traditional personal computer and the IBM PS/2 Model 80.

The difference isn't just size. It's a matter of

Traditional personal computers aren't built to handle heavy loads, so information crawls along bumper to bumper.

Of course you can adapt traditional computers to carry more information; but that's like trying to bolt the lanes of the Golden Gate Bridge onto a foot bridge.

Does that sound safe to you?

It didn't to us here at IBM, so we went back to the drawing board. The result is a personal computer that gives you something others lack; "Built in power".

There's more to our new computer than its super powerful, super fast 386 processor. It has a revolutionary design called Micro Channel™ Architecture.

This simply means that the IBM Personal System/2™ Model 80 has many more lanes than were available in the past, establishing a better way of sending and receiving information.

Not only that, but the 386 chip is released from mundane tasks.

Say for example, you wanted a file from the disk; the chip delegates the task, and gets on with more important jobs.

And with IBM's Operating System/2™, you can run larger, more powerful applications and tackle several tasks at once.

Tasks which are not only protected by the operating system, but by the hardware itself.

This is achieved by a unique IBM design. An integral management system supervises the information into a steady safe stream, without delays or diversions.

All together, this keeps your system going when others would fail.

Its combined elements make the Model 80 a remarkable piece of engineering design. One that will not only prove its worth by spanning the gap between your business needs today.

But much more importantly what they'll be tomorrow.

And given the choice, isn't that the kind of foundation you'd like to build on?

For more information, please write to Sue Richards at IBM United Kingdom Limited, FREEPOST, London W45BR, or telephone her on 01-578 4399 during working hours. ☐ Please send me more information on the IBM PS/2 range.

☐ Please arrange a demonstration at an IBM Authorised Dealer.

Postcode	Telephone (work)F	M89/3
Address	<u> </u>	
Type of business		
Company		

# UK seeks to defuse row on Falklands exercises

sought to reassure South America of the "modest scale" of the UK exercise to practice reinforcement of the Falkland Islands.

The exercise builds up this week with preparations for an airlift of troops and the deploy-ment of Royal Air Force Phantom fighters and Nimrod aircraft, in the face of sharp criticism from Argentina and other South American countries.

The deployment to the Falklands will take place on March

Air Chief Marshal Sir Peter Harding, the commander in chief of RAF strike command and UK air forces, was joined by Mr Robin Fearn, an assistant under secretary of state at the Foreign Office, at strike command head-quarters, High Wycombe, to explain the "very modest exer-cise" to an international press

conference.

Air Chief Marshal Harding said

Hollywood

writers vow

to continue

HOLLYWOOD television and

movie producers ecrambled to

hire replacement scriptwriters and urged strikers to cross picket

However, the scriptwriters vowed to wait out the struggle as almost 2,000 of them marched

five abreast in front of 20th Century Fox studios on Monday, the

first day of a walkout over demands for higher fees and

The issues include demands by

writers for a higher percentage of

more creative control.

walkout

cise, Fire Focus, in the House of ment exercise. Commons on February 11, had created "enormous ructions around the world, but the exercise was no more than a practice of our procedures for rapid rein-

Mr Fearn said Argentina "may still be seeking a debate in the United Nations Security Council on the exercise, although such an exercise threatens no-one".

He said the reinforcement exercise was "an integral part of our policy of redocing tension in the region". The Government had also offered to return war dead to Argentina next of kin to the Faux-lands and had proposed, in co-op-eration with the US, a "low key" exchange of personnel with Argentina, Mr Fearn said.

The Government faced criti-cism at the press conference from UK journalists who questioned

THE BRITISH Government and the announcement of the Falk- why the Government needed to the Royal Air Force yesterday land Islands Reinforcement Exer- he so modest about its reinforce

A claim made at the weekend by Mr Dante Caputo, the Foreign Minister, that the manoeuvres had been scaled down and post poned as a result of Argentine diplomatic pressure, was attacked by a leading daily paper yesterday as being a "carricious interpretation" of British Inten-tions

Argentina, to permit visits by
Argentina next of kin to the Falkright and far-left held separate demonstrations in the capital, condemning not only "British imperialism" but also the Argantine government for its supposed weak posture and a seeming lack of clear military contingency

### Contras refuse to attend renewed ceasefire talks

THE NICARAGUAN Contra leader, Mr Adolfo Calero said yes terday that the Contra rebels would be headed by Mr Humwould not attend ceasefire negotiations that the Sandinista Government had scheduled for today, the ruling National Directorate.

the rebel leaders on Monday "at the last minute" to tell them "that they were ready for a meetlines yesterday in an effort to keep game shows and soap operas on the air, AP reports from Hollywood.

dinista Government wants is a unilateral chow he said. "We are not willing to attend a "We are not willing to attend a unilateral meeting set up by the Sandinistas."

The Government maintains the talks should focus on the laying down of arms as outlined in the

Three days of talks were to be held at the frontier post of Sapoz, about 145km (90 miles) from the agree to hold talks at a later date nal

foreign market distribution fees and more control over scripts, and a producers' demand to scale back syndication fees for one-hour television shows. Producers say new shows made for indepen-dent stations have dried up the rerun syndication market.

regional peace plan, signed last The rebels want the discus-

### **Judgment** tightens **US** merger rules

By Anatole Kaletsky in New

ment exercise.

Tim Coone adds: In Argentina, criticism of the government's foreign policy and its handling of a the Falklands Islands issue, is a mounting from across the political spectrum.

The weekend is a Supreme Court judgment after a Supreme Court judgment armounced on Monday.

announced on Monday.

The Supreme Court decision, in a 10-year shareholder Lawsuit against Basic Inc., a Cleveland chemicals company, resolved two thorny issues of stockmarket reg

In the first of these issues, the court roled unanimously that a company's management had an obligation not to mislead its sharehelders about the existence of merger talks, even if these were only at a preliminary stage. Previously, corporate lawyers had widely held that takeover negotiations only became "material" information after the two sides actually reached a merger agreement, at least in principle. As a result it was believed that managements could issue demals or misleadingly incomplete statements about preliminary takeover talks, without violating a Securities and Exchange Comshareholders about the existence Securities and Exchange Com-mission rule that problidts any misrepresentation of "material facts" about a company's activi-ties.

The second issue decided in the Besic case was the right of share-holders to bring suits against management even if they could not prove that they had specifically relied on misleading statements in making their investment decisions.

ment decisions.

The court unheld, by a four to two vote, what is known as the "fraud on the market theory". This holds that stock prices reflect all public information about a company: if a company makes misleading statements it automatically distorts the "integrity of the market price," giving shareholders a right to sue.

### Panama Canal fees

A story in yesterday's Financial Times gave the impression, due to a production error, that ships passing through the Panama Canal pay just \$450. This figure should have referred to the maxi-mum lights and budys tax finale-mented by the Panamanian Govtvo Dawnay studies the omens after the sacking of Brazil's Central Bank governor

# Sarney fiddles while heads roll

A STRONG whitf of decadent, late-period Rome hangs about the glass and concrete ramparts of Brasilia these days. This Monday was a case in point. As Congressmen debated an

obscure new constitutional clause on national control of the sub-soil, they remained entirely oblivious to the blood-letting in the executive corridors of real power outside.

By early evening, reporters and civil servants were all aware that something was up in President Jose Sarney's Planalto Palace. Rumours and alarums swirled among the tower blocks.

Was Finance Minister Mailson da Nobrega about to resign in protest at the President's footdragging on spending cuts? Was Central Bank president Fernando Milliet due to be sacked or pro-moted? What was Mr Cambo Cal-

moted? What was Mr Carullo Cal-azans, the long-serving Banco do Brasil chief doing there? Sooner or later, news from Mr Sarney's embattled bunker began to leak out. Calazans' head had been chop-ped for defiantly suthorising a 49 per cant pay rise for his troops without prior permission. Millet, on the other hand, had fallen on his sword in an attempt to prehis sword in an attempt to pre-

serve family honour in the face of the syst-declining economy.

On hearing that no more dra-mas were expected that night, the scribes returned to their offices to report the casualties and muse once again over the entrails before the next round of

ritual sacrifices. In under three years President Samey's administration has bit-ten off and spat out four central

information services such as elec-tronic mail and the storage and

ess activities.
Although they are still forbid-

den from originating the comput-

erised information used in the services, the companies generally

expressed satisfaction with the

Tuling. Judge Harold Greene, who con-

free to widen services

retrieval of audio messages in a of the information age."
further widening of their busi-

Bankers saw the departure of Mr Calerans and Mr Millet as welcome signs of a consolida-tion of control of economic poltion of control of economic pol-icy by Mr Mailson da Nobrega, the Finance Minister, Alexan-der Nicoll reports. Que sald first the completion of a new team "will help Mr Nobrega internally and is important in achieving progress towards a deal with the International Monatary Fund."

Mr William Bhodes, the Citi-bank executive who heads the hanks' committee negotiating with Brezil, said: "I feel that this in no way changes the

Monetary Fund."

His role in the current debt nego-tiations has been more as winged

careless.

Meanwhile, Mr Nobrega's chances of soon being the government's fourth ex-finance minister diminished alightly as a consequence of Monday's events. Thwarted in his efforts to freeze public sector salaries last week,

Though Mr Milliet has headed the team in the recently productive talks with the banks, bankers on the com-mittee feel that the country has other highly professional negotiators, especially Mr Antonio de Padua Seixas.

Bankers are very conscious however, that the biggest question mark hangs over whether Brazil's recent return to more orthodox relations with its reditors will ultimately win political approval at home. Though the country has not formally ended its interest payments moratorium, it has made sizeable lump-sum pay-

will not be the most mourned. he had been badly in need of a

incisence has been more as winged measurer forever airborns between Brasilia and Washington bitween Brasilia and Washington bitween Brasilia and Washington bitween Brasilia and Washington bitween Brasilia and Washington was succeeded in sinking Mr Sian table thumper.

His successor Mr Elmo de Araujo Camoes, a comservative, is known and liked in New York from his days as local head of the Sao Paulo state benk and carries a certain gravitas Mr Milliet incised.

Nevertheless, to foreigners the omners of yet another change are had. After all to lose one Central Bank governor is a missortune, to lose four is something more than exceless. That opportunity came, like a

raise his already substantial rep-utation as a heavyweight civil servant to that of deft political operator.
It does little, however, to help

wages alone are now threatening to absorb all federal revenues. For as if deaf to all his minis-

ter's warnings on salaries, Mr Sarney promptly undid the good of Mr Calazans' dismissal by authorising a fully indexed 16 per cent rise for the civil service this month, rejecting even the fall-back option of limiting it to the

lower paid. Where Mr Nobrega will now turn for his savings is a mystery to observers in Brasilia given the resistance of many ministers to let the axe be taken to their

spending programmes.
Yet with inflation heading towards 20 per cent a month, printing cash or scattering more government paper around the capital markets looks danger ously like flirting with hyperin-

Mr Delfim Netto, the former Finance Minister and one of Brasilia's rare free marketeers, believes a crunch cannot be far off. In the end, a government has to measure the political cost of doing something unpopular against the political cost of doing nothing at all. It will have to act," he told the Financial Times

Nevertheless, Mr Netto is now convinced that Mr Sarney's economic fiddling has gone on too long for him to bring round the Constitutional Assembly to his pleas for a five year mandate and a presidential, as opposed to parliamentary system of govern-

Until tough decisions are taken, Rome will hurn and the him in his efforts to wring from taken. Rome will hurn and the the president the backing for "elections now" moh will condrastic measures to tackle the tinue to mass at the palace gates.

### Spate of crashes sparks US telephone companies commuter airline probe BY RODERICK ORAM

REGIONAL US telephone compa-nies have won permission to offer 1984, sati the expanded services information services such as elec-tronic mail and the storage and the enjoyment of the full benefits long inspection of US commuter THE Federal Aviation Administration will begin shortly a year-focusing on, for example, airline long inspection of US commuter airlines because of a spate of seven accidents since November which has claimed 56 lives.

The safety record of the 173.
carriers which operate feeder services to major airlines routes has deteriorated sharply recently, Mr Allan McArtor, head of the FAA, said yesterday.

A purpose of the 174 property of the carriers by September.

This will be used by inspectors with responsibilities for individual airlines to prepare a comprehensive final report. Commuter airlines of the same of the same of the carriers by September. itles created by his major ruling last September on regional com-panies' services. At that time he rejected their requests to manufacture equipment and provide long distance services.

The new services will include audiotex, akin to videotex, which A number of big carriers such

finues to rule on issues arising will allow customers to use as United and Continental own 1987 compared with 15 accidents from the creation of the seven touch-tone telephones to gain regional "Baby Bells" by the access to computer-stored mespecially by the access to computer stored mespecially by the access to computer-stored mespecially by the access to computer access to computer access to computer access to access

airlines suffered 35 accidents resulting in 58 deaths in calendar

# WORLD TRADE NEWS

### Japan and China in technology talks

By Robert Thomson in Peking CHINESE and Japanese trade Peking yesterday to discuss problems plaguing economic relations between the two countries, incloding continu-ing technology transfer diffi-

The Chinese Government has been disappointed by the level of Japanese investment, and the present session of the Sino-Japanese economic con-sultation group will focus on means of attracting further investment in China.

Peking is now less perturbed by the hilateral trade surplus in Japan's favour, which fell 52 per cent last year to \$3.7bu, after Chinese leaders warned that the deficit was "unacceptahle" and imposed tough restrictions on imports of Japanese consumer goods.

China's exports last year to Japan, its largest trading part-ner, amounted to \$6.4ba, up 33.9 per cent, and its imports totalled \$10.1bn, down 18.8 per

Japanese company represen-tatives based in Peking sug-gest that investment in China could rise significantly this year, as confidence has returned in political stability.

Japanese companies were wary after the dropping early last year of the Communist Party chief, Hn Yaobang, who had a particularly warm rela-tionship with Tokyo.

Shen Jueren, China's assistant minister of foreign eco-nomic relations and trade, said Japanese investment last year was \$297m, up from \$210m in 1986 and \$263m in 1985. Shen said there was much room for improvement.

He claimed that the revaluation of the yen was one of the main factors leading to the fall in Japanese exports to China, argue that import restrictions are a more important reason. Chinese trade officials are

continuing discussions with Japanese government officials on ontstanding contracts affected by technology export curbs, and the Chinese want Japanese companies generally to increase the sophistication of the technology they are pre-pared to export.

AP reports from Managua. Mr Calero said in a telephone interview from Miami that Gov-ernment officials had talked to

ing."
Apparently what the San-

force of a new European anti-

The Contras nominated Mr Cal-ero to head their delegation, but insisted that the cardinal be a witness at the meeting.

Late on Monday, the Government relented and said Cardinal

Obando y Bravo and Mr Joso Baena Soares, secretary general of the Organisation of American States, had agreed to serve as witnesses.

capital, Managua, along the sions to be expanded to include a southern border with Costa Rica.

Mr Calero said the rebels might in Guatemala City by the cardi-

in Sapoa.

President Daniel Ortega proposed the telks last week, He also cal prisoners, review a mandassid Cardinal Obando y Bravo, the dot the Boman Catholic media freedom and renew a diachurch in Nicaragua, would no longer serve as a mediator.

Japan typewriter groups hope to forestall EC dumping ruling

JAPANESE typewriter compawriter companies for importing Canon and Matsushita said in Another route open to the Japnies, which this week became the more than 60 per cent of the conTokyo yesterday that local conanese to challenge the RC decifirst concerns to feel the full tent of the machines made at their European factories sion involves filing a complaint the group has in West Germany.

Mr Mamoru Miki, head of the supplement a component factory tronks - Klyokuni, SMK, Mitsumi London office of Cores, a Japanese market research company, tent of the machines made at tent at their European factories ston involves filing a complaint their European assembly plants.

The European operations of the commission's study was carried to the General Agreement on Tariffs and Trade Japan's Ministour companies - Canon, Matsushita, Sharp and Silver Reed - The value of imported content in Industry said it reserved the

force of a new European assembly plants.

The European operations of the commission on Japanese assembly plants which import most of their parts from the Far test to the open attitude move by Japanese component manufacturers to set up shop in European

European assembly plants. The European operations of the commission of their parts from the Far test to the open attitude move by Japanese component manufacturers to set up shop in European plants.

The European operations of the commission of the commission of their parts from the Far test to the open attitude manufacturers to set up shop in European plants.

The European operations of the commission of the commission of the commission of the commission of their parts from the Far test to the open attitude and the ruling seems certain to the far test to the open attitude and the ruling seems certain to the far test to the open attitude and the ruling seems certain to the far test to the open attitude and the ruling seems certain to the far test to the open attitude the ruling seems certain to the far test to the open attitude and the ruling seems certain to the far test to the open attitude the ruling seems certain to the far test to the open attitude and the ruling seems certain to the far test to the open attitude the ruling seems certain to the far test to the open attitude the ruling seems certain to the far test to the commission of Japanese component and the ruling seems certain to the far the flow of component in the first half of last year, try of International Trade and Trade Japanese difficult and Trade Japanese thinds and Trade Japanese try of the Electronic Industry said it reserved the tight to take this option while it studied the ruling.

The European operations of the stepton of the Electronic Industry said it reserved the tight to take this option while it studied the ruling.

The ruling seems certain to first and the ruling and trade Japanese component in the first half of last year.

The European operations of the Electronic Industry said it r

pany to amounce a new European component plant when it unveiled details of a £1.5m factory in Port Talbot, making parts, initially for microwave supply components for office mother to avoid further EC action.

Their move to Europe also ness companies previously little seems partly the result of producing by large groups desperate to build op local content to avoid further EC action.

the group has in West Germany.

Mr Takao Negishi, European
director of the Electronics Industries Association of Japan, expects the flow of component

and Omron.

The migration of these smaller says he has been asked by large Japanese companies to help find ways of encouraging small Japanese component suppliers to set up in the UK.

The wish of Japanese manufac-

turers to bring their suppliers with them suggests European-based component suppliers will profit little from the growth of Japanese investment in Europe.

Unitech, a British electronics component maker, is scouring Japan for a partner so that it can start making Japanese-designed components under licence in Britain.

# China seeks access to proposed Australian satellite launch site

ROBERT THOMSON IN PEKING

tor John Button.

The minister said the planned

Australian site, close to the equa-tor, appeals to China. Its own launch facility in Sichuan prov-ince, in the south-west of the ince, in the south-west of the country, is unable to put satellites in the equatorial orbit desired by launch customers.

By using a base in Australia, the Chinese, who have ambitious plans for their space industry, swellite programme in having a tion satellite was successful it nas to try, estimates that its Lorent for the satellites in the capable of work if we impose restrictions on launching 18 satellites a year.

Meanwhile, the official Chinese immense advantages for their last eight that a telecommunic strellite programme in having a tion satellite was successful. could also get around restrictions on technology transfers to Com-munist countries that might limit the sophistication of Western sat-

Senator Button said the facility, it built, would be open to the Chinese: "if the space port initiative is to be successful it has to

launch site closer to the equator:
"Launching closer to the equator
means that your satellits has a
longer life."

space facility in far northern
Queensland for commercial satelone the Launches, according to the Australian Minister for Industry,
Technology and Commerce, Senator John Button.

The minister said the planner.

The Great Wall Industrial Corporation, the commercial arm of the Chinese astronautics minis-try, estimates that its Long March rockets are capable of Meanwhile, the official Chines

newsagency, Kinhua, announced last night that a telecommunica-tions satellite was successfully placed in orbit on Monday even-ing by a Long March three car-rier rocket. China claims to have launched

China has signed several agree about 20 satellites since 1970.

### approved by Ankara THE FIRST of several large Turk-

for UK companies in 1988 has been approved in Ankara, despite hostility towards fresh project borrowing in the Turkish Trea-

A \$130.2m contract for the UK'e AMEC International and the local Kutlutas for the first stage of the expansion of Ankara'e gar sion to natural gas was to be signed this morning with Ego, Ankara municipality's bus, elec-tricity and gas utility.

The UK-Turkish venture wa selected in late December after a selected in late December and fa-fiercely contested tender and fin-ancing competition, its chief com-petitor, Italgas, dropped its initial price by around 30 per cent. How-ever, the financing package sup-porting the UK-Turkish venture still needed Treasury approval. In February, the Government onted for lower growth and curbs opted for lower growth and curbs to public spending in 1968 to halt soaring inflation. As a result, few

the exception.

This was clearly the case with Amec and Kntlutas, whose financing package is supported by a 189m (\$124.9m), 20-year facility from the UK Government.

Korea exporters aim to beat won rise

BY MAGGIE FORD IN SECUL

SOUTH Korean manufacturers in January. The inflow of funds are rapidly increasing shipments is prompting fears of inflation.

The pank of Korea (the central bank) yesterday amounced measures to try to contain that last year recorded a trade deficit with Seoul of \$9.8 m (£5.4 m), has demanded that the currency be with Scoul of \$9.50n (£5.40m), has demanded that the currency be revalued against the US dollar. Yesterday the won closed at 750 to the dollar, a 4.4 per cent appreciation since the beginning of the year, equivalent to a year-on-year rate of 23 per cent.

Mr James Baker, US Treasury Secretary, who visited Seoul last mouth, is believed to have asked the South Korean Government to revalue the won by 20 per cent over the year.

Exports from South Korea have rocketed in the past two months, with car skinments doubling last to the control of the

rocketed in the past two months, bank and fund its contributions with car shipments doubling last to the country's Export-Importmenth. Exports some 38 per cent bank.

# Bonn expected to resume Nigeria insurance cover

opted for lower growth and curbs to public spending in 1968 to halt soaring inflation. As a result, few new projects will go ahead this year but projects for which external funding negotiations are almost complete may prove to be the exception.

INSURANCE cover on West Germany's President said on a visit to Nigeria that the signing would lead to a review of the exception.

Under standstill, governments with find restrictions. Under roll-back, they should gradually eliminate measures inconsistent with Gatt rules.

The EC sees its offer as an invitation to other countries to follow with review will be favourable." this review will be favourable,"

### **EC** offers to reduce trade curbs

By William Duliforce in Geneva

THE EUROPEAN Community yesterday became the first trad-ing group to offer to eliminate some of its existing trade-distorting restrictions as a contribution to Gatt's current trade-liberalis-

وسموان أرهامة

विद्याल है। जिल्लाहरू

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TECHLY O

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Macross Whicher Corners

It is, however, the first rollback offer made to the surveillance body, whose role is to supervise countries' compliance with the standstill and rollback commitments they made at the launching of the Uruguay round in 1986.

The debt rescheduling involves In a rather gruff response, the payments until 1997, with the US claimed thet more than 1,000 first instalment of interest due on residual restrictions would still It may also apply to two highlating also apply to two highway contracts, for the Aydin-Denliting also apply to two highlating also apply also apply

### It seems certain the companies will contest the decision, even if it is ratified by the EC Council of Ministers, as required under EC of local and imported content differentiations. The commission announced this week that duties would be Ministers, a imposed on four Japanese type procedures.

German cross-border electricity plan

nected to the West German elec-tricity grid by the end of next nearly 10 years agn but was finally confirmed in principle when Mr Erich Honecker, the

East German leader, visited West Germany last autumn. Preussen Elektra, a subsidiary flar flow by 1992 at a similar cost. of the energy conglomerate, Until recently the West Berlin dominantly from West to East, Veba, is to supply the electricity authorities have been reluctant the difference in peak times along a grid starting in Helms to depend on East German good between the states might make tedt, West Germany, extending to will for any aspect of the City's this more than a theoretical Magneburg in East Germany and energy needs. Consequently the option.

EAST GERMANY is to be connected to the West German elec-nected to the West German elec-Construction will largely be nomic reserves to supply its eight tricity grid by the end of next undertaken by the East Germans fossil fuel power stations.

The new agreement between the system will cost about Preussen, Bewag – the West Berin's costly self-sufficiency in electricity generation.

Agreement to link the grids of the two states was first mooted nearly 16 years ago but were the summer.

East Germany, which has problems with its electricity supply, ought to stabilise electricity supply.

especially at peak times in win-ter, will start receiving an annual. The three-way agreement also flow of about 1bn kWh in autumn allows the East Germans to sup-1989 at a cost of about DM100m. ply electricity to West Berlin and West Berlin should receive a sime even to West Germany itself. ilar flow by 1992 at a similar cost. Although the flow will be pre-Until recently the West Berlin dominantly from West to East,

# **UK-Turkey** gas contract



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**FINANCIAL TIMES** 

### Joint US, **UK** venture to take on **British Gas**

HADSON Gas Systems, among the biggest private US gas marketing groups, has combined with a UK company with a view to challenging the British Gas monopoly to supply gas to big UK customers in the 1990s.

The US company, based in Dal las, Texas, has launched a joint venture with Associated Heat Services, the energy contracting company headed by Lord Ezra, former British Coal chairman.

The US group is particularly interested in burning gas in private combined heat and power stations, and selling surplus power to electricity distributors. The group has its eye on the mar-ket following the forthcoming privatisation of the electricity

industry.

The new company, called Associated Gas Supply, will give evidence next week to the Monopolies and Mergers Commission inquiry on allegations that British Gas is overcharging contract customers while the gas market spinos a surplus. enioys a surplus.

Mr Ron Jones, Hadson's retail-ing chief in the US, will be among the witnesses and will tell the commission how the independent marketing companies in the past five years have revolutionised the US gas market by taking control of 80 per cent of gas sales from the producers.

Mr Jones said that five years ago more than 100 monopoly pro-ducers had a stranglehold on the US market. After the effective use of anti-monopoly legislation, he said, some 80 per cent of US gas sales were now managed by between 30 and 40 third-party gas marketing concerns.

He hoped thet a similar pattern could be followed in the UK by taking advantage of the 1986 British Gas Act, which regulates the privatised BGC and gives third parties access to its distribution

Ofgas, the body set up to administer the act, last night welcomed the formation of Associ-ated Gas Supply as BGC's first potential marketing competitor.

With most current UK gas fields committed to British Gas, Associated Gas sees little scope for becoming a serious competitor in the market before 1992, when large reserves of uncommitted gas are due to become available.

UNIONS PREPARE TO CHALLENGE INDUSTRIAL RELATIONS REFORMS

# Railways face fight on job changes

in the British railway industry are facing mounting opposition

from trade unions.

British Railways Board says the proposals, which affect the jobs of more than 100,000 workers, are vital to put the industry

on a more commercial footing. The industry's collective par-gaining procedures were severely criticised last year by a Monopo-lies and Mergers Commission has operated for about 30 years, Rosser, will be replaced by a system tal-tic needs of the board's

PROPOSALS FOR a far-reaching inquiry said it was wholly unactive business sectors, overhaul of industrial relations ceptable that it had taken seven The board would years to negotiate the introduction of driver- only trains.

> Under the board's proposals hundreds of joint management and union local district committees, which handle local negotia-tions, would be replaced by direct negotiations between managers

Staffs National Tribunal.

Both unions, as well as the guards for the unions.

National Union of Railwaymen The board would also like to said a large proportion of the alter the framework for national motions submitted to their negotiations, including the arbitration machinery of the Railway

Aslef, the train drivers' union, issue of the TSSA journal that seems set to reject the proposals the board had designed the outright, according to union officials, and the rail staff union, rather than to pursue good indus-TSSA, is also likely to reject the trial relations. The revised plans, according to Mr Richard machinery would lead to growing Rosser, its assistant general secretary.

Boardroom

buy-outs

advocated

MANAGEMENT buy-outs ought British coal industry and for the Post Office parcels service, says a study on privatisation published

today.

The report, "The Mechanics of Privatisation," by the Adam Smith Institute, argues that state-owned companies acquired by their managers have achieved significant successes in the UK in

Pointing to the experience at National Freight, Leyland Bus, National Bus, Unipart, Vickers and British Transport Advertis-ing, it says managers are in a unique position to know the value of the businesses they run. and the steps that can make

The institute suggests that other companies that could be privatised through buy-outs include the Scottish Transport Group, the Forth and Clyde Ports Anthority, the catering service on British Rail trains, the English Industrial Estates Corporation, London Regional Transport and some polytechnics.

Regarding coal industry priva-tisation, the study suggests that the Nottinghemshire coalfield should be first in line for man-agement and worker buy-outs.

It adds that the Local Government Bill opening local services to contractors creates an opportunity for staff to acquire local government departments and operata them as independent businesses.

# Fund managers suffer smallest investment return for 10 years

BY BARRY RILEY

PENSION FUND investment returns in 1987 were the most variable, as well as the lowest, in the past 10 years, according to the first of the major performance measurement services to report on the year's outturn.

According to Noble Lowndes Investment Performance Measurement Sarvice (IPMS) the median return was just 3.0 per cent, but individual funds among the 1,007 measured ranged from a All-Share Index slightly, by positive 40.0 per cent to a negative 13.9 per cent.

The dispersion of the results was not only because of the effects of the October crash in stock markets, but also because of the varying results from UK (UK manager lost 18 per cent. The dispersion of the varying results from UK (UK manager lost 18 per cent. The best-performing fund of all, a segregated one run by an best-performing major equity index 17 per cent.

# Personal pensions win support

tioned in a survey on financial services think they could do better with the new-style per-sonal pensions that will soon become available than with

the state scheme. The third annual poll on investor awareness was car-ried out by Mori on behalf of National Mutual Life Assurance Society, a medium-sized traditional mutual life com-

The countrywide survey

questioned 1,024 people mainly about their knowledge of the financial services market. With radical pension reforms soon to be imple-mented, more than 60 per cent

Almost half thought they could also do better with a personal pension than with their

announced in next week's Budget, almost 80 per cent of those surveyed opted for the latter, confirming the finding of

numerous other surveys.

More than 60 per cent expressed their concern about the future of the NHS in the hands of the ruling Conservative Party.

The survey also showed considerable lack of awareness among the public of the provisions and purpose of the Financial Services Act.

### THE BUILDINGS THAT VOTE ELECTRICITY A WINNER



The 1987 Beta Awards. The Beta title has i chosen to represent energy efficiency in buildings by combining the initial letter B for building and eta, the Greek letter symbolising

A £9 millian sports and leisure centre and a leading compact disc manufacturing company are the two national winners of our 1987 Beta Awards for energy efficiency in private and public sector buildings.

Thomesdown Borough Council's Link Centre at West Swindon takes the Award for buildings over 1,000 square metres. The Centre recovers some £40,000 worth of energy a year from ice rink. compressors and uses it to warm the swimming pool and provide space heating and domestic hot water for the 12,500 square metre building.

The Beta Award for buildings under 1,000 square metres goes to Nimbus Records Ltd of Monmouth, Gwent, In their modern office conversion the under-floor hot water heating system uses waste heat recovered from the production area. Annual fuel savings for the 600 square metre building amount to some £2,000.

The 1987 Awards attracted 389 entrants, from whom 28 regional winners were selected.

Win or lose, large or small, every entrant demanstrated how cost-effective electrical techniques lead to significant energy savings as well as improved amenities and environment.

If your building is saving pounds with electricity, you could be a Beta Award winner too.

Ask the Energy Marketing Manager at your Electricity Board for more information about the 1987 winners and how to enter this year's competition.



oardroom

13 -Outs

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# Restrictive trade practices legislation to be tightened

NEW LEGISLATION to tackle. restrictive trade practices in UK industry and commerce is to be brought in hy the Government, Lord Young, Trade and Industry

Secretary, announced yesterday.
The legislation will replace the
existing 30-year-old laws, which
the Government believes have
become unworkable and ineffec-

The changes were put forward yesterday in a Green Paper dis-cussion document from the Department of Trade and Indus-try and follow an 18-month inter-nal review of the Government's competition policy.
This led to the Government

announcing plans last week to spead np merger control proce-dures in the UK as well as charg-ing companies for the cost of such investigations.

Lord Young said yesterday that "many of the professions such as Iswyers, estate agents and accountants at present enjoy a Lord Young amounting the Government's proposals yesterday restrictive trade practices legisla—

The existing procedure, is being retained as a court of

tion."
He added: "This uo longer will be the case. Under the proposed new regime they will have to justify any exemption." The main thrust of the legislation will be to make any agree-ment between two or more com-

panies unlawful if it has the effect of restricting or distorting competition.

Although the law is expected to be generally worded to cover all anti-competitive practices, the

Government is particularly working cartels, to their UK counterparts, gest that restrictive agreements are exaping detection at present ing companies up to a maximum to justify the powers of search of their combined and entry," it said.

The Certain combined are exaping detection at present of 10 per cent of their combined and entry," it said.

The Restrictive Practices Court

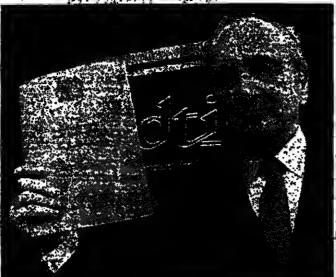
Editorial comment, Page 22

Sex equality reforms urged

BRITAIN'S sex, equality laws to fuel a contentious public Bednee legal constraints on should be replaced by a single debate.

In a report yesterday, it said a allegations of indirect or direct nate discrimination and to bring new Equal Treatment Act should discrimination.

UK more into line with that in Give statutory backing to the Abolish employers rights to have the part of the property of the part of the pa



The existing procedure, is being retained as a court of superal against OFT decisions. It will also he able to lavy larger fines for persistent offenders.

Sir Gordon Borrie, Director Sir Gordon Borrie, Director Affairs Minister at the DTI, said officials will have responsibility for determining breaches of the proposed law.

Officials will also be empowered to enter and search any premises, a right currently avail able to European Commission competition officials but denied to their UK counterparts.

### **Prestwich** to sell Bush electronics

distributor By Clay Harris

PRESTWICH HOLDINGS, over the Government a content and leisure group, over the Government a plans to sell Bush Radio, the containing distributor it.

But comments by Mrs the House of Com-PRESTWICH HOLDINGS, the

years ago.

Bush is one of the oldest names in the British radio and television industry.

The decision to sell the divi-

sion reflects not only a sharp change of direction for Prestwich but also the uncertain short-term future facing electronics suppli-ers and retailers in the UK. ers and retailers in the UK.

Mr Paul Levinson, Prestwich chairman, said yesterday that his group had rehuffed offers for Bush last year. "Since then, we've decided that if the right approach comes along, we'll take it." Mr Levinson said.

The clear implication was that if sterling's rise against the West German currency went too far, approach comes along, we'll take it." Mr Levinson said.

Bush is suffering from a squeeze on margins as UK retailinterest rates would be cut.

A small reduction in interest ers cut prices to compete in a rates even before the "good news" expected in next Tuesday's budget had not been ruled out by

rush, according to analysts. The company's shares fell 9p to

were underlined in Prestwich'e first-half results published yesterday. Operating profits from consumer electronics fell from £1.72m of £1.15m.

Prestwich would be unlikely to reconp the £15.5m it paid for was that she was not prepared to risk higher inflation by excessive too was against "excessive" inter-intervention or lower borrowing vention. Mrs Thatcher's com-costs. Whatever, the Treasury ments on interest rates referred risk higher inflation by excessive



Sterling policy divergence

disconcerts Treasury

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

was saying, the pound would, of necessity, have to rise.

A few hours later Whitehall's Mandarins were trying valiantly to reconcile the contradiction. The Treasury pointed out that it

to "at the present time." Officials also emphasised that her comments were not part of a pre-pared text but were in response to questions.

lor have s fundamentally differ-ent approach to exchange rates. While Mr Lawson has been persuaded of the virtues of an inter-ventionist stance — in Washing-ton last September he proposed a new system of "managed float-ing" of all the major currencies — Mrs Thatcher has retained her

After that there was an uneasy truce which, by and large, satis-fied the Chancellor. His neigh-

share his enthusiasm for keeping et GM plants in the somth, the pound steady but would not interfere with the day-to-day car plant at Luton, and at the operation of policy.
In recent weeks, however, the

Prime Minister is said to have become increasingly uncomfort-eble with repeated intervention to hold sterling lower.

### By Our Labour Correspondent by more than 20,000 General Motors employees hung in the balance last night. The threat-The disavowals, however, could not disguise the fact that the Prime Minister and Chancelened action is over the company's proposals to invest part of a £214m pension fund surplus in its operating companies.

Union representatives at the Ellesmere Port plant of Vauxhall Motors, the General Motors sub-eidiary, said e mass meeting would be called today to reaffirm the ballot decision to strike over the issue. They said it seemed

**GM** facing

strike over

fund surplus

pension

Last autumn, in an interview with the FT, she questioned the virtnes of managed exchange rates.

In parallel, Mr Brian Griffiths, her economic adviser, also let it be known that the Prime Minister did not approve of the Chancellor's Washington speech.

After that there was an uneasy

also voted for action.

However, union officials in the
North West ecknowledged that

Manual workers at Vsuxhall's car plant at Luton, and at the nearhy van plant, which GM operates in partnership with the Jepanese mennfacturer Izusu, are yet to ballot on the issue.

Union representatives at the plants are thought to be uneasy ebout taking action just es the unions have agreed a two-year wage deal after protracted negoti-

plants, which have voted for action, have decided to conduct second ballots to give workers a chance to vote on improvements the company has offered in nego tiations since the original vote.

GM employees have already staged one-day strikes over the issue of the pension fund surplus, which has come to e head after two years of negotiations over how the extra funds should be distributed.

The company originally pro-posed that £150.5m of the surplus should fund improved benefits and s reduction in contributions from 6 per cent of annual salary to 4 per cent.

In negotiations over the past month it has also offered improvements for workers taking early retirement, which would reduce the £53.8m it wanted to invest, partly to offset past oper-ating losses.

### Falklands exercise 'no threat to anyone' BY LYNTON McLAIN wet, or belligerent, but there needs to be a reasonable bal-ance to achieve the aims we

THE GOVERNMENT and the Royal Air Force yesterday songht to reassure Sonth America of the modest scale of the UK exercise to practise reinforcement of the Falkland

Islands. The exercise builds up this week with preparations for an airlift of troops and the deployment of Royal Air Force Phantom fighters and Niurod aircraft, in the face of sharp criticism from Argentina and other. South American coun-

The deployment to the Falk-lands will take place on March

the rest of the European Community, the Equal Opportunities commission urged yesterday.

The commission, which advises the Home Secretary on the adequal value equal opportunity between men the 13 year-old Sex Discrimation and women.

The commission urged yesterday, work towards eliminating sex the Home Secretary on the adequal opportunity between men the 13 year-old Sex Discrimation and women.

The commission urged yesterday of legal provisions under equal opportunity between men the 13 year-old Sex Discrimation and women.

The commission urged yesterday of the role of industrial tribunals in hearing cases of the second actual control of the role of industrial tribunals in hearing cases of the control of the role of industrial tribunals in hearing cases of the rol Air Chief Marshal Sir Peter Harding, the commander-in-chief of RAF strike command and UK air forces, was joined by Mr Robin Fearn, an assis-tant under-secretary of state at the Foreign Office, at Strike Act, also advocated a substantial . Reinforce employment protec cases, All tribunals involved in strengthening of its own powers tion for pregnant women and such duties should contain at of enforcement. Its call is likely new mothers:

Command headquarters. High Wycombe, north of London, to explain the "very modest exer-cise" to an international press

Journalists from Spanish and Portugese newspapers were invited by the Ministry of Defence as well as UK press and television and radio sta-

conference.

Air Chief Harshal Harding said the announcement of the Falkland Islands Reinforcement Exercise, Fire Focus, in the House of Commons on Feb-ruary 11, had created "enor-mons ructions around the world, but the exercise was no more than a practise of our procedures for rapid reinforce-

Mr Fearn said Argentina "may still be seeking a debate in the United Nations Security Conneil on the exercise, although such an exercise threatens no one." Mr Fearn said the reinforce

ment exercise was "an integral part of our policy of reducing tension in the region." The Government had also offered to return war dead to Argentina, to permit visits by Argen-tina next of kin to the Falklands and had proposed, in co-operation with the US, a "low key" exchange of person-nel with Argentina, Mr Fearn

The Government faced criticism at the press conference from several UK journalists who questioned why the Gov-ernment needed to be so modest about its reinforcement.

Air Chief Marshal Harding said: "Exercise Fire Focus is not meant to be whimpish or

"The exercise is just straightforward, it is not over-egged and is not over modest," he said. Fewer than 1,000

troops from the third battalion of the Light Infantry and fewer than a total of 10 Phantom fighter aircraft and Nimrod maritime reconnaisance aircraft will be involved. The exercise had been planned for about a year, in line with the aims set out in the Government white paper

(policy document) on the Falk-lands in 1982, "to practise the UK capability for rapid rein-forcement of the Falkland Islands in case of emergency."

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# VW clears way to control of its British importer

man automotive group, has taken (UK), the first steps towards acquiring In eventual control during the 1990s of VAG (United Kingdom), the UK importer of VW and Audicars and light commercial vehicles. VAG (UK) is at present a 100 per cent-owned subsidiary of London

per cent-owned subsidiary of Lou-ring, the UK conglomerate.

VAG (UK) is one of Lourino's biggest subsidiaries. It increased its introver by 16 per cent in the 12 months to the end of Septem-ber 1987 to 1824.1m from E709.4m, while pre-tax profits are under-stood to have risen to around £30m from £26.6m in 1986.

Lonrho has widespread inter-eats in motor and equipment distribution, trading, manufacturing, leisure, wine and spirits, mineral extraction and refining, financial services and agriculture. VAG (UK) alone accounted in 1987 for almost 27.3 per cent of group turnover of £3bn, about 15 per cent of group pre-tax profits of £200m and more than 44 per cent of the group's UK turnover of £1.84bn.

After long negotiations Volks-wagen and Lonrho have signed a six-year agreement extending Lourho's contract as exclusiva UK VW/Audi importer to the end of 1993 and replacing the previous two-year rolling agreement.

However, it is understood that, as part of this contract, the way has been opened for VW to take

take a "greater interest in pricing and a number of things," and that there would be "some representation for them on the board."

chief executive, will be foined by Mr Hans-Jorg Hungerland, Volks-wagen export manager, Mr Kristian Khinger, Volkswagen legal counsel responsible for subsidiaries and Mr Paul Weber, Volkswagen director for subsidiaries and affiliates and corporate planning.

model Sales are forecast to rise to around 112,000 in 1938, helped by the Isunch of the new VW Passat in the spring.

VAG (UK) said it was aiming at sales of about 6,000 Passats in the second half of 1938 and 11,000 in the first full year of 1939.

VOLKSWAGEN, the West Ger- over eventual control of VAG and France, where the West Ger-man automotive group, has taken (UK).

In its recently-published importers.

In its recently-published importers.

It also owns importing companies in other major foreign marship with VW over VAG (UK) has been changed.

In its recently-published importers.

It also owns importing companies in other major foreign marship with VW over VAG (UK) has been changed.

been changed.

It said that an agreement had been concluded to allow Volkswapers a greater interest in the dischargen a greater interest in the dischargen of its group products in control with naw car sales of 108,123. Including commercial with VW/ Mr Paul Spacer, a director of vehicles it had total sales of Lourho, admitted that VW would 117,239 units compared with VW Audi sales of 904,000 vehicles in West Germany, 171,500 in Italy, 145,000 in France and 59,000 in Spain (183,000 including Seat).

As a first step it is understood that Volkswagen will gain three seats on the VAG (UK) board. The existing 11-man board, chaired by Mr Tiny Rowland, Lourho managing director and problems with the new Audi chaired by Mr Hera lorg Humaniand Volks. VW/Audi's volume sales and

VAG (UK) became part of Lonrho in 1975, when it was taken over from Thomas Tilling The in all major markets, but it is UK is one of the Volkswagen known that it has been anxious group's most important European for a long time to have a closer volume markets, after the Fed-relationship with its UK importer eral Republic itself, Italy, Spain and distributor.

### Legislation allowing sale of trust ports likely

By Kavin Brown, Transport Correspondent

THE GOVERNMENT is expected to respond today to pressure from port operators for the privatisation of the UK's 39 trust ports. These are administered by statutory authorities under individual acts of Perliament. vidual acts of Parliament.

Mr Paul Channon, the Transport Secretary, will tell the British Ports Federation at its annual lunch that the Government is considering ways of allowing the trust ports to tap private capital. However, he is not expected to announce early legislation because of the complexity of issues involved.

These include the future of the Dock Labour Scheme, which reserves work at some ports for registered dock workers.

The federation, formerly the British Ports Association, bas urged the Government to table an enabling bill allowing trust ports that favour privatisation to

The federation says the trust ports cannot competa equally with the private ports which are owned by Sealink, Peninsular and Oriental Steam Navigation and Associated British Ports (ABP).

Several of the larger ports are operated by trust authorities, including the Port of London, Dover, Medway, Ipswich, Clyde, and Tees and Hartlepool.

The federation is also under-stood to have urged the Government to investigate the possibility of privatising the 30 ports owned by local authorities. It says this could be done rela-

tively simply through legislation along the lines of the bill which provided for the local authority airports to be set up under the Companies Acts. This group of ports also includes several large undertak-ings, such as Portsmouth, Rams-

The decline in the Halifax's gate and Bristol, which the local capital ratio followed its writing of f £100m of goodwill associated with the acquisition of nine of Mr Jonathan Sloggett, chief Mr Jonathan Sloggett, chief

executive of Dover Harbour Board, said he expected to decide within the next 12 months whether or not to seek a stock market flotation.

Mr Sloggett said the board would consider sponsoring a pri-vate bill to clear the way for a capital, though they are allowed vate bill to clear the way for a to raise only up to half of their flotation in the absence of genother capital in this form.

At Germ

 $i \in M(OI_i)$ 

# Competition takes its toll on UK's largest building society

HALIFAX, the UK's largest building society, saw profits decline last year, reflecting extreme competition in the market for new societies to turn themselves into had been "a period of substantial investment for the future." He declined to reveal how much had petition in the market for new mortgages and pressure on societies as they expand into new areas of business.

Building societies are savings and lending institutions, and the

main sources of bouse purchase financing in Britain. However, they have come under increasing pressure recently from banks and other lenders moving into tha mortgage business. This was underlined by a

decline in the society's reserve/ asset ratio, which indicates the capital supporting its lears, from 235bn, reflecting an overall 35 to 3.77 per cent.

Pressure on capital is one of The chairman, Mr Richard

GOVERNO QUERCIA

access to new sources of equity. Halifax has appointed merchant bankers Rothschilds to advise it on whether it should follow this route, but says that it has yet to

in the short term, the society said it planned an issue of subor-dinated debt of £150m-£200m to strengthen its balance sheet. The Halifax yesterday reported

that pre-tax profit for 1987 increased by 13 per cent to £350m. However, total assets during the year grew 15 per cent to

been spent entering new mar-

estate agency chains. Like other societies, the Hali-

fax's only source of capital in the ings. From January this year societies have also been allowed to count subordinated debt as

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We are pleased to content that copies of the Annual Report for the year ended September 30, 1987 of Yamaschi Zequinder 30, 1987 of Yamaschi Zequinder Liberton at the official of the Depolitics of the Depolitics of the Depolitics of the Depolitics of Stated, London WCSR 1981, and the Agent, Chicky pressured that the Agent Chicky and the Agent C

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in eccordance with the terms and conditions of the Notes, we hereby give notice that the Yen Liber for the period from 9th March 1988 to 9th September 1988 was fixed at 4<sup>th</sup> 1985, giving the interest Rate Fector 1987, 200

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**Company Announcements** 

OFFICIAL ANNOUNCEMENT We inform all business and banking persons that

the office of Commercial, Maritime and Consular Affairs at 24 Tudor Street, London EC4Y OAY, is temporarly closed until further notice. Mr Arango, former Consul General has been

dismissed by the Panamanian Government from the date of 26th February 1988.

Any business or official documents signed by Mr Arango are not valid. Until the arrival of the official accountants of the Panamanian Government, for all Inquiries please contact the Embassy of the Republic of Panama. The new address of the Embassy is 119 Crawford Street, London W1H 2AF. Telephone No. 01-487-5633.

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the union was clear. Coats owned a vast network of companies all over the world, but had little to sell except sewing thread and knitting yarn, while Vantona sold everything from shirts to sheets, but only in one country, Britain.

If Vantona Viyella's products could be sold through the Coats Patons network, the new group should - or so David Alliance, its chief executive, boped become one of the most powerful forces in international textiles.

But before this grand design could be turned from theory to practice, the two companies had to be integrated into one. There were two obvious obstacles to this: devising a management structure to control so vast a business and creating a common identity that would draw together two companies with completely different cultures.

The Coats Viyella of today embraces 250 subsidiaries and employs 100,000 people with interests in every area of the international textile industry. It manufactures in more than 30 countries and sells to over 100. In terms of culture Coats Patons was characterised by a proud history dating back to the early 1800s and the complex man 'agement structure it had created to control its international thread empire. Vantona Viyella, by contrast, was the entrepreneurial product of a speedy series of acquisitions in the 1970s and

Though it is notoriously diffi-cult to meld organisations with different cultures, Alliance and his team bad some distinct advantages in tackling this task.

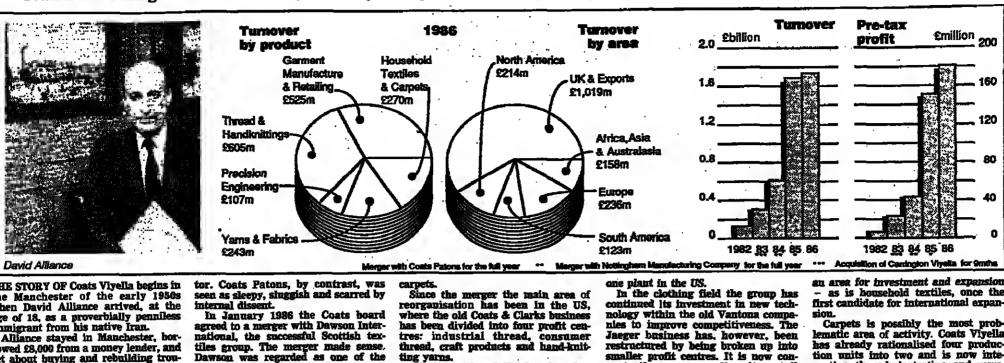
First, there was a feeling o frustration at almost all levels of management of Coats Patons. This was partly due to its top-beavy management structure, and partly to its low rating on stock market, which inhib-

Second, in contrast to so many "mega-mergers" of the day, the creation of Coats Viyella was comparatively bloodless. The Coats Patons board bad completed the painful process of cutting back both its European busioesses long hefore the merger. Moreover, as Coats and Vantona had very few common areas of activity, there was little surplus capacity to be shed.

There has been some rationalisation (see box) since the merger. But, by and large, the formation of the new group has been free from the all too familiar round of cuts and closures which so often accompany mergMaking a merger work

# New product strategy — the next key test

Coats Patons merged with Vantona Viyella two years ago to form Europe's largest textiles group. Alice Rawsthorn assesses progress



THE STORY OF Coats Vivella begins in the Manchester of the early 1950s when David Alliance arrived, at the age of 18, as a proverbially penniless immigrant from his native Iran. Alliance stayed in Manchester, bor-

rowed £8,000 from a money lender, and

In 1974, when he had already estab-lished substantial interests in the industry, Alliance bought Spirelle, a troubled corset company. He then built up the business with a stream of acqui-

regarded as the star of the textile sec-

npany in Europe. Together we went straight to

set about buying and rebuilding trou-bled companies in the Lancashire cot-ton industry.

By early 1986 Vantona Vivella was

thread, hand-knitting yarns, clothing manufacturing and retailing, industrial spinning and weaving, precision engineering, household textiles and Third, the new group had the sonnel director who retained the few weeks ago he ordered that a undeniable advantage of being same post in the new group, canteen should be closed when ahla to present itself to its Share options were made available to specify the spotted peeling paint on the employees as the biggest textile able to all senior managers, a ceiling, "Why should I expect our

In January 1986 the Coats board

agreed to a merger with Dawson Inter-national, the successful Scottish tex-

tiles group. The merger made sense. Dawson was regarded as one of the

best managed groups in the industry

with an impressive record for exports. But within a formight its offer was

now embraces industrial and consumer

a won the day. Coats Viyella

topped by Vantona Vivella . Vantona won the dev Co

the top of the first division in Europe," says James McAdam, and deputy chairman and deputy

"It was important that we chief executive of the new group.
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"It was a tremendous boost to group."

"It was important that we chief executive of the new group."

"It was important that we conference serve the senior people from the coats and the coats are conference in the coats and the coats are conference in the coats chief executive of the old Coats very beginning," says McAdam. aging companies in different "And equally important that we countries to work together and to The new management team set

employees. The old Coats Patons board was dissolved within six tors have made an attempt to weeks of the merger and a new make personal contact with management structure created, every part of Coats Viyella. management structure created, every part of Coats Viyella, so that, from the earliest possible stage, all changes and decisions were seen to come from the new Coats Viyella.

Similarly new systems of pay and employment conditions were part of Coats Viyella. Coats Viyella. Similarly new systems of pay and employment conditions were personal contact with the coats of coats Viyella. Significantly for the timest division (see box) has also helped this process. Perhaps the most important challenge was to create a new management structure capable of managing so huge a group as on visiting the toilets at each locally had been to create layer.

developed under the aegis of plant there is a 20 minute "warn-losophy had been to create layer David Miller, the old Coats pering" to clear the ladies. Only a after layer of middle managers.

bonus system - based on the old employees to eat in a place where Vantona model - introduced I would not want to eat myself?"

Management conferences have sion scheme introduced for all also been introduced to hring

about communicating the direction of the new company to its our personnel policy." From the start the senior direc-

integrated two companies.

By contrast the precision engineering business, which had been a small but successful part of the old Coats, is ity because of an unexpectedly severe slump in the market throughout the world. Coats Viyella has responded by withdrawing some lines and closing

Within the thread division there has

been some slight rationalisation in Europe, following the concentration of

production into specialised units.

The hand-knitting business has been one of the most difficult areas of activ-

pool ideas in areas such as mar-keting and technical development. The policy of creating spe-cialised production units within Europe for the thread division (see box) has also helped this pro-

Alliance has always favoured a more easily manageable. Jaeger, directors, then checked by Allidifferent approach. His aim was for example, is now divided into ance or McAdam. This system is
to ensure that the new structure two retailing businesses – for used as a means of encouraging gave managers "the anthority men's and women's wear - and the managers to concent they need to get on with their manufacturing. Similarly, Coats jobs and run their businesses. In & Clark, the US subsidiary, has a company as big as this, been broken up into four profit been receptive to the new new little and the managers to concent future expansion plans. hands-on management is the only

coats Viyella has thus adopted a three-tier structure. Each of the 250 subsidiaries is run by a managing director who reports maximum of 500. "When a busi-directly to the head of the rele-vant division. The divisional size," he says, "it becomes more head, in turn, sits on the main difficult for the managera to "Every company is now a

its future is in the management's hands," says Alliance. "We do not employ people to tell them figures. The new bonus system what to do. We encourage them ensures that senior managers are to tell us what they intend to do with their business

Some of the former Coats sub- of the bonus to annual targets. sidiaries have been broken up into smaller units to make them

nology within the old Vantona compa-nies to improve competitiveness. The

Jaeger business has, however, been restructured by being broken up into

centrating on expanding its retail interests (see Management Page, Janu-

Within the old Coats spinning interests, the new group has again upgraded production plants and has

aller profit centres. It is now con-

Ideally Alliance likes production plants to have no more than 300 employees. Since the merger he has had to "compromise" at a maximum of 500. "When a busi-

figures. The new bonus system executives.

the managers to concentrate on

On the whole, employees have been receptive to the new structure. As a result remarkably few managers have left since the In a sense Alliance had an advantage in that, because the

senior team at Vantona had been so leam, he genuinely needed the involvement of the Coats Patons executives. Without their help he know what is going on. simply would not have had The central management team enough managers to run so large monitors the development of an enterprise. Just as there was each subsidiary through weekly little surplus capacity to be shed, sales reports and monthly profit so there were few superfluous

first candidate for international expan-

Carpets is possibly the most prob-lematic area of activity. Coats Viyella has already rationalised four produc-

tion units into two and is now inte-grating the adminstration and ware-

Thus from an early stage it given a stake in the progress of was evident that, far from being their companies by relating part marginalised, many of the Coats

those rare cases of a true merger rather than a takeover in dis-

guise," says McAdam. Two years on from the merger the restructuring and reorganisation has come to a halt. "The first phase of the merger has been completed," says Rosemary Banyard, textiles analyst at the James Capel stockbroking house. But motivating management and breathing new life into a company is relatively easy. The second phase - introducing new products to the international network - will be much more diffi-

This second phase has barely begun. Alliance is as entbusiastic as ever about the opportunity of introducing Vantona Viyella's products to the Coats Patons net-

The group is already using its network to source goods overseas, though the volumes involved are still comparatively small. It is, however, using its overseas subsidiaries to gather information about the textile companies in their markets. This information will be collated into a database to help with sourcing

in the future. But the process of introducing Coats Viyella brand names lo new international markets will be rather slower - as the experience of introducing the Dorma home furnishings collection to France illustrates.

Dorma was first introduced to France 16 years ago, but last year its expansion was accelerated by the formation of a subsidiary to co-ordinate marketing, design and distribution in the French market. The progress of the ven-ture has been slow, however, and Dorma's market share is still

Last year it bought Youghal, a trou-bled Irish carpets concern, and is cur-rently reorganising that business. Yet carpets, the problem area, is not the product of the merger with Coats Patons, but of the earlier union between Vantona and Nottingham comparatively small.
In France, Dorma's progress has been impeded by the need to create different designs for the market - consumer preferences for textiles tend to differ from country to country - and by the fact that it takes time and money to build up market share. The same problems will apply to other products in other markets. Nevertheless, Alliance is optimis-

> France, he says, is the most difficult European market to pen-etrate. Others will be easier. The full fruits of the group's international opportunities will he predicts, become apparent over the "David Alliance always said

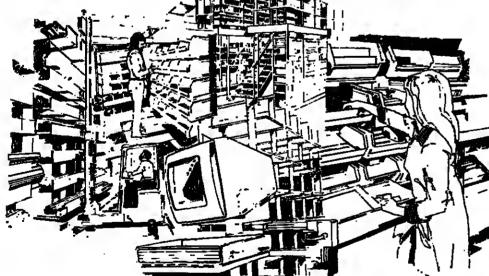
that we would have to wait until 1988 before his international David Buck, textiles analyst with the Barclays de Zoete Wedd securities group. "All in all the first phase of

tona Vivella must be indeed to be of the bonus to annual targets.

The targets for each company roles in the development of the are worked out by the managing new group. "This has been one of out."

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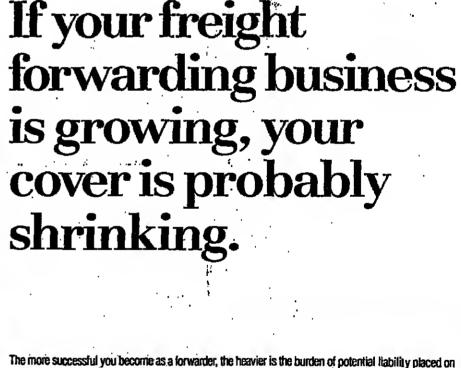
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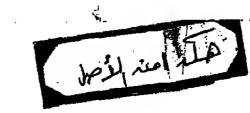
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### DIVIDEND ANNOUNCEMENT

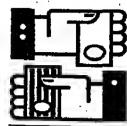
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# **FINANCIAL TIMES**



March 9 to

Giving workers a stake in their companies and thus changing the

nature of capitalism are long-term

processes, with setbacks inevitable along the way (a UK Budget tax break might help). But, even so, employee ownership has made some progress,

says **Charles Leadbeater**, Labour Correspondent .

# A share of the action

The first is a challenge to the traditional definition of a job. Come of the basic drives behind employee share ownership is the action.

Way to link people to the economy than through a job and a wage. The relatively narrow parameters of worker involvement in the economy, set by the wage system, are challenged by the idea that part of a worker's income should be a direct return on capital.

Even limited forms of employee ownership, such as profit sharing, share savings schemes and personal equity plans, challenge the idea that a wage is a defining characteristic of a job. Employee ahare owner ship is based on a more open recognition that, people do not arrower in the georgemy merely as its executed diversity for companies the recognition that, people do not arrower in the georgemy merely as its executed diversity for companies.

Will still have broadly operate interests, and broadly operate through the same managerial structures — it is just that workers will have a share of the action.

The second challenge, to the descending the second challenge, to the ownership, the forms it takes and the powers it also suggests employee share ownership is likely to expand to ownership is likely to expand that companies are run, and the companies are run,

recognition that people do not trol over capital suggests there appear in the economy merely as is enough diversity for companies "workers" but as savers, investo be able to tailor schemes to tors and consumers as well. The their particular needs. While this trend towards employee share diversity of schemes may indi-

1055

EMPLOYEE SHARE ownership patible with a fairly traditional poses two great challenges to the idea of capital ownership.

Way that companies, and the economy operate.

Capital will still hire labour, it will still have broadly the same The first is a challenge to the interests, and broadly operate

ownership is part of a broader cate a lack of coherence – there approach to how people can lead is a tremendous difference between a generous executive But this hurring at the edges share option scheme and an of the idea of employment is come employee owned co-operative -



# Employee Ownership

ing. Profit-sharing at Jaguar, for instance, tends to complicate collective bargaining rather than

problems of its own. Two, in par-

it also suggests employee snare ownership is likely to expand ticular, stand out.

over a broad front.

While this indicates that employee share ownership may be winning a secure bridgehead, there has also been a growing employee share ownership argue recognition that it is not a pantage of the shareholders making at the shareholders making as interest in making ownership may make life easier workers redundant, workers on some fronts, improving would rarely see a logic in redundant. But it may merely put ask workers to become share-some problems — such as pay holders will thus either be a bargaining — on a different foot sham or lead to hopeless confining Profit charing at Laguer for

On the other hand, employee-owned companies may have an in-built tendency not to want to And there is a recognition that recruit more workers, as this full employee ownership brings would expand the number of peo-

ple wanting a share of the profits. Employee share ownership may be good for the current workforce but not as beneficial as tradi-tional forms of ownership for

This kind of problem seems to have had little effect on the most significant employee-owned companies. This is partly because employee-owned companies tend to introduce non-financial forms of participation and at the end of the the day management retains important prerogatives.

However a second problem has very clearly confronted employ-ee-owned firms: organising a market in the shares and introduimproves productivity, performance and prolitability, it will, as a result, raise the value of the shares and create pressure for expansion. Indeed, this is one incentive for employees to become shareholders: to see the value of their assets rise.

But this, in turn, creates dan-gers for the employee-owned character of companies - apparently the foundation for their Workers in companies which

began as employee-owned may well have got their shares as a reasonable price, if not for free. After several years of growth the shares will have risen in value.

wakes up to 'participation' and HCI failure

their shareholdings: this means ciency. Whether or not this hope the company could face soaring is borne out, it seems likely that liabilities for the repurchase of with the expansion of home own-

seeking to expand face similar dilemmas. To raise investment for expansion or modernisation may require going to outside investors.

This is the challenge faced by successful employee-wined companies such as the National Freight Consortium in the UK and Weirton Steel in the US. It may well be that they will want to develop "grey" forms of capital cownership, with ontsiders granted more limited rights than the worker shareholders, to manage expansion hnt simultaneously secure the benefits of employee ownership. Negotiasuccessful employee-owned comtions between these companies and outside investors should give an indication of how malleable

an indication of how malleable the traditional ideas of capital ownership may be.

The benefits of employee own-ership, for motivation, productiv-ity and performance, suggest a steady of flow of companies will be drawn to it, and that it may have a permanent place within the economy. The difficulties sug-gest that for a proportion of these companies, however, full employee ownership may be a transitional, almost self-liquidat-

ing, form of organisation.

Despite these difficulties there are several factors which suggest employee ownership is likely to continue to grow, albeit gradu-

There is a growing interest in the role that wider capital own-ership could play in redistribu-tive social policies, in large part because it seems to offer a way to

THE STATE OF THE S

shares from departing employees. ership and pensions, the next tar-Where does it get the money get for people's savings could be from? error direct forms of investment. Workers entering the company The stock market crash may may well not be able to afford to buy the higher value shares from their departing colleagues.

buy the higher value shares from their departing colleagues.

One solution would be to hire the recruits as ordinary wage workers; but this would create a division within the workforce.

Another would be to create an external market for the shares, by bringing in non-worker outsiders, willing to invest in the company by buying the shares of departing workers.

enthusiasm to the longer run it is likely to reassert itself.

Institutions previously sceptical are showing greater interest. Several unions — and the TUC — seem to be taking a more open attitude towards employee share ownership. In part, this is a recognition that the popularity of the idea with their members is not an artifice of tha Thatcher Government. The challenge for However, it could damage the employee-owned character of the unions, as for the Labour company if an increasing proportion of capital was bought by outsiders.

Employee-owned companies companies the companies of the Thatcher Government of the Thatcher Government. The challenge for the unions, as for the Labour Party, is to find a way to articular ownership in a way which contrasts with the Government's appropriate of the Thatcher Government. The challenge for the unions, as for the Labour Party, is to find a way to articular ownership in a way which contrasts with the Government's appropriate of the unions, as for the Labour Party, is to find a way to articular ownership in a way which contrasts with the Government's appropriate of the unions, as for the Labour Party, is to find a way to articular ownership in a way which contrasts with the Government's appropriate of the unions.

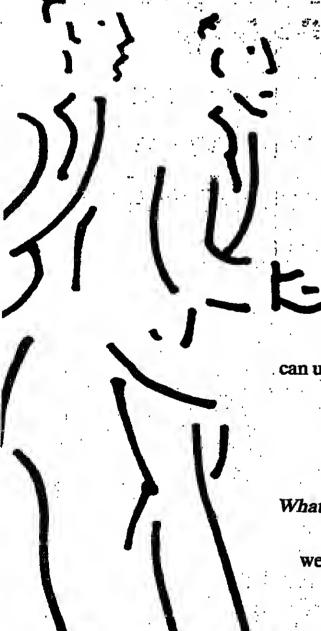
in the main, the momeotum behind the growth in employee share ownership will come from companies as they seek new ways to involve and motivate their employees, not just to raise quantitative productivity but to

employee ownership. Negotia- happen depends in turn on the tions between these companies resolution of a continuing tension within the Conservative Party over the kind of share ownership it wishes to encourage.

The privatisation programme has been aimed at encouraging ship. The main justification for this form of wider share ownership is that people should learn the disciplines of investment decisions, and this in turn will how the economy operates. For the individualists, employee share ownership plans look like a disguised corporatism.

Tory supporters of Esops argue that production is generally a collective, rather than an individual, activity. While a free-market phi-losophy may suggest individual-ism should guide the drive towards wider capital ownership, the reality of people working together in offices and factories suggests that a capitalist collec-tivism may be a more successful cing new capital.

Workers leaving the company redistribute resources without tivism may be a more will expect to be able to redeem necessarily endangering effi- strategy for companies.



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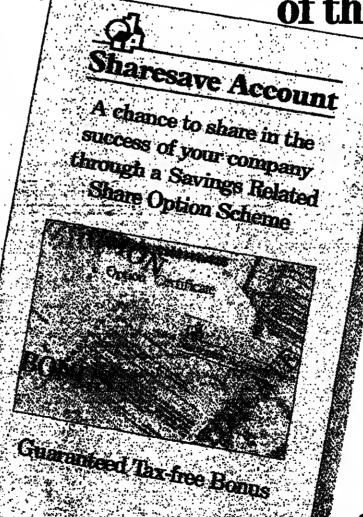
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Helning you make the most of your money

Employee Share Ownership Plans (ESOPs) have been tried and tested in the US with excellent results. One recent survey (National Center for Employee Ownership 1984) suggested that companies operating them perform better than non-ESOP ones. Can you afford not to check them out?

Among the companies that have made the experiment, there are few doubts. They argue that wider share ownership offers advantages ranging from the tap-ping of a useful source of investment capital to stable shareholder support for management, improvements in employee com-mitment, and the lessening of the chances of industrial action.

Yet the example of the National Freight Consortium bears a closer look. A company that had made its name as an outstanding example of the potential benefits of employee share ownership was proposing to its staff that they agree to a flotation because it believed the grand experiment had reached its limit.

At that meeting. Sir Peter Thompson, NFC chairman, argued that the company's com-plicated internal market faced the possibility of the supply of workers' shares eventually out-etripping demand — with the consequence that a group of insti-tutions would have the right in

huy unwanted shares.
Clearly, the notion that
amployee share ownership is always the best guarantee of sta-ble shareholder commitment has its flaws. Are there similar limits to the other advantages conven-tionally cited in favour of such schemes? Do all their benefits have to be halanced against dis-

The advantages are generally said to fall into two categories, employee relations and financial. Starting with employee relations. the first argument usually advanced is that they improve staff commitment to the company, and lead to a higher qual-ity of work from staff because they can see direct benefits from

ported by the worker trustees of the trust that bolds employees' shares at Tullis Russell.

The problem is that such a involve change is almost impossible to equity. quantify financially. Sir Peter cites the commitment of worker shareholders as a major reason lead to greater pay flexibility if for NFC's exceptionally strong growth since 1979, but such a directly from profits which flucture of faith rather than a proven fact.

- although more guardedly - is that the negotiating climate can be changed for the better and the changed for the better and the change of disruptive industrial high rate of labour turnover. action diminished. Along with tends to be more visible — and this, some companies point with satisfaction to the limits.

mistrust is lessened by the fact that the company — in the case of share-outs — may be seen as generous and willing to offer its gain in collective bargaining; workers some measure of control. trade union negotiators generally

National Freight's experiment reaches the end of the road

# **Esop fable** for our time



Thus industrial pressures of have little involvement in such the sort seen to have built up at schemes, and therefore have Ford Motor Company because of small reason to welcome them, or belief among some workers that offset their benefits against they deserved a greater share of claims.

Increases in labour productivity and profitability are said to be limited in companies where part share structure has had "very litlimited in companies where part of such benefits is automatically

Thus Mr David Erdal, chairman of Tullis Russell, refers to a "dramatic" difference in the quality of work at the company since it has introduced wider share ownership. That view is supported by the worker trustees of outline and the company in the company. This is advantage is commonly a motivation behind management share outline and the company. with shortages of skilled labour, it can equally apply to schemes involving wider share-onts of

Fourth, some argue that average of £700 in 1979 have employee share ownership can

clear-cut. One of the strongest arguments for such schemes is that, in a crisis, companies may be able to find investors among A second advantage often cited be seen to suffer from the diffible - than the absence of either. example of a company that would

satisfaction to the limits that may be placed on the influence of trade unions.

Two reasons are given: that workers feel they have a stake in the financial well-being of the company and are less willing to risk its profitability, and that mistrust is lessened by the fact a peaceful life.

holders. A distribution of equity through a profit-sharing scheme

from employees.

A second argument is that they offer the attraction of a stable and committed band of sharewas deliberately chosen at Tullis Russell as a stable means of pro-viding the liquidity in buy out family stakes in a private com-

NFC in the UK is an example of one that would probably not have been privatised but for the avail-ability of funding for a buy-out

There is a related point: employee shareholders who gain directly from business growth may be willing to support longer-term investment which limits the prospect of short-term profits. This advantage over conven-tional profit-sharing schemes may be significant in some sec-

Finally, although this has not been fully tested, the loyalty of employee chareholders to their company may act as a buffer against predatory takeovers. Many managements caught in such battles might be grateful for a band of shareholders more abandary to the company. interested in the company'e future than its share price.

Yet the example of NFC shows that large-scale employee shareholdings - particularly those held individually and not in a trust - can create financial insecurities and constraints. About £18m in equity changed hands in internal dealings at NFC last year, and the company was wor-ried by the problems such selling might eventually create.

The fear of volatility and a lack

of commitment to long-term hold-ing of stakes are often mentioned at companies which have recently brought in employee share schemes. The five-year period for individual tax exemp-

It is for this reason that Tullis Russell may seek a US-style employee share ownership plan for any further distribution of ordinary shares - the example of NFC and the potential problems that large individual sharehold-ings can create is regarded as a cautionary tale.
NFC highlights a further point:

a company seeking access to cap-ital to expand may have to bite the bullet of taking control out of which they have no influence.

Secondly, there is the possibillty of the very success of the hands of its worker share-holders. The more it henefits employee share ownership creating potential divisions within a from such a share-owning struccompany's workforce. Those at ture, the more intense may be NFC who originally staked an the pressure to seek new forms of

> Given tha limited extent of employee share ownership in Britain, it is still hard for a com-pany to judge accurately whether the advantages outweigh poten-tial risks - in particular whether increases in staff commitment have a financial value exceeding any longer-term instabilities. The euphoria of NFC's Black-

pool meeting may now be the dominant image of employee share ownership: that image could be modified by the spread of such Esop plans in Britain.

Why Tullis Russell is so keen on the benefits

# Shareholders who will back long-term investment

AS ONE of his company's union conveners puts it, Mr David Erdal is "a wee bit of a revolu-tionist." A former member of the Workers Revolutionary Party, he keeps on his office bookshelf the collected writings of Deng Xiaop-

ng. Mr Erdal hardly fits the eccepted pattern of a chairman of medium-sized British manufacturing company. However, his revolutionary fervour is now mostly confined to the virtues of

employee share ownership.
So keen is he on the idea that last October he stood outside the Winter Gardens hall in Black-pool, exhorting – with limited success – those arriving at the Conservative Party's annual con-

ing about it.
But if his enthusiasm is some times be expressed in unusual terms – he cites Darwinian the-ory to back his belief that it is the natural method of collective ownership - it stems from more than just untested faith in the

potential benefits.
Since 1985, when Mr Erdal took over his family firm — Tullis Russell, a private paper manufacknissen, a private paper mannaturing company based near Glenrothes, Fife — he has distributed free to his 1,400 employees 4.7 per cent of the share capital.

The original motivation was to maintain staff loyalty as he set about restructuring the company's management. About 150 staff lost their jobs: the effect on morale in a company with a tra-dition of caring for staff was, he

says, "shattering."

Most of the company's employees, as members of the print union Sogat '82, were already imposing an overtime ban. Into this atmosphere of mutual dis-trust and hostility, Mr Erdal stepped with his plans for profitsharing and employee share own-

ership. The share ownership scheme - under which 7½ per cent of the firm's profits are distributed nnually in the form of shares had another advantage for Mr Erdal. It was a means for members of the Russell family to realise their shares in the company without the threat of control

passing elsewhere.

He describes a sea-change in attitudes since the start of the scheme — which has given an employee of 23 years' service \$2,900 in equity: "In the past, there was a real feeling of a division of integers but years paying." sion of interest, but now people on the shopfloor joke about how managers are wasting their money," he says.



An employees' trust administers shares on behalf of those in negotiations is now "twice as who nominally own them until at least two years after they have been handed out. Thereafter, the staff may sell their shares but must wait five years to avoid being taxed on the proceeds.

in negotiations is now "twice as thick" because managers can use the share ownership and profitsharing schemes as hargaining

Mr Erdal, who was a member eing taxed on the proceeds. of the WRP for two years in the Share ownership is widely early 1970s and taught for a time

'A worker who used not to be fussy will make a fuss now because he is a shareholder'

acknowledged to have brought changes. Mr John Gourlay, craft union convener, says: "A worker who used not to be too fussy about things lika waste through mismanagement will make a fuss about it now because he is a Mr Erdal emphasisas the

mr Erdal emphasisas the increased job commitment which he says the change has brought about. He says: "The difference between what somebody will do to keep his job, which is just to keep his nose clean, and what he will do if he is just that little bit interested is quite dramatic."

Not all are convinced by the Not all are convinced by the scheme's virtues. Mr Bill Annan-clattons improvements, he dale, Sogat print union father of the chapel (branch), argues that

in China before joining Tullis Russell, has some sympathy with the critics. Those who argue that the scheme is "a con and only a token" have a point, he says. He is now working on plans for a more extensive employee share ownership plan with Unity Trust, tha trade union bank, which

majority holding with a family trust.
Mr. Erdal, a Harvard Business
School graduate, talks keenly of
the benefits of employee share
ownership. Aside from industrial

long-term investment programmes with limited short-term profitability.

The latter is important at Tullis Russell where investment such as the commissioning of a new coating plant can take several years to start its contribution to profits, and might he unpopular with a workforce dependent simply on profit-related bonuses.
Mr Erdal believes employee

share ownership has enabled Tullis Russell to begin restructuring its ownership in a manner which allows memhers of the Russell family to reduce their stakes without threatening the tradi-

It has been combined with a profit-sharing scheme that paid an annual bonus of 8.75 per cent of earnings last year. He describes the two as "an ideal development of the best of the family company ethos in a form which is suitable for the 21st century."

tury."

Mr Erdal admits to only one fear about the present share own-ership plan: that it may drain the company financially to maintain control of employee shares in the event of large numbers being sold by staff at the end of two or five years, or when they leave.
At the moment, this does not

constitute a serious worry. Mr Erdal estimates the value of total employee shareholding before the October equity market crasb at £2.3m against a company borrowing facility of £20m, only £2m of which is currently taken up. However, it remains one of the

motives behind seeking a trust model for the future distribution of a large proportion of ordinary shares. Otherwise, Mr Erdal believes, such a share-out could eventually lead to pressure for a stock market floration in the manner of National Freight Con-

There remains an air of puzzlement among some at Tullis Russell as to exactly why Mr Erdal has taken such radical steps in change the ownership of the company without any press-ing financial need to do so. Most explanations come hack to the personality of the company chair-

might distribute 49 per cent of the voting shares in the company in an employee trust, leaving the Mr Erdal denies any suggestion that it is merely a personal hobhyhorse, hut admits that he views the potential benefits as of enormous social significance. have been concerned all my life with trying to make the system fair and work for all the people he says.

John Gapper

Case study: Martin Hoppmann

### but a lack of dynamism Humanisation —

tle" effect on collective bargain-

ing and has even been counter-productiva at times because

union negotiators have been unwilling to take into account

gains in employee wealth over

made capital gains that naw

recruits in the company cannot

employee share ownarship for

their own employees when the choice is between that and trying

in find another job.

Weirton Steel in the US is an

The benefits and drawbacks of

apany finance tend to be more

and ownership. The case of Marestin Hoppmann raises striking workplace."

The central idea was that capiquestions about whether full The central idea was that capiemployee ownership amounts to more than capital ownership, for labour. its distinctive character has come from a system of shop-floor parworth about DM4.8m in 1986.

standards. Under the co-determination laws it has a works council which has an important say in
the running of the business.

But in addition the share capital is entirely owned by a trust,
which holds shares on behalf of
the workforce. The trust, called
"Democracy in Everyday Life,"

he company. At the end of 1986
the average loan stock holding of
a typical qualified motor
mechanic, who had benafited
from profit-charing since its
introduction in 1969, was about
DM19,500.

The profit-sharing payouts
have varied from a high of

related subjects (such as eash box

Set up in 1936 as the exclusive share of the profits: half in cash, dealer in Siegen for GM cars, the company employes about 220, and sells about 4,700 new and second-stock attracts an interest of 7 per cent which is vaid out at the and hand cars a year.

In many ways the procedures of each year. It is repaid in 48 for employee involvement are equal monthly instalments, from unremarkable by West German the date that the employee leaves standards. Under the co-determition that the employee leaves the company. At the end of 1986

(where our research influenced Government policy, and which we can help

(where we provide specialist consulting and actuarial services, including small self-administered achemes)

A CAR dealership in the small was established in 1973 by the town of Siegen, near Cologne, company's then owner, Klaus DM60,628 in 1984. As a percentage of annual payroll costs, the profundikely place to find one of the country's most innovative employee-owned businesses.

But the Martin Hoppmann was established in 1973 by the DM948,803 in 1977 to a low of DM60,628 in 1984. As a percentage of annual payroll costs, the profunding payroll costs payroll costs, the profunding payroll costs payroll cos employee-owned businesses.

According to a recent report on
But the Martin Hoppmann the company, it was
GMBH, a General Motors' dealer, Hoppmann's involvement in the
has since 1976 had a far-reaching Protestant Church'e social work
system for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to become intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led him to be some intersystem for employee involvement which led The trust is governed by five trustees, who according to the report play the role of constitutional monarch: they are informed and occasionally consulted, but they wield little power within the company

within the company.

This kind of employee ownership via a trust is fairly unremarkable within the employee-owned sector. What sets Martin Hoppmann aside are its measures for non-financial employae

First, there is an economic committee, made up of equal numbers of top management and representatives from the works council. The committee is chaired

by an independent, agreed by both sides. The committee is a device to

ensure that management secures workers' representatives to any major and non-routine decision.

Management cannot incur any additional expenditure over £10,000 without the committee's

approval: in effect, it is involved in all major, non-routine manage-ment decisions. It was the eco-nomic committee, for instance, which took the final decision that the company should sell Japa-nese cars, and that it should not Secondly, a system of work groups was set up in 1976, following a government grant.

These work groups are the foun-dations for employee participation in the business All employees, including top managers, office staff, and foremen, must belong to a group with hetween 10 and a dozen members. Wherever possible, the 20 groups follow the division of

work within the company.

Work groups are being introduced in a large range of companies. What marks out Martin Hoppmann'e work groups are their rights and powers. Most strikingly, they have the power to veto the management'e appointment of a supervisor, or a new member in the team. They also have discretion to organise their work as they wish, and sub-

mit formal proposals on any issue that concerns them. Each

group elects a speaker to pass on

their concerns to management.

Many workers at the company mism, the company judges collectorare union members, but union tive ownership is more important infinence is limited. The report for the collective morale and solicerplains: "The negative power of darity of the workforce.

Work groups is almost certainly stronger than what could he clearly places the goal of humani-wielded on their behalf hy a trade sation of work at least on a par union in a conventional company."

The report says the company with places the goal of humani-wielded on their behalf hy a trade sation of work at least on a par with profitability; the interests of the current workforce are probable comployee canital ownership and possible recruits. Labour turn-

employee capital ownership and possible recruits. Labour turnstrong participation work? The over is extremely low, with an
answer from Martin Hoppmann average of one person leaving
is that all depends on what is to
be achieved. The report notes a
lack of dynamism and conper cent of turnover in 1967, coinstreams on redundencies, which per cent of turnover in 1967, coinstreams on redundencies, which per cent of turnover in 1967, coinstreams on redundencies, which per cent of turnover in 1967, coinstreams on redundencies, which per cent of turnover in 1967, coinstreams of the current worktorte to give the current worktorte
considerable power as against outside capital owners or new
workers.

Martin Hoppmann GMBH, A
Company Case Study of Advanced
Employee Participation in the straints on redundancies, which pared with a national average for may stem from the collective GM dealerships of 1.85 per cent;

ownership of capital and the Martin Hoppmann's markat power that gives the workforce. Share of new car sales in Siegen While more individual owner- is 18.5 per cent compared with a ship might create more dyna- national average for GM dealers

department makes a loss, it seems that in the longer term the

diversifies. Employee ownership and control may be a constraint as much as a bonus, given thet at Martin Hoppmann it has tended to give the current workforce

Martin Hoppmann GMBH, A
Company Case Study of Advanced
Employee Participation in the
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Charles Leadbeater

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У Мага<sub>лу Пр</sub>

# Now the labour movement is at last waking up to 'participation'

WHEN TWO snpermarkets in Philadelphia were bought out in 1982, it was the union, local 1437 of the United Food and Commercial Workers rather than the management, which took the initiative. The union made the open-ing and closing our hase bids and then provided loans for mem-bers to buy up the shares.

A recent American advisory paper on arranging employee share ownership plans lays out the requisites for sncess:
"Money the ability to raise funds to purchase the assets; markets - a market for the product in the present and the future; management - competent and capable management willing to work for an employee-owned company." Working-class solidar-

near this kind of open endorse-ment of employee share ownership and what it implies. However there are signs of change, and these could be significant, for the experience of the US suggests unions can contribute to the snccess of an employeeowned business in two important

have suggested employee share official of the AEU engineering ownership. Secund, employee union explained: "With bus privaowned companies rely on partici- disation there are all kinds of pative, to operative employee things such as workshops which relations; this may well require a will go. Only small places, but much more open and enthusias fertile for employee ewnership—tic approach from the unions.

The employee share ownership than handing over to another plans introduced by Unity Trust, the trade union backed bank, the trade union backed bank, the transport catering ership partly out of pragmatism company the CBIB general union was closely involved in an Esop which gives the 850 employees a takeover. There is also a clear political dimension: there could be about 14,000 shareholders in employee buy-out at Provincial sach parliamentary constituency.

led employee buy out from the time trade unionists are thought Austin Rover Group: The AEU now to own shares. To maintain engineering union helped set up a 12.5 per cent holding in Coven unions may have to recognise the

among Britain's trade unious. for a review of policies towards in line with the reassertion of savings of working people to

employee buy out at Provincial such parliamentary constituency. Buses at Gosport, Hampshire.

To many in the Labour movewhile ASTMS, now part of MSF, ment it appears that the chances the general technical union, was involved in establishing the 25 on coming to terms with share per cent employee holding at Liapper with the management. nelli-Radiators, the management. Labour victory is at stake: up to

the 1987 TUC, warns that unions will be increasingly out of step with their members if they do not There la a growing interest in for workers to gain some greater involvement in their businesses. It says unions must find ways

the long-term increase in the value of company assets. It concindes: "Forms of financial participation such as employee share ownership plans, or the British Airways unions' attempts to organise individual employee shareholdings must be developed to allow employees to participate financially in their companies and influence company decision-

framed with the long-term trends in capital ownership in mind. rather than the political popularity of the Government's wider try Pressworks.

Most of these are small stakes.

These lines of reassessment the recent fall in abare prices well as enhancing efficiency and they with small numbers of employ- have been suggested by two they will begin to rise again employee participation in decimal along with economic growth. Sion-making, the paper argues.

Policies which confined the

SEASON TICKETS From Porter tickets to allow workers to share more in

Given these factors, the next logical step is for people to seek Bot union policy should be more direct forms of investment Employee share ownership could form part of a redistributive pro-

gramme by broadening the

A similar sort of message comes from a paper presented to the TUC and the Labour Party's policy reviews, by the Union of Communication Workers. The UCW has played an infinential role in shaping Labour policy nwards social ownership. It says that share ownership is now well entrenched, despite the falls in

REEDOM TICKET

However it argues that current

this long-run trend, and the National Savings Accounts and approaching saturation of traditional forms of savings such as erbate inequalities.

A similar sort of message

forms of share ownership have brought employees limited, temporary financial gains and little influence over the way that their Bryan Gould, the party's trade companies are run. It urges Labour to adopt policies which would require every company over a certain size to distribute ehares to its employees, and

> Unions should be encouraged to acquire shares through privatisations, and to gather individual shareholdings through proxy

require privatised utilities to dis-tribute shares to all its custom-

employee share ownership plans

and industry spokesman.

Undoubtedly, there is a long way to go before the debate in Britisb politics becomes one of bow wider employee share own-ership should be organised, but the first signs have emerged that the labour movement is beginning to wake op to the issue.

Charles Leadbeater

### An American success story...

# Why the lessons of Weirton's steel plant are not all that simple

MR WALTER BISH felt awful. ter, February 1982 Losses at the share-ownership can make a con-Weirton steel plant, where he tribution to turning a company worked, did not look as if they would abate. Company projections put them at \$334m between 1984 and 1989. The US National Steel Corporation had just announced it intended to cease

Weirton - the town almost as

recalls: "There was no queue of steel mill - other than as scrap." Another option was to reduce employment to about 1.350 and turn the plant into a finishing mill. The only other way ahead was to launch an employee share-ownership plan (Esop) to buy the plant and refloat it.

Mr Bish says: "It was a terriblynew idea: we knew very little about how an Esop worked. There was a good deal of suspi-

From those inauspicious beginnings grew the largest indepen-dent employee-owned company in the US. It employs about 8,200 people, producing steel 365 days a year, 24 hours a day.

Distress buy-outs such as Weirton's make up only about 3 per appeared to have carried considerent of the 7,000 or so Esop erable risks, and to take a wage schemes in the US, and in that cut of one-lith for the privilege. sense the story of Weirton may

tribution to turning a company

The first step towards that goal was to convene a joint study group made up of union and National's management represen-tatives. The group was helped by a background of co-operative industrial relations in the preced-

as president of the Independent the Esop structure and another Steelworkers Union, in effect a handled the sale negotiations company union at Weirton, with the parent company.

business plan wae that wage costs had to be cut by 32 per cent, and then employees had to go six But there were factors which softened the blow. The ISU had survived as a company union because the company had consistently paid a premium of about 10 per cent above going wage rates in the industry, which themselves were far above aver-age wages in manufacturing. Negotiations with National man-

aged to reduce the wage cuts to 20 per cent. Nevertheless, the employees were being asked to vote for an musual form of collective ownership; which must have

some \$200m less than the costs associated with redundancy and

dreds of thousands of dollars to programme worth \$100m.

The Econ feasibility studies.

Mr Presswimer says: "I think been a success: output has risen from 1.08m to 2.7m tonnes a year and all 3.000 employees had off at the time of the closure plans have been offered new jobs at the plant. The company la the seventh largest US steel producer; the final quarter of 1987 was its 16th consecutive profitable quar-

It made profits of \$60m in 1984 on turnover of \$967m , falling to a profit of \$45.5m in 1986 on turnover of \$1.17bn.
The financial participation has

een only a part of that success. The company has also introduced employee participation groups for quality, and groups to enswer production problems. This has mented by an extensive training programme, and the introduction of weekly company news videos which employees can take home with them.

members because they had little or mowhere they could go to get another job. The union also saw opportunities in it to renegotiate agreements to ensure union participation in decision-making. Mr argues. Provisions negotiated as people problem has been to define the role of managers, under the participative managements to ensure union participation in decision-making. Mr argues. Provisions negotiated as people problem for the company. Bish says: We did not choose an the plant faced closure may not be appropriate for a business circumstances But since that was which needs capital to invest, the case we decided to turn it into an apportunity.

The sale also made sense for which provides bosiness of 50 per National. The price was probably come \$200m less than the coats. cent if profit is more than \$250m. The implication is that the profit-sharing formula would need to closure. This may in part explain be renegotiated to attract outside

The venture has apparently the profit sharing formula is too rich. There is a danger that we are barvesting capital for today rather than investing it for tomorrow." Yet according to Mr Bish this

profit-sharing was and remains one of the main attractions for workers who took a wage cut. Indeed, despite three stock allocations to employees and two Mr Prosswinner is also con- make them more resolvable. cerned by the company's liability to repurchase shares from and participative management, employees who want to leave the But it can also introduce inflexorganisation, which could place crippling constraints on its divisions of interest, particularly future cash flow. The average

unious unive by management and unious, 6,203 of the 6,377 union members eligible to vote went for the Esop. It was set up in January 1984 as a \$194m buy-out, one of the biggest.

The plan appealed to union going to work in rust valley?

The plan appealed to union going to work in rust valley?

One way out would be to seek a senior aide to a congressional a stock market flotation to create a more liquid market for the company's employee-owned charge that there is no inharent limit company's employee-owned charge the company's emp

The across the board wage cuts

have produced problems of recruitment and retention, particularly of skilled workers and managerial staff. That has required ad hoc pay flexibility. What effect this has had on industrial relations will only become clear next year when the company conducts its first pay bargaining with the union since the Esop was set up.

The absence of pay bargaining has probably helped more co-op-erative industrial relations; the first negotiations will show how far the identity of interests of workers has shifted.

The lessons of Weirton are not all that simple. An employee ownership plan can help to turn around a company which was almost on the floor. But an Esop profit-charing payouts, the work does not solve every problem. In their wage cut of four years ago. on a different footing, which may

It may bring in a more open between inside cepital owners and potential investors; current workers and potential recruits.

Fiscal incentives

# Juicy tax breaks

in the United States is partly explained by strong fiscal incen-

As Mr Jeff Gates, a former senior aide to a congressional tax committee puts it: "Writing bills for a tax committee teaches you greed. There is a hell of a lot of tax juice in the employee share

About 7m people were covered by Esops in the US in 1986, according to US government estimates, about 10 times the num-ber of a decade before.

A large part of this growth is due to tax legislation. From the Employees Retirement Income Security Act of 1974 to the Tax Reform Act of 1986, the US Congress has approved 17 measures that they have created artifications that they have created artification that they have created artif

the US, says: "Whatever the potential benefits of employee absence of government measures designed to promote their release. American experience suggests that enabling legislation and tax incentives are a necessary condition for giving employee sbare ownership a

Gates. Employers can get tax

exclude from taxable income 50 covered by the Corporate Per-

per cent of the interest on an Sonal Equity Plans.

Seem of the current legislative and tax arrangements urge Esop-held stock provided the divi- two main lines of reform. First

to employees on a current basis. The inheritors of stock in a private company are encouraged to pass it onto an Esop by deductions on estate tax on 50 per cent of the stock pot into an Esop. This encourages the relative of

their stock into employee share These concessions to Esops have undoubtedly helped them to grow dramatically. But have they been worth it? Estimates by the US General Accounting Office

can exploit. The couse celebre in share ownership. can exploit. The cause celebre in Mr Robert Cakeshott, of Job this respect has been the Dan Ownership Ltd, an employee River Inc case, in which the com-ownership consultancy, who has pany used its pension scheme to takeover. Critics of Esops argue that in this case the management has been able to design the Esop remain largely locked up in the to its benefit: to all intents and purposes the position of employ-ees has not changed - or if it has, it is for the worst. Their pen-

sions have become assets in the company they work in. The way US legislation has promoted employee share owner-ship has led to calls for similar Tax advantages abound within tax concessions in the UK. At the the US system, according to Mr moment employee participation in capital ownership or the deductions on income worth 25
per cent of participants' wages.
Stock acquired for employees is not taxed until distributed and distribution is taxed on original costs. There are also roll-over lated option schemes are covered deductions on capital gains tax by the Finance Act 1980, and on stock reinvested in an Esop. executive share options under Lendars are encouraged by a the Finance Act 1984. In addition, deduction which allows them to share purchase schemes are also

THE DRAMATIC growth of dends are either applied to repay there is a growing lobby pressing employee share ownership plans the original Esop loan or paid out the Government to amend its law in the United States is partly to employees on a current basis. options to ensure that only companies which introduce a scheme for all employees should be able to win tax benefits for their exec-

> Secondly, there is increasing demand that there should be separate legislation for employee share ownership plans. Draft legislation has been drawn up by New Bridge Street Consultants the employee share ownership consultancy. During the debate on the 1986 Finance Bill, Mr Nigel Forman, a leading Tory backbencher, tabled a draft clause to give employee share ownership tax relief. A revised the 1987 Budget.

There has also been intense lobbying in the run-up to this year's Budget; whether it has been soccessful remains to be

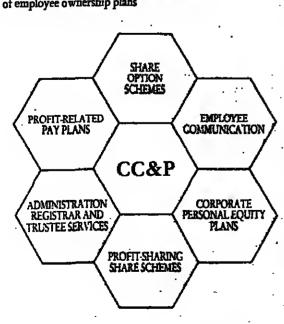
There seem to be two likely profit related pay were intro-duced only recently. These PRP take-up. Given the political capital invested in the Idea, the Treasury is likely to want to get this right before introducing another

Secondly, the proposal runs into a central tension within curinto a central tension within cur-rent Government thinking. The Government seems more drawn towards individualised forms of share ownership, which teach the discipline of investment and risk. For many in the Government Esops smack of modernise poratism; it may be a particularly business-oriented collectivism but, the argument runs, it is col-lectivism nonetheless.

While there are supporters of this modernised, business-ori-ented corporatism, the supporters of reformed collectivism still seem outweighed by the individu-

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CONSULTANTS

### ...and the US downside

employee owns about \$35,000

worth of stock. New recruits are unlikely to want to put up this

# Failure risks high for old adversaries

tries shows there can be a down-

Based in Clark, New Jersey, HCI started life as the New Departures Hyatt Division of General Motors. In 1980, after 1987. demand for its tapered bearings had tailed off, its parent decided on closure. The union, local 736 of the United Automobile Workers, initially offered wage concessions as a means to stop closure.
When this falled it turned to an employee buy-out as the sec-

A joint union-management Job Preservation Committee was set tionships at Weirton deepened during the planning stage, at HCI they found it much more difficult to overcome traditional adversar-ial industrial relations, according to a recent study."

the in examine possibilities: outagement visorously enough. But tration and dissension.

The study concludes that the wage cut from \$11.50 to \$9.00 an age which started with a wage main lesson from HCT's experihour. Whereas co-operative relaction to the packcut also matter, in April 1984 the ence is: "Essentially, unless man-

Union support for the \$53m Esop buy-out was unanimous, although half the workfarce of about 1,500 had already accepted voluntary redundancy. There were only minor differ- down time; poor scheduling of

IF WEIRTON shows how succession ence between the HCI Esop and work; lack of training for operation employee ownership can be, the Weirton package: it seems tors and supervisors; lax disciples story of Hyati Clark Industrial Council explain the place. All this was compounded by an annual management turndiffering fortunes of the companies, HCI made small profits in over rate of 82 per cent.

1983 and 1984, but then plunged 
This is part was a reflection of into a loss of \$4.8m in 1985 and the across-the-board salary cuts \$6.8m in 1986. It was wound up in

> According to the study, what explains this dramatic decline was the failure of the Esop to lead to a real change in industrial is clear that employee ownership relations. Employee ownership works best when bolstered with alone was not enough to turn the company around; it needed a new approach to ensure higher quality and productivity.

It was partly that the company did not pursue participative mancompany failed to make a profit- agement and union are really sharing payment as planned. A committed to working together report by consultants from Con-nell University a year later said the risks of fallure are high."

Employee Stock Ownership point. The absence of a profitsharing payment led to mounting shopfloor frustration.

introduced at the time of the buy-out. Attempts to increase the relative pay of managers ran into union opposition.

From the experience of HCI itnon-financial forms of participation. In addition, the pay and profit-sharing arrangements need careful handling to ensure they produce high morale and cohesion rather than increasing frus-

having payment led to mounting lished by Partnership Research hopfloor frustration.

Lid, available from 9 Poland The Cornell report identified a Street London WIV 3DG price on number of glaring weaknesses at application.
the plant - excessive machine

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# True confession of a prejudiced recruiter

the Jobs column's experience than headhunters doing badly in business, it is company chiefs who doubt their perfection as recruiters. So it was a delight to receive the following confession from the joint boss of a marketing consultancy.

I found myself using some

very unfair selection criteria the other day," the letter says. "We had the choice of two well qualified graduates — one male, one female — to join our small team. The size is important because fifting in personally is because fitting in personally is ground for complaint.
obviously a greater consideration when people are working in close

"I said to my colleague that, of the two, I would prefer the girl rather than the boy because men in their early 20s are not as rather than the boy because men in their early 20s are not as steady as women at the same age. They tend to think they are going to run the world and don't buckle down so hard. Also, they tend to spend a lot of time and energy sorting out their sex lives and overdrafts. The girl seems to have got her head together much better.' I remarked."

"My colleague said: 'Yes, I agree. He's a baby compared to her in terms of personal maturity, even though he's had more work experience."

The letter then poses two questions:

1 "Are we making our judgement of maturity against experience fairly?

"Are our judgements clouded read to the same as people who would have been defined as "people who would have been adjusted in accountance same level, the if if accountant the excitement." In the person adout either should contact the standard way.

My figures are taken from two surveys by the Remuneration upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames, Surrey KTI 2SK; at 15 Portland Road, Kingston upon Thames,

IF THERE is anything rarer in by the fact that we both are

women?"
The letter goes on to wonder if the case reported marks the rise of a new brand of prejudice in recruitment. "Having been on the receiving end myself for some 15 years in work," the writer adds, perhaps I am subconsciously

getting my own back." It may well be that she is. But since I suspect that I was far from alone in being surprised by the revelation that the two consultancy bosses were women, there would not seem to be much

### Pay paragons

ACTUARIES - as enduring readers of this corner of the F may recall - have been defined

Lower quartile Total money 57,000 58,002 43,230 47,758 66,000 72,700 60,830 60,830 45,000 46,800 36,498 39,235 Chief actuary 57,500 61,300 37,968 39,601 48,079 52,293 32,748 34,274 37,401 37,830 25,914 25,914 45,000 49,562 31,200 31,936 Senior function head - actuary finance 33,729 36,000 27,880 28,837 39,708 41,202 33,203 35,484 30,700 32,502 22,982 23,499 35,412 37,376 29,301 30,608 Function head - actuary - finance 26,421 26,900 19,717 20,283 30,000 32,000 23,095 23,825 35,157 36,144 26,360 27,657 31,217 32,369 23,906 24,763 26,862 28,500 20,804 21,471 30,000 31,191 24,659 25,562 25,204 18,006 Section manager - actuary - finance 21,453 22,500 23,970 24,147 15,207 15,519 17,732 18,087 18,924 19,592 21,757 22,456 13,413 14,148 15,722 16,283 26,568 26,800 20,232 20,885 24,867 25,571 18,249 18,918 Section leader - actuary 22,305 23,184 16,204 16,840 Senior actuary Senior accountant Actuary

financial management staff was the way up from the bottom of a worse - and the pay better - in

### Rare lawyer

ANOTHER species of worker in short supply is qualified lawyers with consummate skill in the procedures for documenting City-type bond transactions. Or so it is claimed by recruiter Archie Affleck-Graves of Noel Alexander Associates, who seeks

one for an investment bank in London. Being unable to name the employer, he promises to shide by applicants' requests not to be identified to his client at

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this stage. So does the other

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Gordon Brown

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cf23,000
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scope for early progression

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PRODUCTS ACCOUNTANT A fully qualified ACA/ACCA with experience from an international Bank at senion is sought to head-up the Special Product department. Responsible for a de Accountants the functions of this area are many and varied and include the rea

change between the process of the process of the process of the process of strengthening their manufacture transfer previous marketing team. They require previous marketing to the process of strengthening their manufacture transfer transfer previous marketing to the process of strengthening their process of strengthening transfer transfer process and the ability to the process of the process o

JUNIOR MARKETING OFFICER

SENIOR CREDIT ANALYST TO £20,000 Several years experience of either UK or International corporate analysis dained from an international Bank is required by established and growing team. This position would lead to either a Credit or Mortesting career. Essential requirements include a degree.

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Lloyd's of London, with its enviable breadth and depth of insurance experience, is probably unrivalled throughout the world. Following a dramatic expansion in recent years the market is now one of the City's fastest-moving environments. The Corporation of Lloyd's Treasury Department is seeking a Senior Portfolio Manager to Join its small investment team which is responsible for managing fixed interest and equity

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This important role involves responsibility for the management of fixed interest portfolios, including gross and net funds with both long and short dated holdings, ideally you will be familiar with both sterling and dollar bond markets. In addition to fixed interest portfolio management skills, you should have an interest in developing some equity experience and the ability to contribute to overall investment policy

The post is likely to appeal to those currently managing

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Applicants aged 25-32 with a least four years experience in the financial sector including leasing, should ideally possess a formal accounting qualification.

Applicants are invited to eend a detailed Curriculum Vitae, in sprifigence, to: Paul Turrell, SVENSKA FINANS INTERNATIONAL, 30 Gresham Street, London EC2V 7LP

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The good, the bad and the ugly of Australian science

Chris Sherwell in Sydney explains how the country's premier research organisation is undergoing an unprecedented upheaval

SOMETHING unusual is going on the country's nawspapers it is gaining ugly headlines like "Directors dumped" and "250 axed". In advertising pages of glossy magazines it is billing itself as "CSIRO ... scientists working for a better Australia".

For an organisation known for excellence, such loud publicity is unprecedented, But CSIRO (the Industrial Research Organisa-tion), which spends one-sixth of an unprecedented

upheaval.

The appointment of Neville Wran as chairman of CSIRO's board, late in 1986, stands as the most palpable symbol of this change. Wran trained as a law-yer, but was and is best known as a politician. He became the powerful Labor party premier of New South Wales for ten years until 1986, showing the way for Labor's remarkable resurgence

nationally.

Before this time, CSIRO was basically run by a full-time executive of scientists responsible of CSIRO's 100-odd laboratories both for policy and administration. Now there is a board of reputable part-timers from diverse backgrounds - it includes a banker, a businessman, a trade 2,500 are scientists or engineers, unionist, a farmer and an economist as well as a biologist and a ganisation is intended to do is

chairman and chief executive of CSIRO before the changes sepa-rated the two positions in Decem-

ber 1986. In the lengthy and complex chain of responsibility which now extends from the Minister of Industry, Technology and Commerce at the top, through the Minister for Science and the CSIRO board, Boardman is the main link with the organisation's

scientific institutes and divisions. These, too, have been reorganised under the CSIRO restructuring. Where previously there were 41 divisions grouped into five institutes, now there are 32

at CSIRO, Australia's premier scilline sprang from the new dable record.

entific research organisation. In appointments made under Most Australians are familiar changes which saw three of the with the story of how in the 1930s five institute heads ousted.

According to Wran, the scientists now running the six institutes have been chosen for their management as well as their scientific skills. Although they report to Boardman, they can participate in board meetings when matters relevant to them are being discuss

The new board, likewise, brings management style and skills to CSIRO as a whole, says Australia's estimated A\$2.5bm Wran. Previous boards were tal-annual research outlay, is going ented, he grants, but they never CSIRO. They lived in a world where

funding was a bottomless pit," he says. "We're bringing a sense of responsibility to the matters of revenue and expenditure."

The most painful consequences

are being felt at CSIRO's rather splendid, modern head office in Canberra. It is here that the other headlines are being generated; a slashing of staff levels by 40 per cent has created anger

and field stations is attached to head office. The organisation will anyway remain large - it has some 7,000 staff, of whom about

chemist.

The key figure, however, is CSIRO's chief executive, Keith Boardman. A biochemist, he was resource, says Wrap.

resource," says Wran.
Many believe the shift had
become essential – that CSIRO had become an organisation of scientists for scientists, under too little pressure to produce. Boardman will not concede that CSIRO had lost its way, but he admits that "the balance might have

The "Directors dumped" head- industries, it established a formi-

CSIRO scientists identified a cobalt deficiency to solve the rid dle of a wasting dise affected sheep and cattle.

After the war, too, it was CSIRO scientists who beat the perilous threat of rabbit infestation by introducing myxomatosis. CSIRO innovations also helped the wool industry survive the onslaught from synthetic fibres. But as the organisation's histo-rian, Professor Boris Schedvin, has said, in the post-war period the feeling was that all you had to do was pour the money into science and the wealth would

flow from the other end."

For the scientists this period brought a welcome escape from the national crisis syndrome and allowed CSIRO to concentrate on scientific principles. But over the years it appears to have entailed drift away from national needs.

Now, with Australia suffering serious balance of payments and foreign debt problems, there is an over-riding need to encourage the processing of its traditional primary exports and to diversify its export base through moves into specific manufacturing sectors in particular into high technology areas where it can claim an advantage.

CSIRO's role is crucial in this. "We must add value to our rural and mineral products," says Boardman. "There is tremendous scope to enhance processing. Look at wool — most of it goes out in 'greasy' (raw) form. Grow-ers are not interested in scouring. Our leather industry is a dis-grace. Graziers get no additional reward for a good hide."

ak research effort must also be strengthened. In 1985-86, total earch and development spendcertainly times had changed when the organisation began its life 62 years ago as the Council of Scientific and Industrial Research, it worked for most of the period until 1950 in an environment of national crisis.

Being a kind of government sponsored institute serving: Australia's vitally important rural research and development spending four years. Quite why it has chonged four years, Quite why it has chonged four years, Quite why it has chonged in the country was only 1.15 son these particular figures is the organisation's profile with unclear, and there is some question as to whether targets will be achieved.

"It's a deliberate attempt to lift sen these particular figures is unclear, and there is some question as to whether targets will be achieved.

"Any increase in R&D for We want the public to appreciate the public," says Wran. "CSIRO is achieved.

"Any increase in R&D for We want the public to appreciate the public, and there is some question as to whether targets will be achieved.

"Any increase in R&D for We want the public to appreciate the public, and there is some question as to whether targets will be achieved.

"Any increase in R&D for We want the public to appreciate the public," says Wran. "CSIRO is the restructuring of the economy. The public to appreciate the public, and there is some question as to whether targets will be achieved.

"Any increase in R&D for We want the public to appreciate the public, and the public, and the public, and the public to appreciate the public, and the public to appreciate the public to appreciate the public to appreciate achieved.

"It's a deliberate attempt to lift the organisation's profile with the public to achieved.

"Any increase in R&D for We want the public to appreciate the public t



with another minerals group CRA, work with ICI to manufac-

ture a new ceramic from zircon

called partially-stabilised zirconia

and the development of low-toxic-

ity pesticides with Du Pont. CSIRO has also worked with

the Reserve Bank to create a

plastic banknote which carries

through its halcyon days, and to have become a bit stodgy. It had

lost some of its public profile."

anti-counterfeiting devices.

thing, foreign companies which dominated the sector did their research at home. For another, the protection afforded by tariffs and quotas was hardly an induce-

This is changing, very slowly, as the Labor government under Prime Minister Bob Hawke promotes its policy of economic restructuring. Research spending by industry has begun to pick up, thanks to helpful 150 per cent tax concessions offered by the Government for communic conduct. ernment for companies conduct-ing their own research and devel-

opment (R&D).

The idea now is that CSIRO
and industry should co-operate
and align their research effort.

CSIRO says it wants to retain its
current levels of funding from
the Government and to build further support on top of this by
they support on top of this by
they support on top of this by
they support on the days and to become a bit study. It had ther support on top of this by nndertaking collaborative research with industry.

esearch with industry. Hence the glossy magazine So ambitious has it become, it advertisements showing CSIRO's In manufacturing industry has set itself a target of securing recent achievements. Hence also proper, Australia's chronically enough additional funds from the organisation's colourful and outside to cover 30 per cent of its informative annual report, a stri-total revenues within three to king contrast to previous years, four years. Quite why it has cho-"it's a deliberate attempt to lift

Bureaucratically speaking, how-ever, the organisation appears more rather than less compli-cated than before, which is unfor-Recent examples of successful industrial collaboration includa tha development of the Sirosmelt process being used by the miner-als giant MIM, steel research

Both Boardman and Wran nev ertheless remain adament that worthwhile research activities and standards of excellence should not suffer by these expansive changes. After all, CSIRO's reputation at home and abroad stands or falls on this.

'Previous boards

Wran, whose charm and cha risma has won over many at CSIRO who were initially sceptical about his appointment, says the board will not be "picking

He says the scientists will argue for the funds they want, and they will decide how they should be spent. The difference now is that they will have to give greater attention to priorities. In short, it is the scientists who will

be trying to pick winners.
At one division, the number of continuing projects is already said to have been cut from said to have been cut from around 100 to 16. Wran acknowledges that some good projects may have been axed in the process. But he says the time has passed when projects could be left uncompleted indefinitely.

Boardman is just as graphic. "There's got to be a balanced effort," he says, "Wa want to stay at the forefront of science, But we must have products rolling off

we must have products rolling off

# **Edited by Geoffrey Charlish**

**GEC** vehicle link runs far and wide

WIDE AREA private radio links, carrying speech or data between a company's vehicles and its offices, will be offered by General Electric Company (GEC) in the UK from April 6. The network, called GEC National One, enables a company to have private, widespread radio contact with its truck, van or car fleet without the cost of buying and operat-ing its own radio transmitters. initially, the network will extend from Horsham in the south to Burton upon Trent in the north, and from Colchester

in the east to Newbury in the west. Most of the UK will be covered by the end of 1989. The system uses old TV frequencies in band three (174-225MHz). Users do not have their own channel as in conventional private systems. Instead, the system is shared and the available channels are computer-allo-cated on demand. Calls are set up on special non-traffic chan-nels and charging does not start until the call is answered.

radio base stations will cover the service area and a network database will keep track of the location of each vehicle with respect to the 90 transmitters, thus allowing calls to be set up automatically anywhere within the service area.

TV signals move to quick-fire information

IN CONJUNCTION with the BBC, Bishopsgate Terminals of Guildford is to offer a complete data broadcasting service in

Data broadcasting is a technique by which organisations use television transmitters to send data privately to large numbers of recipients. It makes use of transmission time spaces that are not required during the sending of TV programmes. Costs are inherently low since no land lines are involved and the transmitter network is already in place.

Potential users include travel agents, banks, retail chains and car distributors. But the service will attract any com-pany that must send fresh information quickly to many locations.

Bishopsgate has set up the necessary communications, computing hardware and software centre which allows users to obtain all the data services they need from a single source. Information originators will be able to transmit data to Bishopsgate in any form via the telephone network, leased line.

telex or fax. The new computer centre will store and format the information for onward transmis-sion to BBC Datacast and immediate broadcasting. Charging is on the basis of the amount of information broad-

Philips, the Dutch electronics group, recently made a similar announcement in conjunc tion with Aircall and the UK's Independent Broadcasting

Why Finns are not skating on thin ice

ARTIFICIAL ice rinks with almost the same sliding properties as real ice can be con-structed with plastic coated plywood made by Oy Wilh Schauman of Helsinki. The company believes the material opens up the prospect of year-round skating and ice hockey training without incurring high energy refrigeration costs.

The Wisa-Ice panels consist of 24mm thick birch plywood coated on both sides with 6mm of plastic, the formulation of which is not disclosed. The panels can be laid on any flat, hard surface at a price claimed to be about the same as the annual energy costs of a real

Krupp tips machine tools to live longer

KRUPP WIDIA, the West German machine tool group, has developed a carbide cutting tool tip coated with zirconium nitride. It claims this gives a tip life twice that of other coated carbide tips. Because tool changing times are tool changing times are reduced, machine tools lie idle for less time and productivity is maximised, says the com-

The development also means that fewer grades of tip inserts need to be stocked by the user. because the new insert, called Widadur TZ15, spans almost three conventional coated carhide grades in its breadth of steel machining applications.

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### Television/Christopher Dunkley

# Selling off franchises will lower the tone

Tha Government's scheme to Similar box-and-cox arrangeanction ITV franchises to the ments have existed within comstartled world by my colleague the publication of profitable text Raymond Snoddy on the front books protecting the publication page of the FT last week, will no of poetry, or art dealers subsidistion that the protecting the publication page of the FT last week, will no of poetry, or art dealers subsidistion that the protection is different to the protection of the publication of poetry, or art dealers subsidistion free-market ideologues will old masters. Television is differently approved the protection of profitable text. bers of the Cabinet Committee and secondly because time is chaired by Mrs Thatcher which, such an important element. it seems, is responsible for the

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this as the latest in a long chain of events: the ousting of Alasdair Milne from the BBC, the attack on television trade unions, the "packing" of the BBC board of governors, the Government sniping at BBC news and current affairs output, and the floating of the ITV companies on the stock

All this they will see as being designed to produce a radical change in British television, with public service obligations removed from the commercial side to allow for the maximisation of profits, and the BBC reduced to a public service rump, trotting out forelock-tugging news and current affairs programmes, to fill in the gaps where the commercial broadcasters cannot turn a penny.

Television began in Britain in 1936 and first reached a signifi-cant audience in the early fifties: it is a very young mass medium of which we have comparatively little experience. With the benefit of historical perspective our great grandchildren will probably conclude that the organisation and control of television in Britain during its first half century was dous because of the scar city of the wavelengths needed for terrestrial broadcasting.

They may conclude that the peculiar British "duopoly" which developed as a result of that scarcity, with the BBC having exclusive use of the licence fee and ITV having exclusive use of advertising income, proved remarkably advantageous in pro-gramme terms. The BBC with an assured income could use internal cross-subsidy to produce a broad range of programmes from Steptoe and Son to The Reith Lectures with the popularity of the former guaranteeing the survival of the latter.

Arne Nordheim gave a lecture

direct proportion to its casual-

ess) on that subject as reflected

a forthcoming issue of the Con-temporary Music Review devoted

to the theme; and Richard Ber-

series of concerts ("New Images of Sound 88") at the Almeida The-

atre each expioring the relation-

ship under a differeet rubric.

(whose insightfulne

highest bidders, as revealed to a mercial sectors of the arts, with

The American experience decision - who believes for one suggested that if you constructed moment that if the idea were put something like a free market in into practice the result would be taisvision during the scarce-better programmes?

Conspiracy theorists will see this as the latest in a jong chair. companies ensured that minority programmes were made, they were transmitted at unpopular times and, in a vicious circle, attracted even smaller audiences than they could have achieved.

The British system ensured that some minority programmes could be transmitted at peak times, thus maximising their potential, and when commercial television was introduced the same practice was extended by licensing a monopoly broadcaster in each region and imposing cer-tain requirements. Series such as World in Action, The South Bank Show, and the main ITN news programmes were made manda-tory by the IBA.

The result for British viewers was an array of programmes was an array of programmes, transmitted at times when people were able to watch, which was richer and more varied than in most countries. There were those, bowever, who objected that trying to ram minority programmes down majority throats was nannyish and unfair: if after a hard day's work most viewers wanted to collapse in front of undemanding comedy or exciting drama, wby ebould they be forced to watch current affairs or arts programmes, however wor-

Unless they are extraordinarily unlucky this sort of argument should not affect our great grand-children. For them wavelength scarcity will be an irrelevance and - thanks to programme dis-tribution by satellite, cable and cassette, as well as transmitter mast and any other technologies which have cropped up in the interim – it should be possible to choose virtually anything they want to see at practically any time they want to see it.

New Images of Sound/Almeida Theatre

The theme of "Text and Music" is texts (sung by a bass) are coun- creonte. Richard Bernas drew

a currently prevalent one: last terpointed with a John Ashbery darkly ravishing timbres from week at the Royal Musical Association the Norwegian composer him the idea for the whole series ensembles.

a short but admirably concen-

trated unfamiliar piece by Pascal

which two sopranos (Jane Man-ning and Susan Bisatt) streau-

ously projected fragments from

was in ancient and modern took place in

in his own compositions; there is Dusapin: L'homme au liens, in

nas's ensemble Mnsic Pro-Lucretius, while three violinists jects/London is in the middla of a seemingly in and out of phase

Modern music features in all three programme, but the texts of the works range widely over the purely baboonish conse-

time. The earlier concert brought onence of mnttering into a

together words from the Roman-tic period and the so-called New (Roger Heaton) while also trying Romanticism in music. The con-cert on March 14 will be a survey of settings of Joyce and Beckett. Jane Manning, however, beauti-

in between the Romantic and the fully restored eloquence, civility Modern came the texts of Antique and absolute precision in her ren-

uity on Monday night: Bernas derings of Dallapiccola's Cinque

informed the audience that the frammenti di Saffo (I've never Elliott Carter work being given heard them quite so pangently – Syringa, whose classical Greek fresh) and Due liriche di Ana-

A parallel confrontation of

Paul Driver



Anthony Andrews and Jeremy Irons: would ITV auctions mean no more "Bridesheads?"

ganda about "Fifty channels of identical rubbish" parrotted by those who do not really approve of viewers being able to choose what they want, and who consequently oppose deregulation, the fact is that in those areas where deregulation has already occurred the diversity of programmes is greater than in

Thus it is not difficult to see how the present heavily regu-lated doopoly in Britain provides a remarkable richness and diversity, albeit within the constraints dictated by wavelength scacity. And it is not difficult to imagine a deregulated system in the future which could bring considerably greater diversity. What is impossible to see is how the auctioning of ITV franchises in the interim can do anything but worsen the viewer's lot.

The performance of Syringa

somewhat less successful. The bass Nicholas Isherwood, though

he sang his formidable part

bravely, was often a bar or two behind or ahead of the soprano

(Jane Manning, redoubtable), and

coping with the problem made still more burdensome the

Parkinson photos at

the Albert Hall

The Royal Albert Hall is to hold a special exhibition of the Royal photographs of Norman Parkin-

son to mark his 75th birthday

Running from March 20 to October 2, it will be part of the guided tour of the Hall, which was intro-

duced in 1986.

d the concert

which el

with each other added a sort of ensemble's task of imparting latter-day commentary, the combined effect being of expressive work which, like most of Carttreble delirium.

On Weekend World recently Andrew Quinn, managing direc-tor of Granada Television, said that if auctions were introduced there would be no more Bride shead Revisiteds. It should be said that Brideshead was made eight years ago, and ITV has not exactly been pouring out similar series since. Howaver, there is still weight in what Quinn says: while there is a choice between paying profits to the tax man and working them back into pro-grammes, the viewer is likely to

But the auction aystem (whether the money is paid to the state up-front, or promised as a percentage of future income) will drive the ITV companies into maximising profits and minimis-ing costs; the classic formula for lowest-common-denominator broadcasting

enefit from better programmes.

In this as in so many other instances it is hard to avoid the feeling that few politicians give two hoots about programme quality, except insofar as their own age is affected; bence the rows over the bombing of Libya, the financing of the Zircon spy satellite, and the secret service. Thanks to Victorian arrangements in the House of Commons, designed to leave mornings free for MPs to attend Chambers or for Mrs to attend chambers or board meetings, politicians are habitually at their busiest in mid-evening while the rest of the population is watching television. Consequently they are abnormally ignorant on the subject of programmes; a fact which becomes abundantly clear when-ever there is a dehate about broadcasting.

Ever since Kenneth Baker first introduced Margaret Thatcher eight or nine years ago to the idea of a new "Age of Informa-tion" succeeding the dying era of smokestack industry, it has been clear that the Cabinet is far more interested in television as a means of reducing unemploy-ment, as a way of expanding tral element in electronic "convergence" along with telephon and computers, and as potential aid in the export of British technology, than as a programme pro-vider. The fact that the British, although they may lag sadly in computers and telephones, have been world leaders in high qualnever seems to have penetrated Government thinking.

In the old BBC the fear used to be that a government obsessed by market ideology would one day relieve ITV of all public service obligations making it free to maximise audiences in the most cost-effective manner with game sbows, soap opera and chat shows, and then restrict the BBC to filling in the remainder: analytical current affairs, education. religion and so on.

That has not happened, yet But even those of us who cleave unwaveringly to the cock-up rather than the conspiracy the-ory of history must be struck by the extraordinary weight of straw now being carried on the wind. And for anybody whose primary concern with television is not political theory but programme quality, the plan to auction ITV licences looks like an airborne

Lortie's Ravel/Wigmore Hall

David Murray

The rest is to come next Sunday too in the Rigaudon: no com-

scription of La Valse, which Lorence in mid-piece to Ravel's pre-tie played dazzlingly in this hall scribed pedalling. He made the after the 1984 Leeds competition). Fugue marvellously transparent

The best of this first instalment (a feat no easier than mastering was superb, and brooked no argu-the Toccata), and modelled the ment; what was more arguable Menuet with faultless tact; the

ment: what was more arguable Menuet with faultless tact; the was only a shade too effusive Forlane needed only a touch of and/or too slippery in pulse – pointed malice.

small quibbles, but worth registering on Ravel's behalf for a must pieces included some masmusician of such great and sympathetic promise.

It was natural to begin with ground filigree of "Ondie," too

the famous early "Pavane," but prominent here, didn't conceal not to deliver it espressivo the want of exquisite inflections

smudges on the earlier move brimstone). It was easy to imag-ments of the Sonatine, but the ine that on another day, Lortie final Animé was brilliantly styl-ish.

### Fennimore and Gerda/Bielefeld

### Andrew Clark

Ever since Femimore and Gerda and Erik. This is alluded to. Thanks to Dew's strong perwas first staged in Frankfurt in sometimes quite explicitly, in the sonal direction, the characters 1919, there has not been a scrap occasional appearance of a silent came to life with none of the of evidence to counter Beecham's actor miming the part of the wimpishness of the Delian stereodamning jibe about "three rather dreary people who have nothing to sing." On paper, the work's lopsided shape — nine short scenes of static dialogue followed by two of different character and atmosphere - seems to make it inherently unstageable, On record, the English translation of the German original highlights beauty which results. Unlike Erik, who opts for a gian the conventional marriage accompa-his thi nied by boredom and booze, Niels operas. the utterly prosaic quality of Delius's libretto in performance, even the St Louis Opera, known for its rejuvenation of the off-rep-ertoire, failed at the 1983 Edin-burgh festival to provide any con-

Bielefeld which quite simply turns conventional wisdom on its Bielefeld is the small industrial city south west of Hanover from which Delius's father Julius moved to Bradford in the mid-19th century. The 400-seat municipal theatre, built at the turn of the century, has in recent years attracted a lively reputation through the work of the British stage director John Dew. His exploration of rare repertoire in unconventional stagings bas attracted a much broader crosssection of the local population than is normally to be found in German provincial theatres: there is a real sense of the Biele-feld Theatre being a focal point of

the community.

Behind the inert facade of Fennimore and Gerda, Dew unravels a sexual, emotional and psycho-logical tangle, the key to which be finds in an adolescent homo-

young Erik, who haunts Niels's type - considerably helped by adult imagination throughout the the German text, which circumopera. There is a large degree of vents the more obvious banalities licenca bere, but the opera in the English translation. As in thrives on it, and the approach is the Berne production of A Village vindicated by the performance of Romeo and Juliet earlier this sea-extraordinary sensitivity and son, Bielefeld has reunited Delius

sees every relationship - with the adult Erik, with Fennimore and later with the playful figure orchestra under David de Villiers of Gerda - as a means of repos-sessing the unadulterated paswith the adolescent Erik represented. These fantasies prove to be a chimera, and we leave him the penultimate scene struck a vincing argument in the opera's defence. Now comes a staging in alone at the final curtain staring jarring note. The additional use blankly and unhappily into the of the first two movements of the void. Such an ending indicates an North Country Sketches as interawareness of the nihilism of lude material was, on balance, Jacobsen's novel on which the justified by the way they filled opera was based, without contradicting the letter of Delius's length and gave Dew a further rather unconvincing "happy chance to shape his ideas on the procedure of rather unconvincing "happy end." It provides a vital thread linking the opera's two disjointed episodes, revealing the two women as very much part of the same story.
Gottfried Pilz's abstract decor

a large upturned triangle overhanging the stage, surrounded by a backdrop to illustrate the changing seasons - was a highly aesthetic metaphor for Delius's ature landscape and the inner landscape of emotion; and the buttoned np period costumes threw into relief the turmoil going on beneath the eliptical be finds in an adolescent homo-conversation, bourgeois social sexual relationship between Niels graces and dreamy music.

with the principles of Strinbergian theatre which so influenced his thinking about bis later

In such circumstances, the mnsic sounds entrancing. The caught the rapture and subtle nuances of the score, and in terms of pacing and balance, it stage. The woodwind themes of the two works have something in common, but there juxtaposition did underline the finer textures of the later work.

The cast was uniformly good

a fresh dramatic tenor in James O'Neal's Erik, another voice of well controlled largesse in Maike Pansegran's Fennimore, and an attractive vignette from Linda Kemeny as Gerda. Dew lost his Niels a few days before the pre-miere, and so, accompanied by the voice of Herbert Adami in the pit, Dew himself ended np giving an exquisite mime of the part on

### A Doll's House/Derby Playhouse

### **B.A.** Young

"A classic tale of suspense, hlack-mail and terror" is the description of Ibsen's play in the Derby Evening Telegraph advertise ment. Blackmail there is indeed in Krogstad's threats to poor silly Nora, who dated her father's forged signature on an IOU two

Terror, social rather than phys-ical, attends Nora's threats of suicide and Dr Rank's imminent death from what I take to be the same kind of tertiary syphilis as afflicted that poor young man in Chosts. As for suspense, Annie Castledine's direction makes the most of this, for her production

lasts 312 hours. Luckily for her, the final encounter between Nora and her possessive busband Torvald is the most interesting in the play, even if Ibsen may be faulted for suggesting that anyone so steeped in childish weaknesses as Nora could; in a single evening; On Sunday morning the French-Canadian Louis Lortie expounded beau de Couperin, in which Lor-half of Ravel's solo piano music tie's clarity, accuracy and exul-at a Wigmore "coffee concert." tant drive were phenomenal. So have become such a compara-

tively self-possessed woman.

Barbara Peirson's happily
extravagant Nora grows up visibly in this scene, eliminating the sometimas moments of her early trivialities and excesses. She makes her final exit into the cold Norwegian air for this we must blame Miss Cas-

Wyllie Longmore, her Torvald, is a Jamaican, and gives a performance so convincing that we may forget his Jamaican com-plexion within a minute. This is the right way to use actors from what are at the moment the racial minorities, and if they play as well as Mr Longmore we may hope for a notable increase in the

gave us a Henry V, of all people, played by a West African, and very good it was. So is this Torvald, a businesslike banker overcome with self-satisfaction at his cindness to his inferiors.

not to deliver it espressive the want of exquisite inflections pesante: Ravel would have in the meiody-line; "Le gibet" repined (though he soon got fed was grandly conceived, but tiny up with it in any interpretation). rubate softenings undermined its The "Menuet antique" had the glacial tread. The fearsome right chunky clatter, if not its "Scarbo," often technically full Chabrier swing. Moments of breathtaking, just failed to susun-cool sentiment (usually with tain its full dramatic momentum some loss of impetus) left slight (or to suggest real sulpbur and smudges on the earlier move, brinstone) it was easy to imper-Mike Kenny is a tall Krogstad with a foud voice that he should lower a little in his scenes with

ranks of fine actors.

The National Youth Theatre

Mrs Linde, for Liz Rothschild in that part has a small voice that she will have to sharpen np a bit when aha works in the bank alongside Torvald, though she makes an authoritative presence enough against Nora. In his scenes with Nora, Mr Kenny is courteously sinister.

Dr Rank is adequately taken by David Sterne, and that adverb is not meant to be half-hearted—Rank is rather an extra character, to make him likeable enough the street sive in a first-floor flat. (Hence the party in the flat above, where Nora does her pretty vulgar Tarantella.) The street door is in what would anywhere else be the orchestra pit, and an outside staircase leads to the apartment. This gives some easingly long entrances and exits.

The Helmers' sitting-room has enough doors for a farce, the chief being that into the office, that into the upstairs regions, if

ter, to make him likeable enough that into the upstairs regions, if to ensure that we regret his upstairs is where they are (we departure is enough, and Mr never even hear the children), and that into the hall, where we then the children is the same of the control of the cont though for most of the evening can see the main apartment door be is sitting behind the brown scrim wall between the Helmers'

The translation is the ever-use-

Barbara Peirson

scrim wall between the Helmers' sitting-room and Torvals's office.

We have a curious set by Jenny Blincow suggesting that Daniel, a Norwegian graduate,

### **Arts Guide**

### Theatre LONDON

The Best of Friends (Apollo). John Glelgud makes probably his last appearance on the London stage as air Sydney Cockerell, a museum curator and friend of Shaw (Ray McAnally) and e remarkable abbess/Rosemary Harris). Hugh Whitemore's play shuffles a tripartite correspondence to provide Glegud, eow 83, with a perfect vehicle. (437 2663. CC 424 3588)

South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammerstein musical, Germa Craven failing to wash the haritonal Emile Belcourt out of her

Shirley Valentine (Vaudeville). Pan-line Collins in fine and funny mono-

drama by Willy Russell of liberation for a Liverpool housewife on Corfu. Shades of Ibsen's Nora and Beck-

Shades of Ibsen's Nora and Beckett's Winnis, with jokes. (836 9987,
CC 379 4440)
The Phantom of the Opera (Her Majesty's). Spectacular emotionally
nourishing new musical by Andrew
Lloyd Webber emphasising the
romance in Leroux's 1811 novel.
Happens in a wonderful Paris Opera
ambience designed by Maria Bjornson. Dave Willetts has succeeded
Michael Crawford as the Phantom.
(839 2244, CC379 \$131/240 7200)
Follies (Shaftesbury). Stunning
revival, directed by Mike Ockmett
and designed by Maria Bjornson, of
Sondheim's 1971 musical in which
poisoned marriages nearly undermine an old buriesque reunion in e
doomed theatre. Four new songs, doomed theatre. Four new songs, improved book by James Goldman. Cast led by Dolores Gray, Julia McKenzie, Diana Rigg. Daniei Massey, All good. (373 5399).
Serious Monsy (Wyndham's). Transfer from Royal Court of Caryl Churchill's slick City comedy for chan-pagne-swilling yuppies: how the Big Bang led to class tunnit and barrow-boy dealings on the Stock Exchange. Hot and livid, but new cast deemed less good. (836 3028, CC 379 6895).

879 6585). Small Family Business (Olivier). Brilliant new Alan Ayekhourn play about Britain on the fiddle in greedy times, selling out in foreigners and keeping it simultaneously in the

NEW YORK

Fences (46th Street). August Wilson hit e home-run, this year's Pulitzer Prize, with James Earle Jones tak-ing the powerful lead role of an old

baseball player raising a family in an industrial city in the 1850s, try-ing to improve their lot but dogged by his own failings. (221 1211). Cats (Winter Gerden). Still e sallout, Trevor Nunn's production of T.S. Ellot's children's poetry set to trendy music is visually startling and choreographically feline, but classic only in the sense of a rather staid and overblown idea of theatri-cality. (238 6262).

42nd Street (Majestic). An immodest celebration of the heyday of Broad-

celebration of the heyday of Bruadway in the 1930s incorporates gems from the original film, like Shuffle Off To Buffalo, with the appropriately brash and leggy hoofing by a large chorus line, (577 9220).

A Chorus Line (Shubert). The longest-running musical ever in America has not only supported Joseph Papp's Public Thaster for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6200).

Phantom of the Opera. The Majestic Theatre, stuffed with the Maria Bjornson gilded sets, rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from Loudon. But so hard are tickets to come by that travel companies are advertising packages to London with promises of tickets to see the show there, (229 5200). with promises of ticket show there. (239 6200).

Les Miserables (Broadway). Led by Cohn Wilkinson repeating his West End role as Jean Vallean, the magnificent speciacie of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama, if not strict adherence to its original source. (239 8200). 2001. ariight Express (Gershwin), Those who saw the original at the Victoria in London will barely recognise its American incarnation: the akaters do not have to go round the whole

One of Japan's finest actresses, Ruriko Asaoka plays Blanche Dubois. (201 7777).

theatre but do get good exercise in the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop-music and trumped-up silly plot. (586 (510).

(566 6510). Me and My Girl (Marquis). Even if the plot turns on fronte mimicry of Pygmalion, this is no classic, with forgettable songs and dated leadenness in a stage full of characters. But it has proved to be e durable Broadway hit with its marvellous lead role for an agile, engaging and defined preferably British. (847 6033).

### WASHINGTON

Mail (Eisenhower). A Broadway-bound musical delivers the post that accumulates and comes to life for e New York teacher after his escape in the mountains of Vermont. Ends in the mountains of March 30. (254 3670).

### CHICAGO

Lambacape of the Body (Goodman).

John Guare's 1977 surrealistic view of an American family, combining mystery, murder and lyrical passages features Amy Elizabeth Geis, Ray Bradford and Gary Cole in Robert Falls' production. Ends April 2, (443 390).

### TOKYO

A Streetear named Destre (Imperial Theatre). This could prove in be the theatre event of the year. Japan's most distinguished director, Yukio Ninagawa (whose Macheth and Medea have triumphed in Edinburgh and London) has transposed Tennessee Williams' play from New Orleans in Tokyo in the aftermath of the Great Earthquake of 1823. One of Japan's finest actresses.

# Storyhook of Dawn (Parco Space 3). This all-male company was founded in 1983 and presents neo-kahuki, combining elements of the traditional theatre with modern jazz and dance. An interesting low-budget contrast to the expense and excess of Ennomine. (477.565% Radia March

osuke. (477 585B) Rnds March

March 4-10

Me and My Gal (Takarazuka Theatre).
Thirties musical, recently revived successfully in London and New York and performed here in Japanese by an all-girl cast. Takarazuka therefore represents the other side of the coin to all-male Kabuki, (201

The Seagull (Nissel Theatre), Moscow The Seaguli (Nissel Theatre). Moscow Art Theatre perform Chekhov's play in Russian. After e period of stagna-tion, the company founded by Stan-islavsky and Nemirovich-Dan-chaeko in 1888 is said to bs undergoing something of an artistic renaissance under glasnost. (501 1905. Rods March 12. 1906). Ends March 12. Yamato Takera (Shinbashi Enbujo).

This staggeringly successful super-kabuki production by kabuki's greatest showman, ichikawa Enno-suke, has already broken all the suke, has arready broken all the records that a new show can possibly break in Japan. The story is based on one of Japan's eldest legends but it is less important than the extrovert and highly theatrical bag of tricks that Ennosuke has conhag of tricks that Ennosine has con-cocted to make kabuki more appeal-ing to a generation reared on rock music and action movies. Buy the English programme if you want to follow the twists and turns of the plot.(541 2271).

Eablet (Rabuki-za). For kaboki of a more traditional kind Kabuki-za is the place to go. It celebrates its 100th analysemeny this year and this mouth features Kama Dehon Choshingura, based on the story of the 47 loyal retainers. In two parts, et 11am and 4pm. Excellent English earphone commentary. (541 3131).

### Spy Society/Waterman's Arms

### **Claire Armistead**

the more infamous chapters in safe in the arms of my secret the history of espionage and man". They might have ended finds much to laugh about, their days sitting dolefully in Bath's Natural Theatre Company have spent the last 17 years making light of the world in this case ing light of the world in this case they have produced a curious determination to write herself hybrid, part musical revue, part into the plot. spy spoof and part pantomime, The energy, inevitably, comes with a hearty singalong, every from the performers — four in conceivable gag about homosexually, with Ellen J. Wilks devastatability and much souirting of water ing in a series of designer-KGB ality and much squirting of water ing in a series of designer-KGB pistols over an audience at Brent-accents (she plays everyone who furd's Watermans Arts Centre isn't conceivably Philby, Burgess that wasted no time in getting or Maclean, at one point mutatinto the party spirit.

The level of the humour is not unduly taxing. Natural Theatre a diaphanous Mata Hari). Simon maestro Ralph Oswick has promaestro Ralph Oswick has produced a piece that mixes hoary old chestnuts with hoary new ones ("He's HIV," "You sure?," "Positive"), while Pat O'Connell studs it with musical numbers after Noel Coward, Cole Porter and Reuned the Frince. and Beyond the Fringe.

Under the subtitle "Burgess, endearment for matron, to fall Philby and Maclean: the mustinto the loving embrace of the cal," Spy Society opens up one of KGB (Cue, love song: "feeling the more infamous chapters in safe in the arms of my secret

ing before our eyes from a spymistress who likes to wear her stilettos on the toes of her shoes to can sneak The Red Flag into The bare bones of the plot places it can guarantee never to emerge like a schoolboy prank-ster's answer to Julian Mitchell's into counterpoint with a cod latin

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Wednesday March 9 1988

# Crackdown on cartels

THE THATCHER Government's green paper on restrictive practices, pnhlished yesterday, deserves a warm welcome. The plan simply to prohibit agree-ments with anti-competitive effects will bring UK legislation into line with that of both the US and the European Community. It will ensure that companies are unable to avoid prosecution merely by the skilful drafting of agreements and it should facili-tate private actions for damages. The proposed strengthening of the Office of Fair Trading's investigation and enforcement powers also marks an important step towards a more effective competi-

tion policy.

Lord Young, Trade and Industry Secretary, was right to reject an alternative policy, which would have been to ban only those agreements found to be "against the public interest." The green paper points out that a public interest test would require the competition anthorities to take account of a range of extra-neous factors. Such a "balancing act," it thinks, is unnecessary because "it is the promotion of competition which is at the root of the Government's economic philosophy". The clarity of the DTI's reasoning on restrictive practices only makes its determi-nation to retain a public interest test in merger policy that much more difficult to comprehend. Why not take the view that the joh of competition policy is to promote competition, full stop?

### Letter of the law

The decision to prohibit anticompetitive agreements should greatly simplify existing legislation. It will no longer be neces-sary to maintain a hureaucratic ter of restrictive agreement The excessive legalism of the present code should be reduced as the competition anthorities start to focus on the economic effects of agreements rather than

body - should routinely be able analysis of all aspects of anti-to impose fines of up to 10 per trust policy.

cent of turnover; even higger fines would be available on application to the Restrictive Practices Court, which would be retained as an appeals body.

### Admirably tough

also be granted rather un British powers of search and entry. On "reasonable suspicion of a breach of the prohibition," they would be able to enter premises without warning, examine the books, take

tough. But the new laws will not be effective unless the Government changes its attitude on "exemptions" to restrictive practices legislation. The old laws have been ineffectual, partly stock market crashed and the City saw its control. I can't, nobody can, control a multinational company."

After eight hair-raising months, during which big clients and key employees quit the business in disgust, the have been ineffectual, partly stock market crashed and the City saw becaose of the concessions granted to many sectors. An annexe to the green paper lists 43 separate exemptions, ranging from agreements concerning the marketing of eggs to long-established restrictive practices within the professions. It is essential that competition laws are amplied within service sectors, including the professions, is especially important because they are sub-ject to much less international competition than manufacturing

The modernisation of restrictive practices legislation pro-posed by Lord Young should improve the efficiency of the economy in the long run. The main cause for regret is that dif-ferent aspects of competition pol-icy have been analysed in isola-tion. The Government has not, for example, reviewed anti-competitive practices by individual companies, as opposed to colluon their precise legal form.

These changes make good It appears to have applied difference, but their radicalism ent principles in its review of should not be underestimated. merger policy. It has not dis-British businessmen are used to cussed at all the relationship taking legal advice to ensure that between competition policy and they stick to the letter of the law industrial policy, under which and then doing more or less what heading the Government somethey please. In future they will times actively encourages indus-have to adhere to the spirit of the trial collaboration. The piecement law or else face quite severe pen-alties. Lord Young is suggesting they have not been an adequate that the OFT — or a successor substitute for a wide-ranging

# General Noriega boxed in

GENERAL Manuel Antonio Noriega, Panama's military strongman, has consistently outsmarted his opponents and for almost a year has successfully fended off a host of US-backed moves to oust him. However, his days are now numbered. The only imponderable is whether the General, boxed in on all sides, will go down fighting or will manage to negotiate his exit without a bloody showdown.

His apparent permanence in power - he has just installed the third figurehead President since 1984 - has become profoundly damaging to his country and an embarrassment to most of Latin America. His military-controlled Government, operating through a system of rewards and threats, cannot truthfully be labelled a dictatorship. Yet his regime is besmirched by corruption and involvement in the drugs trade.
These ethical considerations were long ignored by the Reagan Administration which regarded

Gen Noriega and the Defence Forces as the most effective guarantors of the very considerable US interests in Panama. Two years ago Washington began to shift Its attitude towards Panshift its attitude towards ran-ama, recognising that the persis-tence of the military's strangle-hold on power risked destabilising the country and complicating the delicate period leading up to the hand-over of the Canal, due at the end of the

### Useful to CIA

Once the Reagan Administra-tion decided Gen Noriega was no longer their man — and he had been extremely useful, especially to the CIA – his legitimacy within Panama waned. He can still claim the backing of the Defence Forces, the only ones with guns in Panama apart from the US troops based there. But in the past few days his position has become untenable. The hanks have been closed since last Friday because of a run on deposits and as a result of court orders in the US blocking the transfer of

willing to accept on an interim basis that Mr Eric Arturo Delvalle is still President, even though he was ousted two weeks

ago by Gen Noriega and a new President installed on the same legal basis as his predecessor, himself appointed by the General. This means that all funds due to the Government of Panama denied Noriega's representatives in favour of Mr Delvalle.

### National flavour Lack of money in Panama's

dollar-based economy is rapidly bringing all economic activity to a halt. At the same time the business-led protest, the Civic Cru-sade, directed against Gen Noriega and the influence of the military, has finally acquired some political muscle after nine months of ineffectual opposition. formed this week, hringing together all the main opposition figures, many of whom had previously kept their distance from the Civic Crusade. The great weakness of the crusade has been its support base, confined to the middle class, and the over-enthu-slastic manner in which Washington embraced the movement as a vehicle to remove Gen Noriega. Opposition, although US endorsed, now has a more national flavour.

Panama is the one country in the Central American isthmus where the US can genuinely claim to have strategic interests. But it has gone about preserving these interests in a clumsy way. Far too much attention has been devoted to getting rid of Gen Noriega at the expense of build-ing up a viable alternative gov-ernment where the military are subordinated to the civilians. He has become a figure of hate. Furthermore, the Reagan Administra-tion, by bringing drug charges in the US and hinting at an international arrest warrant, has pushed him into a position where he has few possible exits.

So far there has been little bloodshed, with both sides measuring their respective strengths.

Gen Noriega should realise that his time is up, but he can only be encouraged to step down if an escape route is made available.

The newly constant approximate the strong contender had he not strong contender had he can only be supported by the strong contender had he can only be supported by the strong contender had he can only be supported by the strong contender had been as the strong The newly created opposition become chairman of the Securi-

MR BURTON MANNING, the new chairman of J. Walter Thompson, was recently visited by an old client in his modest sixth-floor office on Lexington Avenue, New York. Mr Manning explained that he had rented out the old chairman's suite, a vast box three floors below nicknamed the Glass Pal-ace, to drum up some revenue at the ace, to dram up some revenue at the advertising agency. No disrespect was intended, he added.

"I'm gratified," said the client.

"Finally, you are running yourselves like a proper business."

This should be music to the ears of

Mr Martin Sorrell, the English accountant who bought the brilliant but profil-gate US agency along with a clutch of corporate service businesses for \$560m (£311m) last June, making his hitherto small company, WPP, the fourth largest advertising agency in the world.

It should be just as welcome to the City's financial institutions, which last

City's financial institutions, which last year took up a £213m issue of shares to finance the bid for JWT, one of the top five US agencies. Since WPP brought relatively few assets or clients to the merger, the City has been gambling wholly on his ability to make a "proper business" of the advertising agency and its sister operations, the Hill & Knowledge of the proper business of the advertising agency and its sister operations, the Hill & Knowledge of the proper business of the advertising agency and its sister operations company. The Director General of Fair ton public relations company, an un-Trading and his officials would market Manhattan advertising company called Lord, Geller, Federico, Einstein and the MRB market research

It is a tall order, even for a man who impressed both London and New York as finance director of the Saatchi copies and extracts, and demand organisation in the early 1980s. Saatchi instant oral explanations. There would be evere penalties for obstruction of an investigation and failure to comply with requests for information.

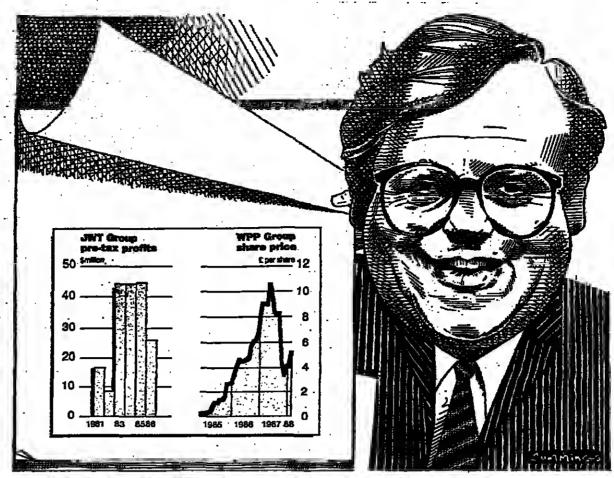
This all sounds admirably ingly: "It is not a question of financial control."

that competition laws are applied advertising agency lost \$120m in net uniformly across the economy; billings when the likes of Burger King. indeed, their strict application Goodyear, Sears Roebuck and PepsiCo within service sectors, including withdrew accounts, fees and commisthe professions, is especially sions or revenues at the JWT compa-"Things have bottomed ont and are starting to rehuild," says Ms Emma Hill, an analyst at Werthelm Schroder who is one of Mr Sorrell's leading recovered from its low point last year. But on Madison Avenne, which admires advertisements more than profits, there is still unrest. Everybody has a good word for Mr Sorrell's tact. But this is soon buried in resentment at lost perks, anxieties about the quality of creative work and gnawing fear about unstable accounts. In a chatter-box industry, the rumours run thick and fast, with little regard for truth: pay is being frozen, Lord Geller is for sale, Ford is putting its account up for grabs, the rumour mongers say. Execu-tives swap glum, but heroic, tales of economy-class air travel. "Here is a company," says Mr Greg Ostroff of Goldman Sachs, "which was

top of the charts for service and account handling and bottom of the charts for profits. The key question is: can Martin change this entire corporate culture?

The group Mr Sorrell bought was in a

mess even before a crisis in top man-agement a year ago forced the sale of the company to the highest bidder. J. Walter Thompson and Hill & Knowlton to all intents invented their respective industries, JWT in 1864 and Hill & Knowlton in 1927. But by the early 1980s they had lost their Number One positions, were overstretched interna-tionally and were ludicrously unprofitaJames Buchan and Nikki Tait assess WPP's efforts to revitalise the US advertising group, J. Walter Thompson



Martin Sorrell: rebuilding JWT but "the professional side is very much the preserve of the people running it."

# Moving out of the glass palace

At JWT, billings were often long verdue, staffing was excessive, finance directors came and went and the agency was beset by scandal. Mr Manning, a self-styled "creative man" who ran the US agency for a period in the early 1980s, is credited with improving early 1980s, is credited with improving profits as well as restoring JWT's reputation for good advertisements. But in 1986 he left, after losing in the management succession. Profit margins fell again, to 4 per cent or under half the industry average. "JWT was the financial joke of the industry," he says.

At Hill & Knowlton, things were little better. The company, which had functioned relatively well as a tight-knit partnership in a fast-growing market, began to run into tough competition

began to run into tough competition from new entrants just as it became part of the JWT group in 1980. I suppart of the Jw1 group in 1860. If supposera lot of alongy practices came over
the fence," says one former executive.
"There was anarchy, rivalry, little flefdoms all over the place."

In 1986, the company lost \$4m on
revenues of \$104m, thanks to poor management, big US acquisitions and
transoftable empire building in Fuzzone

unprofitable empire-building in Europa. The company had 50 offices scattered in 19 countries. "We had six different systems for transferring business round the world," says Mr Robert Dilenschneider, who took over at the helm in early 1986. "The plumbing of the business was all wrong." as all wrong."

The next stage was to agree a new Even at Lord Geller, a firm with a set of targets with each of the four

high creative reputation, things were far from perfect. The company derives a large part of its \$250m in billings and a larger percentage of its profits from its advertising for IBM's personal computer, but IBM has been losing whole tracts of this market to imitations and imports. Though the account is not thought to be seriously at risk, "every-body's really nervous," says an account executive. "Without IBM, this agency would close.

Despite these problems, Mr Sorrell has moved gently with the JWT compa-nies. He insists, more mildly but no less clearly than the executives in New York, that he is not in the business of public relations or writing advertisements. "The philosophy is very much church and state," he says. "The professional side is the preserve of the people"

Mr Sorrell's first action was to bring back Mr Manning and to confirm the three other chief executives - Mr Dilenschneider, Mr Dick Lord and Mr Frank Stanton at MRB — in their jobs.
What Mr Sorrell calls a "mild reorganisation" abolished the old JWT group structure, which merely imposed advertising men on the non-advertising businesses, and replaced it with direct reporting to WPP. The New York executives often find their first telephone call of the day is to WPP in London.

chief executives. Mr Sorrell says that unlike the old JWT group, which kept making and revising five-year plans, the targets are for only two years

At the advertising agency, which remains the key to WPP's success, Mr Manning says: "I told him that I was not going back to Thompson just to be the butt of jokes. I said I would get the the butt of jokes. I said I would get the profit margin up to the average of the publicly held agencies within three years, which is 10-11 per ceut at the pre-tax level. If you over-achieve in profit in this business, you get killed hy the competition, but we can certainly make the average and that will give WPP a very good return." The current margin has crept up to 6.5 per cent.

With the new targets has come a regime of relative financial stringency. Capital is rationed more tightly. By Capital is rationed more tightly. By imputing a rental charge to each business, even if it operates out of a free-hold property, WPP has forced the com-panies to consider whether they really need space like the Glass Palace and has freed properties, such as JWT's office building in Tokyo, which can be turned into cash for debt repayment. Mr Dilenschneider has closed a number of small offices, including Geneva, Bonn and Hamburg, which, he says, were never going to generate enough

The central WPP staff consists of only 22 people, divided between London

and New York, with three main tasks. The first is monitoring the operating husinesses. The checks are rigorous by the free and easy standards of Madison Avenue: each profit centre reports its cash balances daily, its weekly receivables, its monthly profit statements and so on. Mr Sorrell says he sees every.

thing
wpp also oversees mergers and
acquisitions in each husiness and
potential cross-fertile for manage companies. It is responsible for managing the \$260m deht it took on to huy the JWT group. Better control of working capital has cut \$60m off this total and four property disposals are lined up which should realise over \$100m after the control of the state of the state over \$100m after the children was a significantly. tax, including, most significantly, the Tokyo huilding.

The firmness of Mr Sorrell's hand on the financial tiller has been evident throughout. Within four months of completing the JWT acquisition, for example, WPP had rearranged the \$260m financing facility from Samuel Montagu and Citibank, agreed at the time of the bid, through S. G. Warburg. By securing part of the new loans against the Tokyo freehold and negotiating lower rates, WPP pruned \$3m off its annual borrowing costs.

By the standards of a leveraged takeover in the US, WPP is in a comfortable financial position. Any of the competing bids for JWT which involved just junk bonds and no shares would have

junk bonds and no shares would have forced a partial liquidation of the company, Mr Manning explains. "Martin Sorrell does not need to close offices of chop professional staff or sell off businesses," he says.

One key factor in the culture change may lie in rewards. Certainly, the emphasis is switching towards a closer link between executive compensation and financial performance. WPP's direct involvement in this process is largely at the chief executive level, where Mr Sorrell says that the perforwhere Mr Sorrell says that the performance element in pay packets is now "very significant." Tight targets are favoured, but he expresses a dislike for rigid systems. "Obviously, there is a difference between someone who under-performs by 1 per cent or hy 10 per cent," he says. The way in which performance-related pay is introduced within the four operating subsidiaries is up to Messrs Manning, Lord, Dilenschneider and Stanton.

Plane are also afoot for extending a

Plans are also afoot for extending a WPP share option scheme to cover, perhaps, the top 10 per cent of the enlarged group's 10,000 employees. The matter is under discussion with the UK institutions' investment protection committees, but Mr Sorrell stresses that the successive grant of options would be closely linked to an individ-

ual's continuing performance.

Nevertheless there are hig problems ahead. The industry thinks the worst account losses are behind JWT. "Every client that was sitting on the fence about JWT's advertising found the change of ownership a good time to leave," says Ms Hill of Werthelm Schroder. But morale is still poor at the New York and Chicago offices where the defections and job losses have been, most severe. The loss of Ford's European havings is taken as a warning to pean business is taken as a warning to JWT that the huge US account does not belong to the Detroit office as of right. "Ford is watching and waiting," says Mr Ostroff of Goldman Sachs.

Yet it is a measure of WPP's success that Wall Street and the City are beginning to wonder what Mr Sorrell will do once JWT and Hill & Knowlton have been knocked into financial shape in a The New York chief executives are

all ambition. "My aim is not profitability, though Martin's may be," says Mr Manning, "Profit is an effective mea-sure of how you are doing as a husiness person, but I want to restore JWT to making the most distinctive advertising

Mr Dilenschneider says: "There's a tremendous market for public relations all over the world and it will go to the people who can offer it on a global scale." And Mr Sorrell himself admits:

TO PARIS (C.D.G.)

### Life after Goodison?

The Stock Exchange stakes looks as if it will match the American presidential race in duration. Without all the rumners it is perhaps too early to specu late about who will succeed Sir Nicholas Goodison as chairman. That is not stopping the brokerages, however, so it might be worth looking at a few possible entrants as well as the non-start-

Early favourite is Graham Ross Russell, wearing the colours of Laurence Prust. As one of the two sitting deputy chairmen of the exchange he seems to be in the right place at the right time and if the conditions are good he could go all the way. Conditions at present seem favourable because a solid candidate is desired to guide the Exchange through the changes wrought by the Financial Services.

Cure Myers is strong second-fa-vourite in his powerful role as chairman of the property and finance committee and he may well prove the better finisher. Those seeking longer odds could note thet there is no de facto assumption that the deputy should succeed the chairman. He is elected for two years, serves his time and then makes way for someone else, and there ara plenty of ex-deputies in the field. Peter Wills of Sheppards Moneybrokers and Patrick Mitford-

Slade of Cazenove immediately

come to mind.

Andrew Hugh Smith of Capel

The fact that the council elections themselves are not until later in the year means there are still names to go into the pot and, intriguingly, there may be room

# *OBSERVER*

rities Regulatory Organisation new boys could get elected is dismissed in most quarters as almost as ridiculous as speculat-ing on a filly and there is none of those. Not yet at least. The housewives' choice at present appears to be Steven Raven although if he were in the run-

ning he would appear to be carry-ing too great a handicap since his resignation from County Nst-West leaves him without a stable.
Among the likely non-runners are John Robertson (about to leave BZW), Tim Edwards of Kleinwort Grieveson and Keith "Quality of Markets" Goldie Morrison of Keith Bayley Rogers. The field of retirements is expected to swell as the elections draw near. The problem is that the Stock Exchange stakes has lost much of its glitter. But then the Grand National has never been the same since Red Rum retired.

A peeling job

after fifty years of fruit of reward", he says.
importing, Geest has become expert at sliding the right man into the right job. But the new executive in charge of its bemans popular. His advice: "Hold out for activities will have to watch his a comfortable little nest away step. His name is Mr A.K. Slip-per.

Insider tips

alvan Boesky, the insider sentence after Watergate, in a letter published in the March issue of Manhattan Inc, Ehrlichman your own) to the virtues of celeb-

WARKS & SPENCER

"I merely asked if you had any Brooks Brothers shirts in stock

from any prison, perhaps on military base."

trader who is about to start a three-year jall sentence, has got of the financial markets resemsome timely advice about life in a bles a menagerie at times can white-collar prison from John find comfort in a dictionary of Ehrlichman, the White House the nonsensical terminology that official who served an 18-month has evolved there in the recent

ply hulls and bears, the Big Bang provides tips ranging from good has spawned its own language, so prison jobs (the sewage works much so that Pepper Angliss and sought after because you live on Yarwood, chartered surveyors, has felt it prudent to publish a grouping must come up with ties Association and, who knows, such an offer and the US must be prepared to play a constructive among the ex-international Secu
The newly created opposition to the beautiful first staff and clients. First staff and clients. Social and Libera is best done "without expectation porcupine provision to defend to dream riches?"

The newly created opposition to the provision and the beautiful first staff and clients. Now they can use killer bees an anagram for Libera among the ex-international Secu
is best done "without expectation porcupine provision to defend to dream riches?"

possible takeovers. Even if they are dealing with a cash cow they should still watch out for an alli-

Railway lines

mBritish Rail's Inter-City rouse between King's Cross and Leeds has developed a character of its own in the past year or two. The most striking feature is the way the class system manifests itself among passengers.
This has nothing to do with the

English class system, of course. quite likely to travel together if they have bought their own tickets. First class is almost entirely composed of the company class travelling on expenses.

Whereas one identifying feature of the second class is the

high proportion of Tshirted teen-agers annoying everyone else with the white noise from their personal headphones, the first class has an equal proportion of equally amoying personal tele-phones. These are used not so much as an essential item as for effect.

Those unfamiliar with the run can be caught out - like the executive who chose to call Canada the other day as the train headed north out of Grantham What he didn't know and what the rest did, but were not telling, was that the train ran into a tunnel just two miles up the line.

Then there was the ultimate in one-upmanship when an execu-tive using his radiophone asked his contact to hold on until he answered another in his bag. He explained afterwards that he worked as a tester for a telephone company but the dama had been done and he had to suffer an engaged tone from his fellow passengers for the rest of

Word game Miles anybody noticed that The Social and Liberal Democrats is an anagram for Liable to scandal.

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FROM PARIS (C.D.G)

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08.00	0820	Eurocity	08.15	10.30
11.00	11.20	Brymon	09.00	11.20
11.00	11.15	Eurocity	12.00	14.15
12.00	1220	Brymon	12.00	14.20
15.00	15.20	Eurocity	15.45	18.00
15.00	15.15	Brymon	1600	1820
18.30	18.45			19.20
19.00	19.20	Eurocity		21.30
20.00	20.20	Brymon	20.00	22.20
	07.30 08.00 11.00 11.00 12.00 15.00 15.00 18.30	07.30 07.45 08.00 08.20 11.00 11.20 11.00 12.20 15.00 15.20 15.00 15.15 18.30 18.45 19.00 19.20	07.30 07.45 Brymon 08.00 08.20 Eurocity 11.00 11.20 Brymon 11.00 12.00 Eurocity 12.00 12.20 Erymon 15.00 15.15 Brymon 18.30 18.45 Brymon 19.00 19.20 Eurocity	77.30 07.45 Brymon 08.00 08.00 08.20 Eurocity 08.15 11.00 11.20 Brymon 09.00 11.00 11.15 Eurocity 12.00 12.00 12.20 Brymon 12.00 15.00 15.20 Eurocity 15.45 15.00 15.15 Brymon 16.00 18.30 18.45 Brymon 17.00 19.00 19.20 Eurocity 19.15

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**LONDON CITY AIRPORT** 

A MOWLEM ENTERPRISE

Maggie Urry examines book selling in the UK now that price agreement is in doubt

# The march of the multiples

THE DUST of ages is about to be blown off the UK book retail trade. If value added tax is not imposed on books in the coming budget, it seems likely it will be during this Government's lifetime, thus stirring what is now a gentle breeze of change into a gale.

Klay March

Book selling in Britain is still frag-mented — apart from W. H. Smith, no retailer has more than 10 per cent of the book market and few have more than 5 per cent. Although multiples, such as Sherratt & Hughes (part of W. H. Smith), Dillons, Hatchards, Hammicks and Waterstone's, are expanding and acquiring shops, independent book retailers still have a majority share of the market. Elsewhere in retailing, large chains take a dominant market share.

Possibly the most important reason

why the revolution in other retail sectors.
has largely passed books by is that books
are one of the few categories where resale
price maintenance is still in force. This
device, whereby the manufacturer sets a price which retailers must charge, was gradually abolished in the 1960s leading. for example, to the growth of supermar-ket chains. Self-service grocers could cut prices and build volume. As they grew they could demand ever larger discounts

they could demand ever larger discounts from manufacturers.

In bookselling, resale price maintenance prevails in the form of the publishers' net book agreement: the book's publisher sets its selling price and the retailer is unable to offer it at a discount except in carefully defined circumstances.

In 1962 the Restrictive Practices Court examined this agreement, in existence. examined this agreement, in existence since January I 1900, and found that it operated in the public interest. The Publishers Association argues that it promotes "an orderly and healthy trade in which booksellers could afford to stock a wide range of titles, secure in the know-ledge that they would not be undercut on

the best-selling, quick-selling titles."

Now the threatened imposition of VAT originating in the European Commission's aim of standardising VAT rates and the products which bear it throughout the EC — could trigger the end of the agreement. According to Mr John Hyams, president of the Booksellers Association. if books attracted the 15 per cent VAT rate imposed elsewhere in the UK "it would be extremely difficult to hold the net book agreement."

He points to evidence that there is so little price elasticity in the demand for books that a 15 per cent increase in the price would mean a 15 per cent fall in the market. That in turn would force publish-ers to cut print runs, with the result that unit costs would go up and book prices would increase again. A 15 per cent VAT rate might result in a 22 per cent price

rise, hir Hyams estimates, Booksellers' profit margins would shrink and the larger groups would inevi-tably put pressure on the publishers in allow price cutting in an attempt to

regain volume. The net book agreement would be smashed. Despite the Restrictive Practices Court ruling and the vociferous arguments of



allen environment."

An important argument for the agree-

An important argument for the agreement is that it ensures that a wide range of books are published. However, many retailers, and privately publishers too, agree that there are now far too many titles on offer. The agreement protects publishers who know that books which do not sell cannot be discounted for a year and then only with their agreement.

year, and then only with their agreemen and under the remainder system.

and under the remainder system.

The Monopolies and Mergers Commission's recent report on book clubs says that 10 years ago the number of new titles published each year was around 27,000 with another 8,000 reprints or new editions. In 1982 the figures were 38,000 new titles plus 10,000 reprints, and in 1986 the total was more than 44,000 new titles and more than 13,000 reprints.

It is hard to believe that the quantity of books being published is giving customers a greater choice, given the duplication of books on the same subjects. Or that there are 17,000 more worthwhile books

there are 17,000 more worthwhile books

written in a year now than 10 years ago. According to one bookseller, "it is abso-

hiely outrageous that books are price maintained. The idea that pearls of litera-ture would be lost if the agreement went is nonsense. If something is worth pub-

the net book agreement would be bad for book buyers is not clear cut. Without the agreement, prices for popular books would certainly be lower and book sales

should increase. anount increase.

Publishers themselves have choked off demand for books by raising prices far faster than inflation during the 1980s, according to a report on the book retail trade produced last year by Arthur Young Management Consultants for the Booksellers Association. Book buying has been virtually static in a period when other consumer goods have shown strong

The Book Marketing Council, part of the Publishers Association, estimates that book sales in the UK totalled around 450m units in 1986, less than nine per-head of the population. Mr Frank Brazier, chief executive of the retail division of Pentos which owns the Dillons and Athena chains of bookshops, points out "the number of books bought per capita in England is far lower than in most Western countries."

Book buyers are deterred, says Mr John Richards, retail analyst at brokers Wood Mackenzie, because "bookshops are seen as elitist and middle-class and are an

The other question is whether ending the agreement would reduce the range of books within each shop as well as the miniber of bookshops. On the one hand, Mr Malcolm Field, managing director of W. H. Smith, says: "The net book agreement is a good thing for the book trade. There are lots of small book retailers given a very good earlier." On the other ing a very good service." On the other, Mr Brazier of Pentos says: "We are in favour of it disappearing. It would help in sell more books." Mr Stewart Binnie, managing director

of Hatchards which is owned by William Collins, the publishing group, does not think his range of books would shrink if the net book agreement disappeared.

the net book agreement disappeared.

"Our strategy would be to remain largely price competitive on the popular titles and make money by selling a wide range of books at full price."

The fear among booksellers is that increased volume would not make up for thinner margins and profits would decline, causing some shops to go out of business. But while Mr Field points to the lower profitability of the US book discounters, Mr Tim Waterstone, head of the Waterstone's chain of shops, says he expects to improve his bottom line if the agreement goes.

Mr Alex Turner, principal consultant at Arthur Young, who was in charge of the book retail project, comments: "It is undoubtedly true that a lot of people in the book trade are not in book selling to make money but because they love books." However, he predicts that it will be difficult for bookshop owners to stick with an amateurish approach in the 1990s and forecasts that while some will prosper, perhaps 200 or 300 will go out of lovelings. per, perhaps 200 or 300 will go out of business.

The chains are in the best financial position to open new larger stores stock-ing a wide range of books to attract the public. They are also able to open for long hours and on Sundays so that customers can shop at leisure.

Mr Terry Maher, chairman of Pentos, says that the £2m refurbishment of the

Dillons store in Gower Street, London, had spectacular results — sales doubled. Last November, Dillons opened a shop in Oxford, the stronghold of Blackwells, another growing chain.

Mr Maher argues that there is room for two bookshops in Oxford because: "New bookshops are not just conventing with

bookshops are not just competing with existing bookshops; they are competing with other retailers of consumer products for a larger share of consumer spending."

Mr Tony Stafford, chief executive at Blackwells, seems to agree. "Dillons has hardly affected us. I believe that if there are more bookshops it broadens the market for everyone."

Petrollogs seems that there will always.

Retailers agree that there will always be a place for independent bookshops offering a higher degree of service, paid for by higher prices; or occupying specialist niches in the market.

So, it looks as if the multiples will dominate the book market in the 1990s and that is the price that may have in be paid for a healthier book trade. **UK** economic policy

# The education of Chancellor Lawson

By Giles Radice

IN THE 1970s, Nigel Lawson and I were colleagues on the old genderal sub-committee, the forerunater of today's Treasury and Civil and reducing the public spending requirement would used to watch the burly, self-confident and pragmatic Labour Chancellor, Danis Healey, as he wrestled with the problems of the British economy. Now, at the tail end of the 1980s, the vicinsitudes of political life find me back on the Treasury committee, watching another burly, self-confident and, to my surprise, increasingly and, to my surprise, increasingly pragmatic Chancellor.

monetary aggregates and cutting of "managed floating".

public spending. Domestic and international markets were in be shift on the issue of international

By 1987, Chancellor Lawson was objective to adopt a restrictive announcing to the Treasury fiscal stance. At the same time, it select committee, in his grandest intended to cut public spending manner: "When I think they and reduce the PSBR as a propor-(interest rates) ought in go up, tion of gross domestic product. they go up and when I think they

level of interest rate is not only a midisguised glee, to appear both key element in the Government's as a big spender and as a pillar of I remember Nigel Lawson as anti-inflationary strategy, but is closely linked to the acchange fiscal rectitude. Mr Lawson has also changed remarkably. In as Financial Secretary, he was architect of the medium-term financial strategy, the bible of monetarist orthodoxy. The MTFS Government. By 1987, he was casting market forces and not by the past. Demand management was gyrations, excilling the merits to be abandoned and the new policy objective was to concentrate of a stable currency in keeping ley objective was to concentrate of a stable currency in keeping love and manustic monetary supply by controlling the costs, and preaching the virtues old consumer bool dorsumer book and inflationary strategy, but is fiscal rectitude.

Mr Lawson has also changed remarkably. In alson, have also changed remarkably. In alson, have a stable remarkably. In alson, h money supply by controlling the costs, and preaching the virtues

freed of all artificial barriers. All economic co-ordination. in the attempts at international eco-early 1980s, Mr Lawson joined nomic management or co-ordina- Mrs Thatcher and Sir Geoffrey tion were to be eschewed.

In 1988, things are very different for one thing, it has proved the money supply. The Thatcher allowed to operate freely. By Government has successively 1987, Mr Lawson had become an enthysication advantate of contractions. announced different definitions enthusiastic advocate of ecom3 (in 1980). M1 (in 1982), a nomic co-ordination (see, for
redefined M3 (in 1985) and M0 example, his International Mone(also in 1985). All have proved tary Fund speech) and of interinadequate. For example, sterling vention in the currency markets.
M3 has expanded by between 20 in February 1988, he was telling
and 25 per cent over the last few American and Canadian busiyears, while even the narrowly nessmen that international co-op-defined M6 has been at the top of eration was "the only sure way to its target range. What is more, keep the world economy on an the connection between growth even keel."

the connection between growth in the monetary aggregates and the rate of inflation has proved hard to discern. As Mr Lawson, sider how far Mr Lawson's attiwith characteristic insouclance, told the Lombard Association in In 1980, in his speech to a Financial Times conference, the up and coming Financial Secretary Lawson policy as "fiscalist". He meant emphasised the role of markets. that it was the Government's Rv 1987. Characellor Lawson was objective to adout a restrictive

MANAGEMENT AND EXPENDITURE CONTROL

Mr Lawson has been both consistent and successful to reduc-ing (and in this budget possibly eliminating) the PSBR. Of course, from oil and privatisation reve-mes. But the key new element is the buoyant tax revenue pro-

duced by growth.

The truth is that over the last
18 months Mr Lawson has abandoxy and manufactured a good old consumer boom, fuelled by a remarkable drop in the savings ratio, e fall in the exchange rate, disguised fiscal relaxation and earnings rising faster than infla-tion. Output has grown at a rate which the Chancellor himself edmits is unsustainable. If the plus side has been more public spending and falling unemploy-ment, the minus side is the disturbing balance of payments defi-cit, which has at least united the National Institute of Economic and Social Research and the Lou-don Business School in a display of concern.

Paradoxically, as the Institute of Fiscal Studies has pointed out, the buoyant tax revenues have restored the traditional budget judgment, which the MTFS was designed to avoid. Whether he adopts a cantions or more relaxed stance, Mr Lawson has to take a view about the overall bal-ance of supply and demand. In other words, under Chancellor Lawson, fine tuning is back.

I do not claim that he has

returned to his old Keynesian gods, but I have to confess that I find the scarcely concealed pragmatism of the experienced Chan-cellor far more persuasive than the monetarist enthusiasm of the novice Financial Secretary.

The author is Labour MP for

### **Participation** as a target

Sir, Geoffrey Goodman and Richard Clements (March 7) set some clear targets for trade union leaders, including "experi-ments with every possible form of participation in their own affairs." Why only in their own

affairs? There is today an opportunity for trade unions to seize the initiative in pressing managers to experiment with participation. Many companies have shown that it works - both for the com-pany and all its employees.

But, too often, trada unions view participation with mistrust - a management trick to break the union's traditional role. And this mistrust is just what leads some companies to say they can do without unions.

It is time for trade unions to

take another look at their attitudes towards participation. By pressing for participative pracices where they do not exist, they can create a new role for themselves fully in keeping with the other objectives in the article. Industrial Participation Associa-

85 Tooley Street, SE1

### Misrepresented by the press

Sir. You report (February 29) that an aggrieved professor of physiology had suggested in a radio interview that erring newspapers should be punished with fines imposed by the Press Coun-

in fact, the suggestion came from the interviewer, eager to malign and harry popular news-papers. The professor was persuaded to concur. Perhaps this unintentional mis-

representation on your part should be made clear to the Press Council R. Spark, 19 The Rotyngs,

### Letters to the Editor

### Simplicity is still the strategy

From Mrs Judith Chaptin.
Sir, Surely your leader writer's
use of the term "a single flat
rate" (March 2) should be confined to taxes like the poll tax

percentage of taxable income.

It is nonsense to suggest that the tion to our competitors will cause such a tax does not reflect people's ability in pay—as income a increases, so does tax. Indeed, new tax system now, we would because of personal allowances, those on higher incomes do not worth the loss in simplicity. Just pay more; they pay a projudith Chaplin, gressively larger proportion of institute of Directors, their gross income as tax. Propor-

where everybody (before rebate) under such a system now. The pays the same absolute amount? complications of extensive tax. Few advocate that all taxation legislation and anti-avoidance should be on such a basis. should be on such a basis.

An increasing number, includdeal with some 5 per cent. Even if ing the Institute of Directors, prove leave aside the arguments as pose proportional taxation. All to whether lower tax rates in higher rates should be abolished, themselves improve economic taxation and the statements are the statements. and tax levied at a single fixed performance, or whether our percentage of taxable income. Inigher marginal tax rates in rela-

### North-east rental levels increase

From Mr Tony Pender.

Sir, You state that "there is started somewhat earlier. Over little private sector speculative" the past two years, however, building because English Estates demand for industrial floorspace building because English Estates demand for industrial floorspace has deliberately kept rents low has been extremely strong and for years to help inward investment and expansion" (March 7). secure significant increases in You make no attempt to explain rental levels – despite being critical to local arthur the hears of that security are in ideal arthur the properties. You make no attempt to explain the basis of that assertion or in identify its source.

A more accurate explanation of We have also sold a substantial the lack of private sector activity amount of floorspace in the might be that property values tend in reflect the underlying level of demand and, in turn, of economic activity. In the West Midlands, an area in which I should be grateful if you English Estates is not actively would underline the fact that the involved, this was demonstrated in the early 1980s by the drying up of institutional investment in industrial property in the wake of the economic recession. Only now, and very selectively, is such investment beginning to return to that region.

English Estates, St George's House, Kingsway, The north-east has been

# British Aerospace

From Mr Richard Parker. British motor industry up to 1968

Richard Parker,

From Mr J.C. Glencross.

### The debate should be better informed

From Ms Joyce Quin MP.
Sir, You rightly draw attention in the way in which the recent report of the House of Commons Select Committee on the Treasury and Civil Service highlights the shortcomings in Government figures on public spending. (February 24)
One of the Select Committee

One of the Select Committee's recommendations which you did not mention, however, and which I believe is important, is that the spending figures would be given not only for Scotland and Wales, ures would, I believe, serve to reveal widely suspected imbal-ances in public expenditure between regions; and would bet-ter inform the debate about the future of reciprol side. future of regional aid.

House of Commons, SW1

better by the day.

Tony Pender,

region to occupiers and investors. In short, we have done quite the reverse of what your correspon-

# takeover of Rover

We seem to have learned little in the last 20 years. I quote from Graham Turner's account of mergers and takeovers in the

(The Leyland Papers):
"...it is the self-interest of the tional tax does achieve a "modest key personalities involved — nor re-distribution" in favour of those "at the bottom of the pile". or of the country or even of the company itself – which often dictates events."

City University Business School, Barbican Centre, EC2

Sir, Why should not Aerospece take over the full liabilities of the Rover Group on the same terms as the patriotic investors in War Loan ultimately received? Rover's tax loss would not then be lost to them, and provided they made profits the liability would cost them next to nothing J.C. Glencross, 52 Leopold Road, SW19

icised by local authorities, ten-ants, and the media for so doing.

as at present, but also for the standard planning regions of that highly overcentralised country, Joyce Quin.

dent suggests.
I should be grateful if you property market in the north-east England. Publication of such figis very much alive and getting

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### Brighton, East Susset. Urban housing development standards are not mutually incompatible

Sir, Increasingly reports in solved at the expense of qualities your columns, as elsewhere, sug- which are less easily defined. gest that questions of land use May I therefore draw attention and development control will in the findings of a study which come to a head over the next ought in be of interest in invesdecade and that the House Build- tors, house-builders (more so decade and that the House Build-tors, house-builders (more so ers Federation has a commercial when they advise on mortgages), all these basic needs. They are interest in reducing the price of occupiers, planners and politibuilding land. These concerns, cians alike, inasmuch as it however, are meaningless if discussed in isolation; they must not that may reasonably be expected be allowed to suppress public in urban housing developments; concern for maintenance if not (1) The following seven described accommends and politic interest and politic interest and politic interest in the must be allowed to suppress public in urban housing developments; of housing state which housing seven described accommend. improvements of housing stan-dards. Problems of quantities ally recognised: density of 80-100

tion; garage, as well as parking

(land and costs) must not be solved at the expense of qualities opment; gardens; privacy; normal all-purpose room intended for the which are less easily defined.

Ight and air, normal accommodation occupier's distinctive use, tion; normal pedestrian and whether this be a corner-shop, nursery, table-tennis, studio (2) There is no built housing workshop, cottage industry and scheme anywhere that satisfies so on, in make the home more all these basic needs. They are than a dormitory. This potential of our develop

ment land must be realised before it can be appreciated and valued.

not only satisfy the seven generally recognised needs but offer, in addition: detached accommoda.

\*\*Accommoda-\*\*

\*\*Accommoda

# **FINANCIAL TIMES**

Wednesday March 9 1988

**US** textile

makers hit

a patriotic

high note

By Nancy Dunne in Washington

in the South

AMERICA the Beautiful" is

America and hurting our peo

tile imports, to foreign govern-ment subsidies and overseas

wage rates that go as low as 16

"Is America really supposed to compete with that?" This commercial, and two others

like it, saturated the air waves in Alabama, Georgia, North Carolina and South Carolina in

ponsors of the legislation have sought the right moment to take it to the Senate floor, and

the House, short of the two-thirds majority needed to over-ride a certain veto by President

Reagan, and is expected to pass the Senate as well. But since the President is almost certain to reject the hill, the key to

passage is getting enough back-ing for an override.

Opponents of the bill say the tex-tile industry has regained its health and point to last year's 9

per cent growth in profits. They say many of the joh losses are because of plant modernisation.

But the bill's proponents say that recovery is due mostly to the lower dollar and may he short-term. They say employ-

ment was down in January.

inventories are huilding up again and orders are falling off.

The commercials, running on

been highly successful, according to Mr Nichols, Although

they endorse no candidate, they suggest that public offi-cials should he questioned about their support for the bill.

The Coalition hopes to raise sup-port from local and state offi-cials as well as national candi-

The presidential hopefuls rushed

in to respond. Soon after the commercials were launched,

Senator Robert Dole, the

At Senator Dole's side, campaign-ing in South Carolina, was Sen-ator Strom Thurmond, a spon-

sor of the bill and a virtual icon in the area.

Among the Democrats, Senator

Albert Gore, Senator Paul

cents an hour.



Rebel group frees Oxfam workers

TWO representatives of Oxfam, the UK-based Third World char-ity, were released yesterday by a radical Palestinian guerrilla

group in the southern port city of Sidon. An official of the Fatah Revolu-tionary Council escorted Mr Peter Coleridge, the organisa-tion's British regional co-ordina-tor, and Mr Omar Traboulsi, a Syrian who is Oxfam's director in Lebanon, to the home of Mr Mus-tafa Saad, a Sidon militia leader. The official said the two were

taken in for questioning six days ago for security reasons. The offi-cial insisted the two men had not

been kidnapped.

The Fatah Revolutionary Council is headed by Mr Sahry al Banna, better known as Abu Nidhal, who received a life prison term in absentia for a 1985 terrorist attack on Rome airport.

According to the council official Mr Coleridge was taken in for interrogation because he had taken photographs of Hittin Street, a populous alley in the sprawling camp of Ain al Hel-weh, overlooking Sidon.



Briton Peter Coleridge (right) and Syrian Omar Traboulst in Sidon after their release vestordsy

in Ain al Helweh on Thursday and did not realise the security afternoon after visiting a local measures at the camp," Mr Colerrelief centre. They were reported missing the next day when they failed to turn up at scheduled

idge said yesterday. A Palestinian spokesman said

sprawing camp of Ain al Helweb, overlooking Sidon.
The 44 - year-old Briton and Mr
Traboulsi, aged 31, disappeared

Israeli military attacks."

An Israeli air raid against Hit-tin Street last summer killed 40

Last weekend, Mr Saad, who heads the Popular Liberation Army in control of Sidon, advised foreigners to leave because their protection could no longer be

His remarks, coupled with a rohbery carried out on foreign medics gathered at a friend's house, triggered an exodus of some 14 western relief workers.

Mr Coleridge — who had arrived in Lebanou last week after a long absence — seemed relaxed and in good spirits. He said he and Mr Traboulsi had been kept in separate rooms.

"I was treated with great professionalism . . . " he said. "There was no physical violence but a lot of psychological effect." Yet some say it is only foreign competition and there's noth-ing we can do to control it." He goes our "But the fact is that since 1960, over 350,000 Ameri-can textile workers have lost their jobs to unfair foreign tex-

but a lot of psychological effect. We were not seized, but arrested for taking photographs in ths

# UK chipmakers to address shortage

UK SEMICONDUCTOR manufacturers aim to start production this year of a powerful range of memory chips in a move which should help solve critical supply shortages developing in the

industry.
These shortages are beginning These shortages are beginning to affect electronic equipment manufacturers worldwide, placing strain on the production of some types of computers and forcing up prices.

Amstrad, the UK's fastest-growing manufacturer of personal computers, intends to raise prices by an average of \$59 (392)

prices by an average of £50 (\$92) on its products at the beginning of next month, following a trend of rising prices which has begun in the US.

in the US.

Mr Alan Sugar, Amstrad's chairman, says that although the company buys more than half of its semiconductors on long-term contracts, the price rise has been forced on it by the shortage of chips, combined with continuing strong demand for personal computers. "In the six months to June of this year, we shall probably deliver 25 per cent more personal computers than last year," sonal computers than last year,"

Most of the problems have said some buyers are forced to emerged in the field of Dynamic Random Access Memories a form market controlled by distribuof memory device used most heavily in the computer industry.

### Managers to buy Japanese unit

A GROUP of British managers are to buy the UK subsidiary of Silver Seiko, a Japanese electronic typewriter maker, in a move which could help the concern avoid anti-dumping duties announced by the Euro-pean Commission this week, writes David Thomas in Lon-

ing that four Japanese electronic typewriter makers, including Silver Seiko, should pay duties under a trade law extending anti-dumping duties to products assembled in Europe which use a high proportion of imported components.

Mr John Bedborough, man-

aging director of Silver Seiko's British subsidiary. Silver Reed, said that if the EC's council of ministers confirms the duty, which would add 40 per cent to the price of its portable typewriters, Silver Seiko would stop making such machines in the UK.

But Mr Bedborough is to announce that he and two other British managers are about to buy out the UK opera-

about to buy out the UK opera-tion. He would not comment on whether this move was designed to pre-empt formal notification of the new duties. Silver Reed would become a wholly UK-owned company. Japan group seeks to forestall EC ruling, Page 6

Amstrad employs 20 such chips in its popular 1512 personal computer and 32 in its 1640 model. Prices of standard memories for memories, the Scottish plants run by NEC of Japan and Motoputer and 32 in its 1640 model. Prices of standard memories for rola of the US are proceeding rapidly with plans to hring one-these products have jumped from \$1.50 a year to around \$2.20 today for long-term supplies. Mr Sugar said some buyers are forced to pay up to \$8 for them on the spot market controlled hy distribution. for long-term supplies. Mr Sugar ble of storing 1m pieces of information, are four times as power mation, are four times as power memories are largely attributed ful as the 256K chips which they will replace.

Mr Bob Glddy, managing director of NEC in the UK, said yester dumping a year ago.

day that the company's Livings-ton plant in Scotland, which is already making pre-commercial samples, should be shipping prod-nots to customers late next

ncts to customers late next month or in early May.

Mr Mike McCourt, UK manager of Motorola, the US chipmaker, says that its Scottish plant in East Kilbride, where the company has recently invested \$100m, should be commence production of its one-megabit device by the end of the year.

Industry officials agree that the worst of the memory-chip shortage could be over by late summer when more reliable sources of one-megabit devices will be available.

The Japanese companies which

The Japanese companies which at present supply all of these semiconductors to the world market are in the early stages of production and are finding it difficult to achieve the required quality standards necessary for Isrge-volume production. Only Toshiba, tha first group into full-scale one megabit production, is supplying the chips in what are regarded as adequate vol-

# US planning armed action, says Panama

PANAMA yesterday accused the US of preparing a military intervention as part of a campign to depose General Manuel Antonio Noriega, the country's military leader, Renter reports from Panama City.

Mr Jorge Abadia Arias, the Foreign Minister, said that US military exercises now under way in Panama were an open violation of the treaties governing the administration of the strategically important Panama canal Femalia and Puerto Rico, a spokesman for the US Southern Command said.

Panama's offshore banking centre was closed down last week and in fact ever since the troubles began last June," according to Mr Dennis McAudite after a business-led strike caused a run on deposits and because the Banco Nacional de Panama. Canal Commission, a US federal agency jointly run with Panama. Canal Commission, a US federal agency jointly run with Panama. Canal Commission's chief economist, said assets have been frozen in the US and international banks have so far not been willing to import 35. Revenue from tolls for the

tion of the treaties governing the administration of the strategically important Panama canal and a "prelude to a military intervention."

The exercises, called "Total Warrior," are taking place this year with US National Guardsmen and other US military units

The exercises and traders say.

However, operations of the dollars themselves, with a militant minority of banks holding to import the dollars themselves, with a militant minority of banks holding turnoil. Its 7,000-plus employees, more than 80 per cent of them Panamaians, were paid yesterday through a shipment of cash assets have been frozen in the US canal in the first week of March and international banks have so the dollars themselves, with a militant minority of banks holding to import the fall of General month of this revenue has been suspended by the Reagan Administration.

### Soviet Union faces Gulf war dilemma

possession of projectiles in quan-tity that has brought about a new phase in the "war of the cities" and the new dimension. This round might more appropriately be called the "battle of the

Since the exchanges began on February 23, Baghdad claims to have launched more than 40 in a blitz supplemented by air raids on other cities and towns, including for the first time Shiraz. Iran has replied in kind with two dozen aimed at Baghdad.

In its unmodified form Iraq first deployed the Scud B missile in an an attack on Dezful early in 1984. The following year Iran which is known to have been worth the name was in February ing progress towards enforcing ing act.

**WORLD WEATHER** 

mid-summer of that year. The fact that it was halted probably also reflected the mutual concern of the two warring regimes about the effect on morale - a signifi-

cant proportion of Tehran's population was sufficiently frightened

to evacuate the city nightly and camp in its environs. Since 1985 the only resumption

Libya in 1985 and Syria in 1986 responded with its first strike on
Baghdad. Since them it has
launched them sparingly, suggesting that its supplies are by
no means inexhaustible.

Iran's first use of them was
during the original "war of the
cities" which began in March
1985 and only came to an end in
mid-summer of that year. The
fact that it need to apply some alternative pressure following a largely unnoticed and unexplained suspension
of attacks against Iran's off tation
in the campaign for sanctions will
be advanced on the campaign for sanctions will
be advanced on the campaign for sanctions will Whatever the truth, it is Iraq's supplied with the weapon by 1987 in a hout in which Iraq the ceasefire resolution. At the enhanced missile capability and Libya in 1985 and Syria in 1986 - again had far the better of the same time President Saddam

jeopardise moves towards the outbreak of the "war of the imposition of an arms embargo cities." On balance, Western dip-with Iran. with Iran.

Why did Iraq resort again to back because many members of this form of conflict with its air raids on February 27 which preceded the missile exchanges? The impose an embargo on both belobvious answer, paradoxically is ligerents. And in the process the blind frustration that the Secu. Soviet Union may be able to rity Council had made only halt- recover some poise in its balanc-

### Thatcher rules out £ move

Continued from Page 1

This has produced a semi-public agreement to differ with the US concern over the current weakness of the dollar was underlined in New York yesterday by Mr Wayne Angell, a Federal Reserve Board sowers. eral Reserve Board governor, who said a fall in the dollar was undesirable and counterproducundesirable and counterproduc-

terday reflect her opposition to bond market. the European Monetary System. prices soon recovered.

Her views on inflation were tive to the Fed's policy.

Mrs Thatcher's comments yeswell taken in the government

any formal linking of sterling to Its initially marked prices other European currencies, as in down following news of her Com-

Simon and Congressman Richard Gsphardt have all announced support for the bill. Only Governor Mike Dukakis has bucked the trend.

A study produced by the Institute for International Economics in Washington estimated that passage of the bill would cost US consumers more than \$20bn

a year by 1996. But academic reports cannot compete with the emotional response evoked by the commercial campaign.

THE LEX COLUMN

# A high-level talk on sterling

When the First Lord of the Treasury says it, you had better believe it. The foreign exchange markets set out yesterday unsure of what the authorities were up thumped out patriotically on a piano. The radio announcer, in funereal tones, begins: "For eight years, textile and cloth-ing imports have been flooding of what the authorities were up to, but all that was put paid to by Mrs Thatcher's remarkable bluntness. The resulting surge in sterling made considerable waves elsewhere; it is possible to feel a sneaking sympathy for equities, which in January struggled through 1800 to be hit by a jump in interest rates, and now again by a jump in currency.

by a jump in currency.
On the other hand, the FT-SE's on the other hand, the FT-SE's recovery later in the day suggests that the Budget rally may still be on. There could be support, too, in the gilt market, yesterday saw a fall at the short end, presumably due to disappointed hopes of any due to disappointed nopes of an interest rate cut, but the long end should logically be more influenced by the stand against inflation. With long yields appar-ently headed for 9 per cent, the yield gap could fall to its lowest since the very different days of

advance of yesterday's "Super Tuesday" primaries and it is scheduled to continue for several days more.

The aim is to muster support for a textile quota bill, which has been stalled in Congress since its spproval last September by the House of Representatives.

My Nick Nickels a suppose suppose stalled in Congress since its spproval last September by the House of Representatives. Then again, trade-weighted sterling at 77.0 and rising starts to have real implications for corporate earnings. But it is not clear that Mrs Thatcher's posi-tion quite rules out intervention Mr Nick Nichols, a spokesman for tha Fiher, Fahric and Apparel Coalition for Trade, an by the Bank of England. Certainly, it may be called for in the industry-union group sponsor-ing the "public awareness" campaign, said the organisa-tion hoped "to elevate the tex-tile issue while the media is short term; sterling is not as sen-sitive to the oil price as it was, and the balance of payments figand the balance of payments neures seem to be meeting a degree
of scepticism. More fundamentally, it is becoming clear to the
market that a high exchange rate
is now an increasingly important
weapon of policy. Strong sterling
might not be such a short term
phenomenon after all. the issue while the media is focused on the south."
The textile, fibre and apparel industries provide about 305.000 jobs in North Carolina, 177,000 in Georgia and 100,000 in Alabama. Since 1981, Joh losses have been heavy, with 1,000 plants closed.

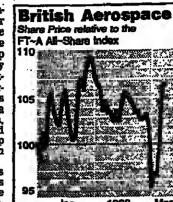
Spongers of the legislation have

TI Group

sought the right moment to take it to the Senate floor, and there were reports that they would try to bring it up before yesterday's primaries.

Now the target date has been moved to April, after final passage of the trade bill, which is being negotiated in a House-Senate conference.

The bill would slow imports by establishing global limits on product categories of textiles and apparel. Quotas would be spanking results. However, for TI few sellers; while buyers are also than aware of this problem after to argue that it has consequently ended up, with a still better deal is to push its luck. In any event, sive broking.



matter much. Bundy will give TI over a third of the world market for small diameter tuhing, a part of its business which is likely to show good results in the full year

TT's behaviour is also a telling indication of the post-crash psychology of hidders. The company lost its nerve last October less because it was worried that its hid looked too high, than because everything seemed so uncertain that it did not know how to go about its sums. Its renewed offer displays its confidence that the crash did not change the world's financial landscape after all: the market is back to normal, and the shocks that the economy was promising at the time of the crash are simply not materialising.

British Aerospace

Something very odd is happening to British Aerospace shares. The company is notoriously one which stands to lose by a rise in starling, and at present sterling is going through the roof. But the shares have gone up some 10 per cent in the past week, in massive trading volume, and have hand-somely outperformed the market on the way.

The answer clearly lies in the establishing global limits on product categories of textiles and apparel. Quotas would be based on 1986 import levels, with no more than 1 per cent growth allowed each year. Footwear imports would be frozen at the 1986 level.

Footwear imports would be frozen at the 1986 level.

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Footwear imports would be frozen at the 1986 level.

Footwear import levels, while some first work in the news that M and S smith, now touring the institutions to make his pitch for the peau stores shows its determination to expand in the 280 level intends to sell food through Campions to make his pitch for the peau stores shows its determination to expand in the US. While seems divided, but even on 383p of some might worry that food and clothes do not mix in North of some 6.5 per cent, so there are few sellers; while have a 263-156 vote in the short term. More persuasive powers of Professor important, the news that M and S mitch the news that M and S smith, now touring the institutions to make his pitch for the peau stores shows its determination to expand in the US. While some a some might worry that food and clothes do not mix in North of some first that TI has paid the extra to sunsive powers of Professor important, the news that M and S mixed to sell food through can the news that M and S mixed to sell food through can the news that M and S mixed to sell food through can the news that M and S mixed to sell food through can the news that M and S mixed to sell food through can the news that M and S mixed to sell food through can the news that M and S mixed to sell f

primitive appeal. Suppose Rover announces foll year profits tomorrow of £20m before interest: coming after an interim loss of £19.8m, that means second half profits of £40m. Double that up profits of £40m. Double that up for the current year, assume Rover comes free of interest payments and tax, and you have £50m - 32p of earnings - going straight to BAe's bottom line. Or again, take 1989. If Rover is by then making 6 per cent on sales, like some of its competitors, you get £180m: add to that £250m from BAe itself, knock off a bit for net interest, and you have 135p of earnings, or a p/e of under 3.

Leaving aside the fact thet the

Leaving aside the fact that the an extra few million may not most profitable part of the busimatter much. Bundy will give TI ness is currently on strike, all this serves as a reminder that no-one in the City knows any-thing these days about the Britthe business which is fixely to how good results in the full year industry. On the other hand, a splendid amount of husiness is being done in the process of finding out. It will be interestablication of the post-crash psying to see how tomorrow's fig.

> Marks and Spencer Marks and Spencer cannot

hope to convince the City that it is offering the right price for Brooks Brothers until it produces the solid financial information on that company which its agreement with Campeau forhids. Until then, extra detail of the shopping malls in which M and S can claim spaces is not going to tip the balance. Neither is the odd information that \$50m of the \$770m purchase price is being paid to ensure that Campeau, which is mainly a property company, will not compete with M and S and Brooks Brothers. Given that those two companies are presumably capable of seeing off the competition without such payments, it is not clear why the US tax man should accept what seems a tax-motivated innova-

On the other hand, the financing arrangements look good and will make the deal less hard on earnings in the short term. More important, the news that M and S intends to sell food through Campeau stores shows its determination to expand in the US. While

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# 2. A prime Dockland's tax shelter

What is this tax shelter?"

The LASER 1988 Trust. This remarkable new investment product is an Enterprise Zone Property Trust, open to any private investor, which invests in quality buildings in Enterprise Zones — in this case, primarily in London Docklands and the

What's so great about LASER? Until recently the main opportunity for individual rax-payers to obtain the tax shelter benefits of Enterprise Zones was to buy their own individual building. But now, through LASER, small investors can get a slice of prime Docklands

property for as little as £5,000 and, at the same • 100% first year tax allowances to rebate top nate tax

Republican minority leader, and Mr Pat Robertson, the for-mer televangelist, endorsed the textile bill. Excellent growth potential through investment in large, well-managed, quality properties in fact, the senator's campaign "What properties are LASER investing in?"
Harbour Island is one of the most exciting aired a commercial attacking Vice President George Bush for remarking, "c'est la vie," when the last textile measure failed

developments in Docklands. It consists of around 70,000 sq. ft. of shops, offices and restaurants. The retail area will service the massive Harbour Exchange development with banks, shops, restaurants, pube etc. The development is pre-let on a 25 year lease by Berkley House plc, and shows an initial yield of 5.65% with upwards only rent reviews every five years. Other Enterprise Zones that LASER intend to invest in are Telford and Chatham Maritime.

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# SECTION II – COMPANIES AND MARKETS

# FINANCIALTIMES

Wednesday March 9 1988



# G + W sees profits stumble but expects big advance for year

GULF + WESTERN, the film, publishing and financial services group, yesterday reported a small decline in profits in the Christ-

track to increase earnings for the year.

The New York group is performing strongly in all its main businesses and yesterday increased its dividend by 17 per in line with our expectations and cent and split its shares. It said with our projections for strong earnings in the first quarter to January fell from \$69.3m or \$1.11 a share to \$63.1m or \$1.05. Revenues rose from \$1.1bn to \$1.2bn.

The company said that Paramount, which has just notched up its second year in a row as the most successful US film studio, could not quite match its Christ-could not quite match its Christ-could not quite match its Christ-lim, and both publishing and

Barnings were ahead in television programmes, consumer publishing and consumer finance. mas quarter but said it was on but increased costs in developing track to increase earnings for the textbooks held back earnings in educational publishing for

mas 1986 earnings with last film, and both publishing and year's showings, including Eddie finance should also report record Murphy Raw and Fatal Attractics results for the year.

# Pharmacia improves 10% to SKr 905m

PHARMACIA, the Swedish bio- ating net interest income rechnology and pharmaceuticals group, reported e 10 per cent increase in group profits, after financial items, to SKr905m (\$150.8m) last year, with the increase held in check by adverse and the fact that interest income. exchange rates and lower interest was lower following these acqui-

Groop sales increased by 67 per cent to SKralbin, boosted by the acquisitions made during the company, and LEB, the diagnospast two years. If comparable tics company, took place during units were taken into consider-ation, the increase in sales was the strong increase in sales of

only 6 per cent.
The board proposed raising the

Leo'e anti-cancer agents.

The group said that sales in dividend from SKr1.55 to SKr1.75. Western Europe had been helped Pharmacia said that it expected by a large increase in West Gerprofits to continue to increase in many due to Leo's strong position in that market. Sales to the would be restricted by unfavourable exchange rates and deterior terms due to the lower dollar.

### Corning offer accepted by laboratory services group

ratories, which provides medical laboratory testing services, has agreed to a \$26-a-share takeover offer from Corning Glass Works, a leading US producer of glass

Corning, which was granted the right by the target company to buy 3m of its shares as a "lock-up" provision to deter other bidders, said it would begin the \$260m all-cash offer for the 10m shares ontstanding as soon as possible. International Clinical's shares rose \$2½ to \$25½ in early

trading yesterday.

Although International Clinical

should be making a solid contri-bution to earnings" next year, Mr James Houghton, Corning's chairman, said.

The deal would broaden Corning's position in laboratory services by improving the service capability of its MetPath unit. International Clinical Laborarities, based in Nashville, Tennes see, operates 13 test facilities mainly in the south and west. It reported net earnings of \$4.8m on

sales of \$205.5m for the year ended August 31. trading yesterday.

Although International Clinical runs a laboratory at its Teter-Laboratories will slightly dilute boro; New Jersey headquarters Corning's earnings this year, "it and 12 others across the country.

# free-fall by 52%

panies."
Sales totalled BFr38.99bn in
1987, down from BFr39.37bn in

recovered strongly since the turn of the year, up 15 per cent in the first two months of 1988. Sahena carried nearly 2.4m passengers last year, a 7.4 per cent increase. Sahena had started informal

talks with KIM, Swissair, Lax-air, Air France and Lafthansa on possible - but apparently not fully defined - cullabora-

he hoped would be concluded by summer next year, was "the growth of the potential of air transport and its markst."

But he pointed out that the scope for collaboration was limited by the fact that Air France and Luithansa used an rance and Lutrames used an international computer reservation network, the Amadeus system, which competed with the Galileo reservation system used by Subena.

The choice of partner would depend on the wish of the Bel-

### **WOW** reports loss of \$129m

# Sabena's earnings

SABENA, Balgium's 54 per cent state-owned strline, yes-terday reported a 52 per cent fall in net income from B57146.8m to B5770.4m (\$2m) for 1987 and revealed that it was holding collaboration talks with five other European

Mr Carlos van Bafelghem, president, said: "This was a difficult year due to the exchange rate of the dollar, recurrent strikes and competition from other European com-

Sabens was prepared to reopen talks with Scandinavian Airlines Systems. These were broken off last June after the two sides failed to agree terms, but Mr Van Rafeighem said he did not exclude the possibility that new contacts at government level might reopen the discussions.

The volume of freight traffic fell 6.7 per cent last year, mainly due to loss of market share to financially stronger competitors such as the West German airline, Lutthausa, the company said.

company said.
However, volumes had

The aim of the talks, which

Corporation for £39m (\$89m). Nordbenken said it no longer needs Arbuthnot Latham Bank needs Arbuthnot Latham Bank as a foothold in the London iner-ket in view of the changes and deregulatory measures which have taken place in Swedish banking, allowing Swedish banks to lend foreign currency indi-rectly from Stockholm.

Mr Rune Barneus, Nordban-ken's managing director, also said it was no longer necessary to have such a heavy investment

WORLDS OF WONDER, the US electronic toymaker which filed for Chapter 11 bank-ruptcy protection last year, revealed a loss of \$129.3m or \$5.62 a share for the third quarter ended December 31.

This compares with net income of \$15.2m or 67 cents a year earlier. Sales fell to \$37.1m from the \$132.8m achieved in the Christmas quarter of 1986.

### John Wyles describes the turbulent forces shaping the future of the Italian steel industry

# Finsider staggers along road to recovery

HAVING BEEN kept in hungry suspense for many months, italian political and trade union leaders have fallen like wolves on the recovery plan for the publically-owned steel industry which has just been produced by Finsider, the steel holding company. With steelworkers protesting in the streets of Genoa and Naples and unions planning to shut the state company down for month and weeks may be needed.

Maples and unions planning to Goria, is likely to fall later this shut the state company down for one day next menth, both governing and opposition parties have pronounced the flavour offensive and called for extensive changes.

Since it will take weeks for the dust to settle, italy may be hard pressed to have e coherent strategy in place by the time negotiations begin in Brussels in Junc are so many apparent gaps in the plan. Another is a reluctance to cuts in steelmaking capacity, name in adding L5.2hn (34.2m) to Finsite is adding L5.2hn (34.2m) to Finsite is eccumulated losses since 1960 of L12,362hn.

Nevertheless, the breadth of all the cuts on to litaly so that

Nevertheless, the breadth of all the curs on to litaly so that domestic opposition to Finsider's they can continue increasing plans to cut capacity and to are plans to cut capacity and to are their exports here," said one IRI 25,000 out of 75,000 jobs is highlighting once again the roadblocks which tend to confront any major public-sector restructions in Italy.

Neither Finsider nor its parent statements of the assumptions company, IRI, has the freedom to decide the strategy for steel. At These strated that if the Finsider

**NZI** buys

Arbuthnot

NORDBANKEN, Sweden's fifth largest commercial bank, has agreed to sell Arbuthnot Latham Bank, its London bank, to NZI-

tied up in London. Instead, Nord-

banken intends to set up a repre-sentative office in London and

sentative office in London and eventually open a branch.
Nordbanken increased its sharcholding in Arbuthnot Latham Bank from 16 per cent to 100 per cent in October 1986 at a time when it was impossible for Swedish banks to open branches in London, Mr Barneus said.
NZI an insurance and financial

NZI an insurance and financial services group which derives about 35 per cent earnings from banking, has been searching for means to expand outside the

Pacific region.

Nordbenken had total income of SKr1.3bn (\$218.4m) last year.

Latham

By Sara Webb and

producers.
Such details as there are in the decide the strategy for steel. At These stated that if the Finsider plan have not surprised any of "winners" while the drawback is the same time, government ministrategy was pursued last year's those directly concerned with the that it leaves tremendous unceristers, who must provide the final losses of L1,680bn would be long agony of Italian public steel. tainties about the future of sevimprimatur, are promising to turned into a profit of L50bn by Finsider's need for new capital erai plants in the "dump pack"

TI is the first large UK commonly, yesterday revived pany to put back together e takeing company, yesterday revived pany to put back together e takeits bid for Bundy, the leading US over deal abandoned in the
maker of small-diameter tubing, and agreed to pay more than its ber crash.

Mr Chris Lewinton, TI chief take arnings for the year to Janoriginal bid last September,
which it abruptly abandoned in secutive, said the move with \$8.4m for the 12 months to
the wake of the stock market
crash.

The revived bid values Bundy
at \$155m compared with the orise
and UK financial advisers, Morand S.G. Warburg.

This accounted for TTe willing-

**Group revives bid for Bundy** 

1990. The company said that totalling L6,500bn, based on e

1990. The company said that totalling L6,500bn, based on e losses would climb to L2,600bn by L6,000bn asset write-down, was 1990 if nothing was done apart from routine prodoctivity Less expected, though, was the improvements.

The new approach promises a much more "market-led" style of nesses which management management concentrating only believes can be swiftly profitable into one new company, Ilva, with a progety halanced debt-equity

sectors. Investments will be a broadly balanced debt-equity ratio and 9,000 fewer employees by 1990. The remainder will be possible internal synergy will be exploited and new partnerships will be sought with private Italian producers and international fewer workers by 1990.

at \$155m compared with the origat \$155m compared with the origgan Stanley and S.G. Warburg,
inal offer of \$144m. Because of respectively, were also now willthe intervening decline in the ing to assert that the Bundy deal
value of dollar, however, the starling cost of the all-cash hid has
fallen by about £3m.

And Us, inancial advisors
respectively, were also now willthe bundy deal
represented "fair value," advice
which they had refused to renew
last October.

perating

This accounted for TTe willing-ness to sweeten the original \$40 a share terms with special divi-dends of \$3 a share to be paid in three equal instalments over this which may end up being sold or closed. Led by 3,000 concerned steelworkers from Bsgnoli in Nsples, these lame dncks are organising a vigorous defence against closure.

In product terms, the plan would keep Finsider in the full range of the flat-steels business, with the possible exception of sheet and large welded tubes. The stainless area would be re-or-ganised through the probable withdrawal from castings and pipes while activity in long products could be cut to rails and bars and billets for forging. Specialised tubes production for small markets would be sacrificed.

None of the major Finsider plants will escape some reorgani-sation including the big inte-grated plant at Taranto. Nonethe-less, this establishment will be the core of the new business together with Novi Ligure, Cornigliano and Terni. Bagnoli and Campi in Turin would lose their steelmaking furnaces this year, leaving the future of Bagnoli's rolling mill still to be decided.

fewer workers by 1990.

The plan's productivity targets, as measured by deliveries per man/year, are ambitious and range from a 13 per continuous. range from a 13 per cent increase in flat stainless products to a 22 per cent rise in general steel flat products and tubes and to 72 per cent in special long products.

### **Buoyant VNU** to lift dividend

publisher, increased profits by 23 per cent for 1987 and is to raise its dividend by 19 per cent to FI 2.75 per share from FI 2.31.

VNU confirmed thet profits

Net income jumped to Fl 92m (\$48.4m) from Fl 75m. Group turnover for the year rose 14 per cent to Fl 1.97bn.
VNU recently acquired Audet, a small newspaper publisher.

would rise again in the current

This announcement appears as a matter of record only.

November, 1987



### U.S. \$10,000,000

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Agent

CREDIT DES BERGUES, Geneva

Brazil's banks fall victim to a crisis

John Barham in Sao Paulo chronicles the decline of a once profitable sector

to Brazil's protracted economic crisis. Mr Antonio Carlos Rovai, a Price Waterhouse accountant, said: The banks are participating in Brazil's economic mistor-

For example, Bradesco, Brazil's biggest private banking group and the benchmark for the sector in general, reports that its net profits fell 18 per cent in dollar terms last year to \$214m. All values are converted at year-end. exchange rates. Its return on assets was equivalent to 1.6 per cent, against 2 per cent in 1985.

Bend logh repayments in March, just after the Brazilian Government stopped paying interest to its foreign bank creditors.

owned bank group whose head, and its Mr Camilo Calazans, resigned on \$40.4m. Monday over a pay policy dispute with the Government. Was ordered late last month to repub-

lish its 1987 results. The capital markets commission ruled that the bank was wrong to obey a central bank accounting directive which enhanced company profits. The commission says Banco do Brasil overstated its 1987 het profit by 33 per cent. The bank said there was nothing wrong with its fig-

big banks earned substantially larger operating profits, in spite of heavier operating costs. This gain, bowever, was more than handsomely by investing current wiped out by the large provisions they had to make for possible losses on loans made to small for themselves. The laster inflabusinessmen, farmers and mortizage holders

To the banks' considerable its deposits fell by about half to that they intend to continue the samen felt encouraged to sussend loan repayments in March.

Bradesco reports that although Most banks say in their reports its deposits fell by about half to that they intend to continue the same felt encouraged to sussend loan repayments in March. alarm, farmers and small busi-nessmen felt encouraged to sus-pend loan repayments in March, just after the Brazilian Govern-

Analysing balance sheets in Brazil is hazardous. High inflation has created confusing and conflicting accounting procedures.

Brazil the Seisen less than double its provision were the main reason for the banks' thinner 1987 profits. Unibanco, the third biggest bank in Brazil, more than double its provision for possible less less et \$135 cm. Banco do Brasil, the federally for possible loan losses to \$135.8m and its net profit fell a quarter to

> Small businessmen and farmers borrowed heavily in 1986 dur-ing the ill-fated Cruzado Plan when interests rates were low. They thought the plan would suc-ceed in holding down inflation and interest rates and that con-

their monsy from inflation, which rose 366 per cent last year. In the past, banks profited handsomely by investing current account balances on the money

rates rose very rapidly and finan-cial markets oscillated crazily. That made funding both expen-

BRAZIL's big financial conglourerates were for years among the different companies and most profitable in the world. Some banks choose to Year after year, banks ontperformed all other sectors of the Brazilian economy.

Those halcyon days are over, at least for the moment. A plethora of annual reports demonstrates clearly that big private banks have at last fallen victim to Brazil's profitacted economic.

However, it is clear that most big banks earned substantially

between different companies and different to the second biggest banks asys it has reacheduled the banks asys it increased and increased its provision for finding by offering c still has some way to go to recovering its pre-Cruzado Plan profits. In 1985 it earned \$27m.

Bank earnings will probably rebound this year, now that banks have reserved against future loan losses. Yet they will have to work harder as the market becomes tighter and more

its deposits fell by about half to study, its savings accounts rose cost-cutting and rationallisation to \$4.5th from \$3.1th. Savings accounts earn 6 per cent interest a year plus indexation and were by far the most lucrative investment in 1987.

The first the property of the property o Operating costs rose rapidly of investing heavily in branch automation and expansion. Mr last year, mainly because banks could no longer count on the easy profits made from current invest \$25m to modernise its services in the first half of this year.

There is little chance that a wave of bank failures would shake the financial system, as sive and difficult. Banco Itan happened during the previous reports that its operating costs in recession which began in 1982.

1887 rose by 71 per cent to The banks' most pressing task \$5.25bn, while operating profits rose 11 per cent to \$259m. financially weak corporate cli-

ceed in holding down inflation and interest rates and that consumer demand would remain strong. They were proved badly wrong. They were proved badly wrong. Inflation came roaring back in 1867, sending nominal interest rates above 1,000 per cent a year, and consumer spending slumped.

Lending fell substantially: Itau ents. "The banks want to give companies a chance," said Mr Rovat of Price Waterhouse. "It's like individuals borrow less, they also invested more on financial market investor in the financial system.

March 9, 1988

### NORD/LB

NORDDEUTSCHE LANDESBANK LUXEMBOURG S.A. Luxembourg

### **A\$ 50,000,000**

1244 Notes of 1988/1991

Issue Price: 1011/4%

Norddeutsche Landesbank Girozentrale

**Bankers Trust International Limited** Bayerische Hypotheken- und Wechsel-Bank AG

Fay, Richwhite (U.K.) Limited

County NatWest Limited

Hessische Landesbank - Girozentrale -

Landesbank Stuttgart Girozentrale

J. P. Morgan Securities Ltd.

Rabobank Nederland

Westdeutsche Genossenschafts-Zentralbank eG

**Banque Paribas Capital Markets Limited** 

Bank für Gemeinwirtschaft Aktiengesellschaft

Berliner Bank Aktiengesellschaft

Dresdner Bank Aktieugesellschaft

Genossenschaftliche Zentralbank AG - Vienna

Landesbank Rheinland-Pfalz - Girozentrale -

McCaughau Dyson Capel Cure Ltd.

Nederlandse Credietbank N.V.

S.G. Warburg Securities

Westdeutsche Landesbank Girozentrale

U.S. \$75,000,000



### Christiania Bank og Kreditkasse

Floating Rate Subordinated Notes Due 1994

**Interest Rate** 

71/8% per annum

Interest Period

9th March 1988

U.S. \$10,000 Note due 9th September 1988

U.S. \$364.17 Credit Suisse First Boston Limited

Agent Bank

US. \$100,000,000



### **Great Western Financial** Corporation

Floating Rate Notes Due 1995

Interest Rate

7% per annum

Interest Period

9th March 1988 9th June 1988

U.S. \$894.44

Interest Amount per U.S. \$50,000 Note due

9th June 1988

**Credit Suisse First Boston Limited** Agent Bank

**Consolidated Gold Fields** Finance PLC

£75,000,000

**Guaranteed Floating Rate Notes 1995** 

unconditionally guaranteed by

Consolidated Gold Fields PLC

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period 7th March, 1988 to 7th June, 1988, the Notes will bear interest at the rate of 97% per cern. per annum. Coupon No. 13 will therefore be payable on 7th June, 1988 at \$1,170.42 per coupon from Notes of \$50,000 nominal and \$117.04 per coupon from Notes of \$50,000 nominal and \$117.04 per coupon from Notes of \$50,000 nominal.

S.G. Warburg & Co. Ltd. Agent Bank

CITIZEN WATCH CO., LTD. (THE COMPANY)

U.S.\$31,000,000 U.S.\$31,000,000 NE 2000

 On 25th February, 1988 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders of record as of 31st. March, 1988 in Japan, at the rate of 0.05 new share for each share held (six shares for a bundred shares held).

 Accordingly, the conversion price of the above-captioned Bonds will be adjusted with effect from 1st April. 1985 (Japan Line). The conversion prior is effect before such adjustment is Yen 595.00 and the adjusted conversion price will be Yen 501.30.

DY: THE DALICHI KANGYO BANK LIMITED, LONDON AS PRINCIPAL PAYING AGENT

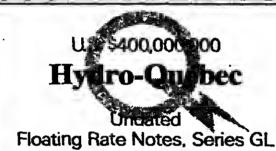
9th March, 1988

U.S.\$50,000,000 3%% NOTES DUE 1991

1) On 25th February, 1984 the Board of Directors of the Company, restricted to make a free distribution of shares of its common stock to shareholders of record as of 31st March. 1984 in Japan, as the rate of 0.05 new share for each share held (six shares for a hundred shares held).

 Accordingly, the subscription price of the acous-captioned Warrants will be adjusted with effect from 1st April, 1908 (Japan time). The subscription price is effect before such idjustment is Yen 538,10 and the adjusted adjustment is Yen 350,00 and no. subscription price will be Yen 507,50.

By: THE TAIYO KOBE BANK LUMITED. LONDON AS PRINCIPAL PAYING AGENT 4th Morch, 1996



Unconditionally guaranteed as to payment of principal and interest by

### Province de Québec

71/16% per annum

Interest Period

9th March 1988

Interest Amount per U.S.\$10,000 Note due 9th September 1988 U.S.\$360,97

Credit Suisse First Boston Limited

£100,000,000



Floating Rate Notes Due 1995

Interest Rate

9.1625% p.a. 7th March 1968

7th June 1988

£230.31

Interest Period

Interest Amount per £10,000 Note due

7th June 1988

Credit Suisse First Boston Limited Agent Bank

U.S. \$200,000,000 Midland International Financial Services B.V. incorporated with limited liability in The Netherlands) **Guaranteed Floating** Rate Notes 1999 anieed on a subordinated basis as to payment of principal and interest by

Midland Bank pic

For the six months from 9th March 1988 to 9th September 1988 the Notes will carry an interest rate of 71/m% per annum. On 9th September 1998 interest of U.S. \$380.97 will be due per U.S. \$10,000 Hote for Coupen No. 9

A FINANCIAL TIME TECHNOLOGY IN THE MITERIATIONAL SECURITIES MARKSTS Inter:Continental Hotel London 24 & 25 March, 1988

Financial Times Conference Org 126 Jermyn Street London SW1Y 4UJ telephone 01-825 2328 telep 27347 FTCONF G Fesc 01-825 2125



### Christiania Bank og Kreditkasse

(Improved in the Kingdom of Norwey with limited liability)

U.S.\$250,000,000

Floating Rate Subordinated Notes Due 2001 Notice is hereby given that the Rate of Interest has been fixed at 0.9375% and that the interest payable on the relevant Interest Payment Date September 9, 1983 against Coupon No. 4 in respect of US\$10,000 naminal of the Notes will be US\$354.58 and in respect of US\$250,000 nominal of the Notes will be US\$8,864.50.

March 9, 1988, London By: Cribank, N.A. (CSSI Dept.), Agent Bank

**CITIBAN(O** 

# INTL. COMPANIES AND FINANCE

### Henkel sees continued rise in sales and profits

HENKEL, the West German special chemicals and deterspecial chemicals and well-genia company, expects sales and profits to show further gains this year after increases in 1987 which reflected steady home and foreign demand and the impact of new acquisitions. The company said sales rose The company said sales rose 6 per cent to DMS.2bn (\$5.5bn),

with an improvement of 11 per cent in volume terms. The difference in the rates of increase stemmed from the effect of the rising D-Mark on foreign revenues translated into German currency. Henkal, the fourth largest

chemicals group in Germany, gave no earnings details at this stage. this stage.

However, net profit had improved to more than 3 percent of sales, from 2.8 percent. This would put the profit after tax for 1987 at DM280m – roughly in line with analysts' estimates – against 1986's DM220m.

On the outlook for 1988.

On the outlook for 1988, Healest said international sales and profit prospects continued to look favourable.

The group was recisiant to changes in the economic climate became of its wide range of products, the balance between branded products and special chemicals, and strong regional diversification.

However, this year contained risks in foreign exchange movements and in the continuing debt problems of many countries.

A possible weakening of the reviderida consumption and A possible weakening of the worldwide consumption and investment climate as a result

De Benedetti plan on mergers welcomed

of uncertainties in financial markets was another factor.

MR CARLO De Benedetti's plans to merge two of his main holding companies, CIR and Sabaudia, were warmly wel-comed by Italian investors yes-

The proposals will lead to the absorption later in the year of Sabaudia into CIR, which is 46 per cent owned by Cofide, Mr Do Benedetti's mas-ter holding company.

# Icahn backs plan to free Texaco from Chapter 11

MR CARL ICAHN, the New York investor, said he would vote for the plan to reorganize Texaco drawn up by the leading oil company's management in an effort to secure its release from Chapter to secure its release from Chapter 11 bankruptcy court protection.

"I will probably either vote for four nomines will still run for the said of the reason of the r

whelmingly supported the

### Montedison in L60bn disposal of businesses

MR RAUL GARDINI'S moves to divest "non-strategic" businesses from his Montedison group began yesterday with sales worth about L60m (\$48.2m).

The largest, thought to be worth about LA5bn, will transfer the inbricants business belonging to Montedison's Bol subsidiary to

to Mantedison's Rai subsidiary to Krwait Petroleum Italia.

The definitive agreement will be agned in April, by which time the activities to be sold will be grouped in a new company, Rol Oil. These accounted for Leon or one-third of Rol's 1987 sales.

At the same time, Montedison has sold its 50 per cent state in

has sold its 50 per cent stake in Italbonder, a metallurgical chem-icals manufacturer, for L16.5bn. The company, which had annual sales last year of I.34.3hn and profits of Libn, will be wholly owned by the Pedrazzini family, which already held the other 50 per cent.
Other sales of subsidizries are

expected later this week as part of Mr Gardini's efforts to reduce the company's L7,800hm debt and to concentrate on chemicals, pharmaceuticals and energy.

The main debt reduction exercise, however, will be based on fusion of Montedison's insurance and financial services subsidiary, liftiativa Me.Ta., with Mr Gardini's key holding company, Fermani Financiaria

ruzzi Finanziaria. It is hoped the sale of shares in the expanded Ferruzzi company to Montedison shareholders will raise up to Lil 200hm.

11 bankruptcy court protection.
"I will probably either vote for it or with a majority of other shareholders," Mr Icahn said, while continuing to express dissatisfaction with the plan.

Representatives of other shareholders confirmed that institusions and other investors overwhelmingly supported the Takeover greenlation swirling to the state of the that he and his other manoeuvres, Mr T. Boone Pickens, the Texas oilman whose stock market raids in the early 1980s triggered a round of oil industry mergers and restructuring, said two weeks ago that he persuade his fellow directors to we seeking permission to buy up to 15 per cent of Texaco.

Homestake Mining, largest US gold producer, said its board

Takeover speculation swirling around Teraco has "hampered" its efforts to sell its downstream reorganisation.

around Teraco has "hampered" had unanimously reje
Mr Icahn, who holds a 14.8 per its efforts to sell its downstream
cent stake in Texaco through US operations on the East and Pickens' Mesa Limited

BS and

US gold producer, said its board had unanimously rejected the \$20-a share takeover bid by Mr

### Buehrmann 40% ahead BY LAURA RAUN IN AMSTERDAM

BUEHRMANN-TETTERODE, the share, from Fl 1.55 in 1986. In BUEHRMANN-TETTERODE, the Dutch paper and board manufacturer, has confirmed that its carnings soured 40 per cent to F1 130m (\$68.4m) in 1987, from F1 22m the year before. This was in line with the company's forecast last November.

The annual dividend for 1987 was raised 36 per cent to F1 2.10 a F1 3.83bn from F1 3.4bn in 1986.

### Circular of the Central Bank of Nigeria Dated 18th April, 1984

Applicable Foreign Exchange Rates for anticipated Note issue on or about 18th March, 1988

N.B. This announcement only relates to confirmations of eligible debt resulting from notifications issued on behalf of the Central Bank of Nigeria in February/March, 1988 and certain other confirmations as previously notified to

The spot rates of exchange quoted by The Chase Manhattan Bank, N.A. for the purchase of U.S. Dollars with each of the following currencies in the London Foreign Exchange Market at or about 11.00 a.m. (London time) on 8th March, 1988 and which will be applied in calculating the U.S. Dollar equivalent of confirmed claims owing in other foreign currencies for the purposes of any Notes to

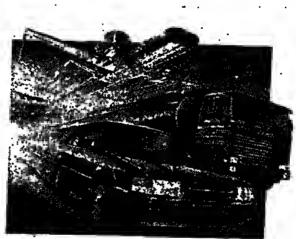
Australian Doller		Italian Lira	1226
		Jepanese Yen	
Austrian Schillings			
Beigien Franc	35.02	Netherland Guilder	
Cenadian Dollar 1	2547	Nigerian Naira	0.75
CFA Franc2	83.75	Norwegian Krons	6.31
Doutsche Mark1	.6750	Pound Sterling	0.54
Danish Kroner6	3975	Spanish Peseta	112
French Frenc5	6710	Swedish Krona	5.94
Hong Kong Dollar7	.8020	Swiss Franc	1,386
Indian Rupea	12.86		
The date entirelested for it		Atatan in muhinet to often	-dian

The date ambripated for issue of Notes is subject to alt This announcement is subject to the terms and conditions of the

By: The Chase Menhatten Bank, N.A. as Reconciliation Bank The Central Bank of Niveria

CHASE

# Improved earnings. For the eleventh year in succession.



COMMENT BY PRESIDENT GEORG KARNSUND: Saab-Scania group earnings increased during the 1987 Jubilee Year-Saab 50 Years-for the eleventh consecutive year. Despite a falling dollar and increased product development costs, Saab Scania was able to improve its profits. This is explained mainly by larger sales volumes, a more profitable product mix and improved net financial income and expenses. In addition, various measures to rationalize operations have been executed and steps have been taken that led to a more favourable currency exposure for the Group..."

Today, Saab-Scania has renewed product programs within all its business areas. At the beginning of 1988, Scania presented its new truck series, featuring an improved driver environment, new gearbox, new high-performance engine versions with cleaner emissions and better operating economy. This means that Scania is well-equipped for the new year with the biggest product program ever In January 1988, the Saab 9000 CD was released. For the first time, we now can deliver an up-market car in the Sedan category, accounting for 80 per cent of the world market in the segment where we compete. This model provides us with a far wider sales platform and is the basis for the current expansion of our manufacturing capacity. On the aircraft side, Sep-tember saw the introduction of a further developed version of the Saab 340 with a more powerful engine and larger payload. Later in 1988, the JAS 39 Gripen, one of the most advanced aircraft systems in the new generation of combat aircraft, will make its maiden

These product programs have further strengthened Saab-Scania's competitiveness."

THE YEAR END REPORT 1987 IN SHORT:

 Consolidated sales SEK 41 billions, +18 per cent

 Consolidated income SEK 3.6 billions, +8 per cent

• Return on capital employed 23.1 per cent Income per share (after full tax) SEK 30.30

(27.20) Income per share (after taxes paid) SEK 40.60 (36.40) Charge to income of SEK 50 m. to a Jubilee

Fund for Group employees • Issue of convertible debentures to employees of the Saab-Scania Group The Board's proposal for dividend SEK 6.75 per common share

CONSOLIDATED STATEMENT OF	INCOME	
SEK MILLIONS	1987	1986
Sales	41,403	35,222
Operating income before		
depreciation	4,240	3.998
Depreciation according to plan	-1,377	-1,202
Operating income after		
depreciation	2,863	2,796
Financial income and expenses	. 442	330
Share of income of associated		
companies	240	163
Income before extraordinary		
income and expenses	3,545	3,289
Extraordinary income and expenses Allocation to the Jubilee Fund	85	38
for Group employees	-50	. 0
Income before appropriations		
and taxes	3,580	3,327
Minority interest	-44	-37
Appropriations	-1,344	-1,204
Taxes	-746	<b>-780</b>
Net income	1,446	1,306



For your own copy of the Saab-Scania year end report 1987; please contact Saab-Scania AB, Corporate Communications & Public Affairs, S-58188 LinkSping, Sweden, 1461318 00 00. The 1987 Ahmual Report will be available as of April 22, 1988.

The Annual General Meeting will be held in Södertiffe, Sweden on Friday May 6, 1988 at It a.m.

### INTERNATIONAL COMPANIES AND FINANCE

# DBS full-year profits lower than expected

nothing, said its results and those the strong accounts. If comparations already the group accounts. If comparations are against possible problems accounted for the effects of the stock market crash in October.

The increase in the bank's profits to \$\$121.8m (U\$\$50.5m) from just on \$\$100m was a little lower in percentage terms than those achieved by the overall group, Land shares is shown in the where net profits rose to

o ahead

ma of Nigera

an in antiques March 1925

The Bones of Paris the new teachers

. . .

DEVELOPMENT BANK of Singa- S\$154.8m from the previous profif. At group level the figure

DEVELOPMENT BANK of Singapore (DBS), the country's largest year's \$\$124.4m.

A further provision of \$\$61.8m arees sold were previously recorded at net asset value.

A further provision of \$\$61.8m arees sold were previously recorded at net asset value.

The hank in which the island's group of companies achieved a specific solution of the group as a whole fully the group accounts. If comparamade against possible problems

a privatisation issue which went smoothly despite its neg-ligible discount to the airline's sliding share price. JAL shares have recovered since then, rising from the Y13,400 offer level to Y18,100 by the end of last week. However, a two-day fall of Y500 left them at Y15,600 by the close rectarday.

Lines

dividends

By Our Financial Staff

JAPAN AIR LINES (JAL), the

national flag carrier, yesterday pledged a return to dividends for its year which is about to end, restoring the payout after

a three-year gap at a level which exceeded earlier hopes.

The airline announced a dis-

tribution of Y40 per share for the year to March — matching the dividend for the 1984-85 year although many forecasts

were for only Y30 this time.

Last December, the Japanese Government sold its residual stake of just over a third in JAL for Y643.2bn (\$5.03bn) in

By January, JAL was describing a return to divi-dends this year as certain but yesterday it set the amount yestermay it set the amount and revised upward its forecast for pre-tax profits to Y24.9bn from an earlier Y20bn. This it stiributed to an increase in passenger business and cheaper fuel due to the yen's appreciation.

### Japan Air Australian SE in trading ultimatum BY BRUCE JACQUES IN SYDNEY AND GORDON CRAMB IN LONDON returns to

THE AUSTRALIAN Stock Hawley Group.

Those identified include industrial Equity (IEL) and Brierley Investments (BIL), the two main rehister of Six Ron has until 9am Sydney time next Monday to comply with the stock exchange demand. He

vehicles of Sir Ron Brierley, the New Zealand entrepreneur. Also warned were Fletcher Challenge, Sir Ron's main rival in New Zea-land, and ADT, the Bermuda-based international services company known until last month as issue results and share portfolio

Exchange yesterday threatened to suspend share trading in four leading foreign-controlled companies if they do not provide information about the effects of the October share crash.

The exchange is to enforce its requirement that all companies is to enforce its requirement that all companies is disclosed paper losses totalling more than Asson (US\$3.65bn) by leading companies listed in Australia. Among the biggest losers were Mr Robert Holmes à Court's Bell companies. Ariadne Australia, Mr John Spalvins' Adelaide disclose the difference between book and market value of share book and market value of share book as at December 31.

appears to be courting the brief-est of suspensions for his compa-nies by revealing that the infor-mation will indeed be released on that day, but not until 1.30pm. He plans simultaneously to

information for IEL, BIL and the Hong Kong-based Indostrial Equity Pacific. He has already indicated that the share crash initially slashed about A\$700m

ADT - which has its main share listing in London - is seeking a dispensation to hold back the information until it issues its annual accounts later

Mr David Hammond, finance director, described ADT's portfolio holdings as immaterial worldwide and non-existent in Austra-lia. He added that, none the less, "This is balance sheet informa-tion. We could not release to Sydney information that we have not released to onr principal

ADT last week reported 1987 pre-tax profits of US\$155.4m. Only \$3.1m, or 2 per cent, came from Australasia despite operations there which contributed more than 12 per cent of the group's \$1.23bn turnover.

Fletcher Challenge, the forestry-based group which is New Zealand's biggest company, said last November that it still expected net profits substantially above NZ\$500m (US\$33.5m) for its cur-rent year to June – even after allowing for a writedown on the group's share investment portfo-lio to the market levels which prevailed less than e month after the crash.

After tax eernings

# All-round improvement at Amic

ANGLO AMERICAN Industrial floods in Natal. Mondi benefited from improved pulp export prices and was able to increase prices of American mining honse, lifted group turnover to R3.55bn last year from R3.14bn and pre-tax profit to R706m from R666m.

All but a few subsidiarles increased their contributions to profits. Mondi, the 63 per cent owned pulp and paper company, lifted its after-tax earnings to R95m from R53m although owned sales by the 19 per cent owned group turnover to R3.34bn although owned sales by the 19 per cent from 114 per cent owned car retailer, increased new vehicle market penetration to 11.7 per cent from 114 per cent owned sales by the 19 per cent of the country's car market, emerged with a slightly lower market share than in 1986. However, increased demand allowed the company to lift its sales by more than 10 per cent owned car retailer, increased new vehicle market penetration to 11.7 per cent from 114 per cent owned sales by the 19 per cent of the country's car market, emerged with a slightly lower market share than in 1986. However, increased demand allowed the company to lift its sales by more than 10 per cent owned car retailer, increased new vehicle market penetration to 11.7 per cent from 114 per cent owned sales by the 19 per cent of the country's car market, emerged with a slightly lower market share than in 1986. However, increased demand allowed the company to lift its sales by more than 10 per cent owned car retailer, increased new vehicle market penetration to 11.7 per cent from 114 per cent owned car retailer, increased new vehicle market emerged with a slightly lower market, emerged with a slightly lower market, emerged with a slightly lower market penetration to 1986.

# Convertible notes issue by Burns Philp

Anstralian market's first major convertible note issue since the convertible note issue since the Cotober share collapse.

Recognising that equity-raising opportunities are all but dead following the crash, Burns Philp has opted for a placement of subnotes of np to A\$200m (US\$145.9m), with conditions pitched to attract institutions.

The notes will be issued at A\$4 each, compared with the company's share price yesterday of A\$4.14, up 4 cents. They are con-

BURNS PHILP, the Sydney food vertible into scrip on a one-for-five bonus. and hardware group, has accompanied a solid half-year result year and 1996.

With the announcement of the More importantly, if the notes Anstralian market's first major are not converted by 1995, they converted by 1995,

### Reorganised Li Ka-shing companies top forecasts

BY OUR FENANCIAL STAFF

The company span off its hold-ings not related to electricity

A final d with effect from the beginning of last year. It said the result was slightly ahead of comparative earnings for 1986 which, if mea-sured on the same basis, would

have been HK\$1.21bn. The actual result for that year was HK\$1.50bn, including the businesses now grouped under Cavendish International, which also yesterday reported net profits from operations of HK\$567.9m said electricity demand was at a for its first year. The Cavendish outcome was well above a forecast of HK\$582m given at the time of rights issues attempted by Mr Li's companies in October. The companies is paying a final which railed which the companies in October.

HONGKONG ELECTRIC, the power utility controlled by Mr Li Ka-shing, yesterday reported net profits of HK\$1.26bn (US\$161.5m) for 1987, a year in which its activistic were substantially reorganized.

HK\$28.7m from investments including the sale of a 2.45 per cent stake in Pearson, owner of the Financial Times. Other interests of the Hong Kong company cover oil, property and the territories. White Hotel Twenty and the territories. ests of the Hong Kong company cover oil, property and the terri-tory's Hilton Hotel. Turnover was

A final dividend of 12 cents a share brings the total distribution for the year to 16 cents, paid from earnings per share of 79

At Hongkong Electric, profits also exceeded an October forecast of HK\$1\_23bn. Turnover reached HK\$3.02bn from a hypothetical HK\$2.74bn and an actual

Mr Simon Murray, chairman, said electricity demand was at a record and further growth was

by Mr Li's companies in October, The company is paying a final which failed amid the stock mar dividend of 30 cents a share, for a additional extraordinary gain of share earnings

February, 1988



# The Coastal Corporation

Common Stock

CHECK THE STATE OF THE PROPERTY OF

### Earnings down by half at United Plantations

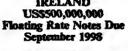
UNITED PLANTATIONS, a leading Malaysian palm oil group, saw net profits cut by e half last year to 4.55m ringgit (US\$1.77m) on turnover down 38 per cent to 80m ringgit.

UP, which was formerly controlled by Daniah interests but was taken over in 1984 by Fina, a Malaysian government agency, said it enjoyed better earnings completed at the end of this year, from its plantation operations but profits were dragged down by losses at its Unitate refinery. For the second successive year, UP has omitted a final dividend, saying it has to invest another 30m ringgit to complete the planting of 27,000 acres of jungle individually in the development which, when completed at the end of this year, will give UP 60,000 acres.

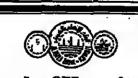
U.S. \$150,000,000 First Interstate Overseas N.V. Guaranteed Floating Rate Subordinated Notes Due 1995

First Interstate Bancon 61416% per amore

IRELAND US\$500,000,000



In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 9th March 1988 to 9th September 1988 the Notes will carry an interest rate of 6% of per annual Interest payable on 9th September 1988 will amount to USSS/948 per USS10,000 Note and USS8,736.98 per USS250,000 Note.



Alahli Bank of Kuwait (K.S.C.)

**US\$50,000,000** 

Notice is hereby given that the Rate of Interest has been fixed at 7.25% and that the interest payable on the relevant Interest Payment Date. September 9, 1988 against Coupon No. 8 in respect of US\$5,000 nominal of the Notes will be US\$185.28 and in respect of US\$250,000 nominal of the Notes will be upon as eq.

Merch 9, 1988, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC

U.S. \$500,000,000 CITICORPO

Subordinated Bank Adjustable Note Capital Securities BANCS Notice is hereby given that the Rate of Interest has been fixed of 7.125% and that the interest payable on the relevant Interest Payment Date June 9, 1988 against Coupon No. 6 in respect of US\$50,000 nominal of the Notes will be US\$910.42.

March 9, 1988, London : Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC This portion of the underwriting was offered in the United States by the undersigned.

## 8,000,000 Shares

Shearson Lehman Hutton Inc.

Drexel Burnham Lambert

Bear. Stearns & Co. Inc. Hambrecht & Quist

Ladenburg, Thalmann & Co. Inc.

Nomura Securities International, Inc.

Thomson McKinnon Securities Inc.

Howard, Weil, Labouisse, Friedrichs

Eppler, Guerin & Turner, Inc.

The Robinson-Humphrey Company, Inc.

Montgomery Securities

Salomon Brothers Inc.

J. C. Bradford & Co.

Advest. Inc.

Alex. Brown & Sons Kidder, Peabody & Co. PaineWebber Incorporated

Smith Barney, Harris Upham & Co.

Lazard Frères & Co. Prudential-Bache Capital Funding

Wertheim Schroder & Co.

Piper, Jaffray & Hopwood

Dillon, Read & Co. Inc.

Robertson, Colman & Stephens Dean Witter Capital Markets

Merrill Lynch Capital Markets

Goldman, Sachs & Co.

Blunt Ellis & Loewi

First Manhattan Co.

Sanford C. Bernstein & Co., Inc. William Blair & Company Cowen & Co. Dain Bosworth

C. J. Lawrence, Morgan Grenfell Inc.

Rauscher Pierce Refsnes, Inc.

Oppenheimer & Co., Inc.

A. G. Edwards & Sons, Inc.

McDonald & Company

Neuberger & Berman Prescott, Ball & Turben, Inc.

SBCI Swiss Bank Corporation Tucker, Anthony & R. L. Day, Inc.

First Southwest Company

Rotan Mosle Inc.

Furman Selz Mager Dietz & Birney Underwood, Neuhaus & Co.

Sogen Securities Corporation

Wheat, First Securities, Inc.

This portion of the underwriting was offered outside the United States by the undersigned.

### 2,000,000 Shares

Shearson Lehman Brothers International

**Drexel Burnham Lambert International** 

Algemene Bank Nederland N.V.

Arab Banking Corporation (ABC)

CIBC Capital Markets

SBCI Swiss Bank Corporation

S.G. Warburg Securities

Compagnie de Banque et d'Investissements-CBI

Banque Paribas Capital Markets Limited County NatWest Limited

Goldman Sachs International Corp. Kleinwort Benson Limited Merrill Lynch International & Co. Nomura International Limited PaineWebber International

Prudential-Bache Capital Funding J. Henry Schroder Wagg & Co. Limited

N. M. Rothschild & Sons Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank

Yamaichi International (Europe) Limited

Stephen Fidler on the high-risk business of film finance

# Big-screen hit for Hill Samuel

unlikely group to embark on a Latin America. As manager of providing such insurance, which banks in the business has not

Acadamy Award nominations ness."

tolucci, maker of films such as more clout in negotiations with Last Tango in Paris and 1900, and the distributors.

wenture together.

But, together with the not inconsiderable assistance of the People's Republic of China, they have done just this to produce a film which has received nine associated with high-risk busithe bank's film finance division,

Acadamy Award nominations and, if not universal critical approval, much popular acclaim. More significantly, from the bank's point of view at least, it also looks likely to be extremely profitable.

The picture was The Last Emperor the life story of the Chi-Emperor, the life story of the Chinese ruler whose overthrow in receives the film and releases the
1912 at the age of six marked the
funds, the banks receive their end of 3,000 years of imperial money and their connection with hagemony. Coating \$25m to make, it is the the world's most appensive independently financed film.

Its director was Bernardo Bern

tolucci, maker of films such as
Last Tango in Paris and 1900, and
its producer, the London-based
Recorded Picture Company. Its
chairman, Jeremy Thomas, who
wanted to raise the money for the
film in Europe, says the first
bank he approached for finance
was Hill Samuel, the British merchant bank.

Hill Samuel said yes, later



THE COMBINATION of an English merchant bank with a rather stody image, an Italian communist film director and a British film production company might appear at first sight an unlikely group to embark on a latin America As manager of the communist in the US West Coast, are expert in that the track record of many the US west coast, are expert in that the track record of many the US west coast, are expert in that the track record of many the US west coast, are expert in that the track record of many the US west coast, are expert in that the track record of many the US west coast, are expert in the business has not providing such insurance which

banks in the business has not been good.

Some which have dipped their toes into the market have found themselves backing "turkeys" to the time of several million dollars. Bankers are also put off by the huge publicity which surrounds the industry's more grandose projects, such as Mr Michael Cimino's \$40m Heaven's Gate, a commercial failure which buried a studio. ied a studio.

ied a studio.

The problem, according to Mr
Thomas, is that because they are
nsually not experts, banks back
the wrong horses. "Because it's a
specialised area with a lot of alternative investments, they don't always support the right

don't always support the right movies," he says.

There is potential, too, for con-flicts within banks, since film finance may not be regarded as an activity central to a bank's strategy. Large financial commit-

wanted to raise the money for the film in Europe, says the first bank he approached for finance was Hill Samuel, the British merchant bank.

Hill Samuel said yes, later bringing in four more banks in support of what was then a \$24m project — Creditanstalt of Vienna, Pierson, Haldring and Pierson of Amsterdam, Standard Chartered of the UK and the London branch of Götabanken of Sweden. Says Mr Thomas: "The returns for the banks will be very good."

In this case, banks were also attracted to the film, much of which was shot in Betjing's Forbidden City, by the prospect that it would help them improve their in Europe, says the first made. For, as well as fees and shees and shees and the success of the made. For, as well as fees and interest margins, the banks also last Emperor.

Surround yourself with dedicate people; the hours are long and the business requires tenacity. Hill Samuel was first approached about The Last Emperor in 1984 and will be following.

Hill Samuel said yes, later the success of financing agrees Ms.

Such financings entail still has few competitors in Europe. Nevertheless, Ms Hamon such the business requires tenacity. Hill Samuel was first approached about The Last Emperor in 1984 and will be following.

Hill Samuel said yes, later the success of the movie. This is icing, agrees Ms.

Such financings entail still has few competitors in Europe. Nevertheless, Ms Hamon such the business requires tenacity. Hill Samuel was first approached about The Last Emperor.

While US banks are of course, decided people; the hours are long still has few competitors in Europe. Nevertheless, Ms Hamon state produced the guarantee for The last Emperor.

Surround yourself with dedicate people; the hours are long the business requires tenacity. Hill Samuel is film surproached about The Last Emperor in 1984 and will be following.

Hill Samuel still has few competitors in Europe. Nevertheless, Ms Hamon state people with the proples of a film interest margins, the business requires tenacity. Hill Samuel is the revenues s

# Trizec to borrow \$150m

WARDLEY HOLDINGS, the wholly-owned merchant banking arm of Hongkong and Shanghai Banking Corporation, boosted net profits nearly 2½ times last year to HK\$430m (US\$55.1m) compared with HK\$177m.

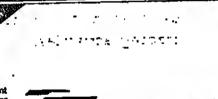
It attributed its growth to thas bnoyant financial conditions which prevailed ahead of last October's collapse in world stock markets.

Nons the less, Mr John Gray,

Casirman, said the group's continued strong performance over the last few months indicated that it would have another successful year in 1988.

"In 1987 each of Wardley's finance, treasury and trading, investment and corporate finance, treasury and trading, investment banking. The secured-term loan, which has a lead management group of the latest in a number of Japanese-led finance, carries an interest margin over London interbank offered.

Laboratory Victorian Plant and Company





Sharp rise for Wardley

# Banco Hispano Americano, S.A.

US\$300,000,000

**Euro-Commercial Paper and Euro-Certificate of Deposit Programme** 

SBCI Swiss Bank Corporation Investment banking

**Credit Suisse First Boston Limited** 

SBCI Swiss Bank Corporation Investment banking

Shearson Lehman Brothers International

S.G. Warburg & Co. Ltd.

Issue and Paying Agent:

The First National Bank of Chicago, London Branch



### EBC Amro pulls out of London **Euromarket**

EBC AMRO, the merchant banking arm of Amsterdam-Rotterdam Bank, yesterday amounced that it was ceasing international capital markets activities in London with the loss of 65 jobs.

The firm becomes the latest

in a string of Euromarkets houses to decide that the mea-gre returns on Eurobond business do not justify the high overheads incurred by having a London capital markets unit. Mr Anthony Lund, chief executive, said the group will, however, continue to have a strong London presence with 160 to 170 staff involved in for-

160 to 170 staff involved in for-eign exchange, asset manage-ment, corporate finance and international equities— though the last-names activity will be reduced by the cessa-tion of research and sales— efforts for UK equities. Staff were told yesterday that 25 jobs would go in capi-tal markets, 10 in equities and 30 among support staff. Those departing include several exe-utive directors, while some expatriates will be returning to Amsterdam.

expatriates will be returning to Amsterdam.

Although capital markets responsibilities will be assumed in Amsterdam, the decision effectively means the departure from the Eurobond market of what until 1985 were two well-known players.

In that war Amyro Bank In that year, Amro Bank bought out the other six share-holders in European Banking holders in European Banking Company, a consortiam bank headed from 1973 until 1985 by Mr Stanislas Yassukovich, now chairman of Merrill Lynch Europe and a pre-eminent figure in the Eurobond market.

The two houses both aaw their Eurobond market heyday in the 1970s but have not featured significantly among leading new issue managers in the 1980s.

the 1980s. Mr Lund said EBC Amro had Mr Lund said EBC Amro had been pursuing a niche strategy, focussing on bonds aimed specifically—at continental European retail investors, such as issues in Australian and Canadian dollars. But it had concluded that much of this business—especially that of distributing to Dutch investors bonds issued by Dutch borrowers—could be carried on more efficiently from Amsterdam.

The firm lost money in Euro-bonds last year, "I don't think, any niche player can make money," Mr Land said, argu-ing that only the biggest players with large capital backing could do so and that "even for them it gets a bit tough."

**US QUARTERLIES** 

	1007	3004
Fourth quarter	1987 5 234.8m #1_6/9m	1986 5 210.8m
Revenues	n/a	210.8m 26.2m 1.08
Net per share	855,8m #1.63ba n/a	789.9m 81.8m 3.38
	alkon skield a	eccnual
AMERICAN STORES Retailing		
Fourth quarter	1987 3,815a	1986 5 3.6964
Net Income	46.1m	55.6m 1.57
ACCASCANCE	14.27bn 154.3m 4.19	144.5m 3.79
CASTLE & CORKS		
Fruit & vegetables, proper	1987	1986
Fourth quarter	387.7m 19.3m 0.36	364,1m 510,000
Stevenus		1/2
Op net knorme	1.75bn 88.9m 1.65	1.68bn 72.5m 1.31
BILLARD DEPARTMENT		<del>.</del>
Fourth quarter	1987	1986
Fourth quarter Revenues Net income Net per share Year	5 778.5m 49.7m 1.55	5 629m 37.4m 1.16
Net per share	2.21tm 91.2m . 2.83	1.85bs 74.4m 2.35
FLUOR		2.35
Engineering, construction		
		1986/7
Flort country	1987/8 \$ 1.046m	903.2m
First quarter	1987/8 5 1.04bm	5
First quarter	1987/8 \$ 1.04tm 9m 0.11	903.2m #28.6m #0.36
First quarter devenues Op net Income. Op per share # Lo THE GAP Clothes retailer	1987/8 \$ 1.04bm 9m, 0.11	903.2m 428.6m 40.36
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# Two Eurosterling issues amid turbulent trading

Eurosterling market yesterday amid turbulent trading which saw gilt-edged securities shed up to 1 percentage point in price after Mrs Margaret Thatcher, the British Prime Minister, told Parhament that sterling's renewed strength would not prompt an early cut in interest rates.

Eurosterling bonds were initially marked down, although less severely than gilts, in reac-TWO BORROWERS tapped the priced at 1011s.

less severely than gitts, in reac-tion to her comment. But they recovered their poise towards the close.
Dealers expected the Eurosteri-

ing market to continue underpin-ned by the combination of a firm currency with a wide yield differ-

### INTERNATIONAL

currency with a wide yield differential over Eurodollar bonds.

Both yesterday's new issues, for Ford Credit Funding, a UK subsidiary of Ford, and Compagnie Bancaire, were launched into the five-year area of the market which shed about 's points in price yesterday afternoon.

Ford Credit Funding's deal was the more fortunate of the two, as much of it was sold during the morning before Mrs Thatcher's statement. Though it was seen as slightly aggressively priced, the 95g per cent bond \$50m, priced at 1013c. traded as high as less 1.65 hid, against 17g per cent fees. At the close, the bond, led by UBS

(Securities), was quoted around its fees.

hid, against 1% per cent fees. At the close, the bond, led by UBS (Securities), was quoted around its fees.

Baring Brothers' 250m 9% per cent bond for Compagnie Bancaire was announced later and so bore the brunt of the self-off. The lead manager said it traded at less 1% bid, the level of its total fees, aithough it was quoted at less 1.90 offered elsewhere. It was

with an indicated 43 per cent Dealers commented that Com- coupon and par pricing, was quoted at 104'2 bid compared with a par issue price.

Daiwa Europe announced a Yi3bn bond for Banque Indosuez, split into two equal five-year "bull" and "bear" tranches with their redemption amounts linked to the December 1992 Japanese government bond futures contract. Both tranches have 7 per

cent coupons.
In Denmark, the World Bank
borrowed DKr500m with a sixyear 10 per cent bond which was
said to be the first issue for a
foreign borrower in the Danish
downstip bond market set to be domestic bond market not to be A new issue in Ecu for the issued in a series of tranches. European Investment Bank was expected to meet fair demand, given the recent unsurge of interest in this serior. But the bond eign buying of Danish govern-

ment bonds. In Switzerland, prices were unchanged in average volume. Oesterreichische Kontrollbank attracted attention by issuing a 15-year bond with a 4% per cent coupon. This was the first time the 5 per cent level has been breached on a bond of this matu-

breached on a bond of this maturity since last antumn.

The SFr100m bond formed part of a SFr200m transaction, split into two equal tranches, led by Swiss Bank Corporation. The six-year 4 per cent tranche was priced at 100½, while the 15-year tranche was priced at 100½.

ী সংগ্ৰহণ প্ৰায়

# Europeans now own 10% of Glenfed

EUROPEAN INVESTORS now own an estimated 10 per cent of Euroconvertible debenture outthe stock of Glenfed, the Californian savings and loan group. Mr Norman Coulson, the company's president, said in Zurich yesterday that this compared with only some 2 per cent three years ago.

Apart from its European shareholders, Glenfed currently has a symbol of the form of a Glenfed's assets reached Euroconvertible debenture outform of a Straight bonds.

In respect of the recent acquisition of a 9.9 per cent equity stake in Glenfed by Royal Trustoo, Mr in Glenfed's assets reached \$23.20 n at the end of last year, In the first half of the year to June, net earnings were \$80.50 n. up 6 1986-87. It believes analysts' estimates of earnings of between \$4.50 and \$5.25 per share for 1988 are "realistic."

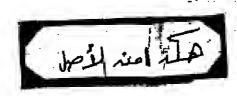
### FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. | Closing prices on March & Closing prices o | STRANGETS | State | 

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Med Said Rt 71, 89 FT	125	1031	10	ĭ	ă	5.24
New Zealand 74, 93 ECU	200	1004	1001	-04	-014	7.66
Desters.Ktbk.134 94 A\$	75	1054	1064	+04	+01	2.21
Predential Fin.94 07 E	150	914	917	Ō	-04 :	10.39
Rank Xerox Fn.8 90 FL	100	1024	1034	Q	ŏ	6.50
RANK XOTOX FR. B4. 89 FL.	72	1024	7013	-712		7.65
World Rank 74 89 FL	100	103%	1044	70	0.0	5.11
World Bank 7 12 90 FL	150	1041	1041	+04	+01	\$.31
World Bank 54, 92 FL	100	1014	1014	+04	0	5.36
World Bank 53, 92 FL World Bank 133, 92 AS	100	1041 1011 1041	1014 1044	+0½	+0.f.	3.36 11.98
	100	101 1 <sub>6</sub> †104 1 <sub>8</sub>	1014	+04	+0#	3.36 12.98
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### UK COMPANY NEWS

# Reed Intl to pay £28m for titles

BY RAYMOND SNODDY

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Reed International, the publishing and paper group, is increasing its stake in the British consumer publishing market with an agreement to buy the consumer magazine interests of International Thomson Organi-

recently launched Essentials Turnover in 1987 of the Inter was about £15m with pre-tax profit of £1.5m before launch

Reed has increasingly been focusing on the publishing industry in the UK and North America for both acquisitions and expan-

Reed is to pay 428m in cash for Family Circle, Living Magazine, the recently launched Practical Series of magazines and the Checkpoint books.

Tha titles are sold in 4,000 for the first half of last year. The supermarkets in the UK and are therefore not seen as direct competitors to Reed's other weekly but Reed says it has no evidence and monthly titles for women that this is being caused by a such as Woman's Own and the potential predator.

### **DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corres - ponding div	for year	Total last year
Abbeycrest §fin		Apr 21	0.75*	2	2:
Allied P'shipfin	1		. 1	1.5	1
Blagden Indfin	4	Apr 20	3.7	7.7	7.2
Riuebird Toys §fin	6.21†	May 9	4.62	6.21	4.62
City & Commfin	2.8		2.67	5.45	5.11
Comm Rnk Nr East fin	30	-	30	30	30
Contl.Microsint	1.1	May 4	. 1		2.8
Deres Estatesfin	0.4	May 5		0.5	. 0.1x ·
Expametfin	4.5t	-	4.05	7.5	6.75 .
Green (Ernest) 5int	1.75	Apr 29	1.5		. 4
Lambert Howarth fin	6		5	8.5	7
Marcolsint	0.73	Apr 29.	_	_	_
Miller & Sant ∫	1.25	June 24	0.75		2.35
Paragon Commfin	0.9			· 1.8 ·	-
Pentosfin			0.73	1.3	0.95
Perry Groupfin	5.31	July 1	4.35	7.3	6
Michael Peters §int	1.5	May 6	1.2	•	3
Prestwichint	0.5	Apr 29	0.4		1
Sinclair (Wm) 5int	2	Apr 5	1.5*	•	5.7
Spong Holdingsfin	0.41	Apr 29	0.34	0.4 .	. 0.3
CMD92in	0.65‡		0.27	1	0.27

Dividends shown pence per share net except where otherwise stated \*Equivalent after allowing for scrip issue. 10n capital increased b rights and/or acquisition issues, §USM stock, §Uuquoted stock \*Third market. 25pecial dividend in lieu of final. 2For 16 months For six months rSubject to merger becoming unconditional

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### IVORY AND SIME (GUERNSEY) LIMITED ATLAS FUND OFFER PRICES QUOTED

Global Capital PortfolioUnited States Portfolio	\$2.10
United States Portiolio	\$2.098
United Kingdom Portfolio	£1.05
Continental Europe Portfolio	DM3.15
Japan Portfolio	£1.05
Pacific Portfolio	
Gold Portfolio	
UK Growth of Income	
Sterling Gilt Portfolio.	
Pollar Bood Portfolio	\$2 10
Dollar Bond PortfolioGlobal Bond Portfolio	\$2 10
Dollar Portfolio	
Yan Portfolio	
Deutschmark Portfolio	
Sterling Portfolio	
as at 8th March, 1988.	
as at oth march, 1900.	

### **Abbeycrest** raises £4m for growth

Abbeycrest, designer and dis-ributor of jewellery, increased 1967 pre-tax profits by 71 per cent and is to raise £4.3m by an issue of shares. The company also said it is to join the main market from the USM

The 262m new ordinary shares have been conditionally placed with institutions, but under a clawback arrangement share-holders can apply for them at 174p per share ou a ratio of 1-for-5. Abbaycrest's shares closed 17p down last night at

173p. The additional fouds are required to finance further growth, said Mr Michael Lever, chairman. Mr Lever, a former chairman. Mr Lever, a former dentist, founded Abbeycrest in 1979 with Mr Peter Bosenberg, a jewellery agent. The company makas inexpensive necklets, bracelets, earrings and bangles.

The plan is to expand into new problems arrest agent. product areas such as multiple gift packs, offering a pendant and earnings set for example, ranging

from £9.99 unwards.

For the year to December 31,
Abbeycrest produced pre-tax
profits of £2.36m, compared with
£1.38m in 1936, on turnover up
from £13.52m to £21.6m. The tax charge rose from £501,000 to £904,000. Earnings per share increased from 6.7p to 11.1p. A final dividend of 1.35p is recmended; making a total for the year of 2.0p.

# **Dares Estates rises** six-fold to £5m

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

THE STOCK market yesterday £2.58m in 1987 after £871,000 the ignored a striking rise in the previous year.

annual pre-tax profits of Dares

Betates, property development charges will be virtually eliminated investment company, and allowed the shares to alip 0.5p to bought last year — the former

allowed the shares to slip 0.5p to bought last year — the former \$4.5p.

Pre-tax profits at Dares for the minster and Greenly House in year to December 31 were more the City of London — have wiped than six times higher than in out all Dares' debts save for a 1986 at £5.1m against £747,000. debenture stock.

Earnings per share were 2.12p

These sales, early in the curcompared with 0.54p for 1986.

The directors have proposed a base for a further profits
final dividend of 0.4p, making increase. At the same time they
total payments for the year of leave the group liquid, with the
0.5p a share, against 0.1p for 1986. scope to increase its investment
Atthough gross variet income on ton of any further

O.5p a share, against 0.1p for 1986. scope to increase its investment Aithough gross rental income income on top of any further during 1987 at \$2.8m rose sharply rises which might occur in rental from £1.1m in 1986, reflecting the income.

The main developments in greater part of the profits increase came from successful schemes in central London and trading activities.

The higher level of activity in the Home Counties — should brought in its train increased add a new stream of revenue in finance charges which reached 1989 and 1990.

### Merivale Moore stable at midterm

Adjusted pre-tax profits for the six months to end December

were £3.46m compared with disposals.
£3.24m in the same period of 1986, and earnings per share were 17.7p against 15.4p.

But the directors have pushed disposals.

Despite the slight movement in the results, the shares rose 20p yesterday to 360p, which is 120p under their 1987-88 high point.

Merivale Moore, yesterday up by 50 per cent the interim announced stable half yearly dividend to 2.25p per share.

1968-87 when turnover and profits doubled.

Adjusted pre-tax profits for the six months to end December disposals.

ance with the requirements of the Council of The Stock Exchan

### BTP plc

Issue of 11,629,644 7.5p (ne1) convertible cumulative redeemable preference shares of 10p each in BTP plc in connection with the acquisition of

### **Graesser Laboratories Limited**

Authorised

Issued and fully paid

1,162,965

1,162,964

7.5p (net) convertible cumulative redeemable preference shares of 10p each in BTP plc

The Council of The Stock Exchange has admitted 11,629,644 7.5p (net) convertible cumulative redeemable preference shares of 10p each to the Official List. Listing Particulars relating to such shares have been circulated in the Extel Statistical Service and copies of the Listing Particulars may be obtained during usual business hours up to and including 11th March, 1988 from the Company Announcements Office of The Stock Exchange and up to and including 23rd March,

S. G. Warburg & Co. Ltd. 33 King William Street, London EC4R 9AS

Lloyds Bank Pic Registrar's Department Goring-by-Sea. Worthing. West Sussex BN12 6DA

9th March, 1988

# Elders IXL announces record half year: Profit up 83%, revenue up 61% and dividend up 50%

his year Elders IXL Limited has outstripped all market forecasts to record its best interim

So marked has Elders' growth been in the past two years that our 83% rise in equity accounted earnings to A\$272.14 million in the December half has eclipsed our company's full year result for 1985-86.

We credit this success both to the sound business fundamentals and to the skill of our people, a central feature of Elders' successful performance.

Commitment to real growth in profits is also reflected in the 50% increase in dividend payments as well as the one-for-four bonus issue.

### Highlights of the six months to December 31 were:

- Outstanding results from Elders Brewing and Elders Agribusiness Groups.
- Further internationalisation of Elders Agribusiness Group. through key acquisitions in the United States, Canada and Europe.
- Acquisition of a strategic interest in Rada Corporation which in turn has a 44% interest in New Zealand Forest Products Limited, leading to the proposed merger of Elders Resources Limited and New Zealand Forest Products. If this merger proceeds, Elders Resources will become a major trans-Tasman natural resources business with total assets of almost A\$4 billion.
- Agreement with BHP to participate

jointly in the company which holds Elders' 18.9% stake in BHP, releasing A\$1:6 billion in cash.

### Operational Review

Over the past six months each Elders' core business produced a continuing, solid cash flow and a strong profit stream in highly competitive environments.

"Elders' interim balance sheet is a reminder of the company's sound operating businesses, solid cash flows and shared management skills."

- Elders Brewing Group maintains a strong regional presence while developing our global brand: Foster's Lager. Foster's is now the most widely distributed lager in the UK and sales are up 80% in the United States.
- Elders Agribusiness Group has also increased its returns through expansion of its grain business into Canada and the United States and its malting business into Europe. In Australia, good seasonal conditions and improved commodity prices assisted the Group's rural businesses.
- Elders Finance Group has received the full benefits of its geographic restructuring and performed ahead of the previous period, despite the fall in stockmarkets. An increase in its provisions to cover all potential exposures is expected to ensure a promising outlook for the second half.
- Elders Resources Limited has

completed a solid six months due to the contribution of its gold mining and other operations in Australia and the successful expansion of its international trading activities.

Elders Investments Limited, backed by the resources and expertise of Elders IXL, has maintained a strong cash position

and is well placed to take advantage of further investment opportunities as they arise.

Elders' interim balance sheet is a reminder of

the company's sound operating businesses (many in non-cyclical sectors), solid cash flows and shared management skills. It's a reminder that Elders IXL intends to keep making strong profits in the years ahead.

### Investor Details Six months to December 31 1986 1987

million million change Revenue \$4,731 \$7,615 + 61% Profit before tax \$232.8 \$477.5 +105% Net income \$148.7 \$272.1 + 83% Results per ordinary share Earnings per share 23.0c : 26.8c + 17%

.6.3c

Divldends\*\*\*

\*Adjusted for bonus issues

9.5c + 50%



### **UniChem** cas tigates Ma carthy's record

By David Waller

THE hid h attle between Uni-Chem and I Sacarthy reached n day as Un iChem Issued a defence door ment which casti-gates Mac arthy's trading record and contains an ambitious profits forecast.

UniChem, the pharmacentical wholesale r which has the unusual legs ul status of a friendly societ y and is owned by 4,000 of the UK's independent chemists, predicts that it will make pre-tax profits of approximately £12m in the current year, 11 54 per cent increase over the £7.8m made last year. It also forecast that turnover will be 29 per cent ahead at £700m.

on this bast's, UniChem claims that its sh ares are now worth over £36 et ich, giving it a notional market capitalisation of £100m. This exceeds both the £65m value of Macarthy's bid cash-and I-shares bid, and UniChem's over valuation and UniChem's oven valuation released in January when it announced its plans to shrug off its status as n co-operative and seek a stock market list-ing in 1990.

Then, UniChem said that it

would be worth £1:00m on flo-tation, by which time its share capital would have doubled from its present level because scheme which links the issue of new shares at £1 to the level of purchases made with Uni-Chem between now and 1990. The latest forecast, prepared like the original one by Uni-Chem's stockbrokers Phillips & Drew, is based on the current number of shares in issue. The document also questions

Macarthy's financial record since February 1986, when Mr Nicholas Ward, the present chairman and chief executive, assumed control. It queries whether the company would have made a pre-tax profit at all in the year to October 3 1987 but for a pension fund holiday and extraordinary

nonday and extraordinary items of £8.3m.
Mr Ward said last night that UniChem's forecast was entirely hypothetical. He argued that the co-operative was not floatible to the co-operative was not floriable so long as the scheme was in operation and that customers would fall away once the scheme was withdrawn.

# M and S signs \$770m US deal

Mr Keith Oates, M and S said tinance director, said that the ten of due diligence review of Brooks years.

M and S said that it is confident that the deal, if it goes through, "will achieve an outstanding strategic platform for M and S to expand internationally in North America and the Far East."

The total purchase price of \$770m (£421m) includes \$50m covering a "non-compete" agreement, under which Campeau will not set up a speciality menswear operation in North America or Japan for five years. Mr Oates said that the \$50m could be written off against tax over the five ten off against tax over the five

As well as buying Brooks Brothers had been completed and everything had been satisfactory. Brothers, Campeau has agreed to the could not comment on the give M and S preferential rights chances of Campeau's bid suc-ceeding.

He said the deal would be important in serving M and S's sive right to develop food depart-

"They give us the same chance in the whole of North America as we have in the UK." he said.

Since the M and S name is little \$5.24m (£2.87m) bid for 80 per known in the US it could have cent of Federated Department.

promissory note to Campeau, close on March 15, is in fact a paying an annual interest rate of wholly new offer that must be 8½ per cent, and repaying the open at least 20 business days capital after 10 years. The under Federal securities laws. remaining \$320m would be paid.

Marks and Spencer yesterday signed a definitive agreement with Canadian property group Brothers' has a 51 per cent owned campean, to buy Brooks Brothers, the 47-store US mens wear retailer. The deal is conditional on Campeau's current bid for Federated Department Stores succeeding.

The total purchase price of \$770m (£421m) includes \$50m cov
They give us the same chance in from M and S's internal ment stores should it decide to ment stores and should it decide to ment stores in the US.

Mr Oates, who has been handling the negotiations

proved hard to win sites.

Mand S also revealed details of Manhattan court in an attempt to the funding of the proposed deal. remove the Canadian company's Of the \$770m total, \$450m would time advantage. In its suit, in effect be lent to M and S by Macy's alleges that Campean's Campean. M and S would issue n improved offer, which is due to provide the Campean to company to the company of the c

# Ford dealerships aid Perry rise to £6m

(£171m).

During the year Perry increased its franchised car dealerships from eight — seven Ford and one GM — to 17, adding at Ford was settled speedily, he

and one GM — to 17. adding three Volvo, one Jaguar, one said.

Lend Rover/Range Rover and four Austin Rover dealerships.

"The ford dealerships did extremely well, and still provide years ago, had not been a great success. The division combined to underperform, said Mr Allan, chairman But the company was keen to continue its policy of diversifying profits by widening its range of dealerships.

Perry Group, motor dealer and estate agent, increased pre-tax dozen more this year, possibly profits by 28 per cent to £6.03m in the year to end December. The advance from £4.7m was made on half a dozen more Ford dealership. We are advance from £4.7m was made on half a dozen more Ford dealership. We are turnover up 36 per cent to £232m moment and we're still negotia-

the year of 7.3p (6p).

From the Ford dealerships, of all Ford registrations coparating profits from hire purthrough acquisitions. Though the chase commissions rose from Rocar purchase has not notched \$800,000 to \$1.7m; new car profits up profits this time, its three from \$1.28m to \$2.32m; used cars months contribution accounted from \$1.3m to \$1.9m; vans and for about \$7m sales. Volvo, for tracks from £183,600 to £273,000; six months, brought in £170,000 and parts from £1.6m to £2.3m.

The tax charge rose from about £7m sales, and looks well £1.82m to £2.33m, though interest able to produce profits of about £750,000. The long running sore £796,000. Earnings per share increased from 15.8p to 20.1p.

A final dividend of 5.3p was £500,000. A decision on their recommended, making a total for the year of £3m (fin). before time. Pre-tax profits fore-casts for this year range between These figures reflect Perry's whether Perry keeps the agents or disposes of them and takes the from 3.37 per cent to 3.57 per cent.

# Imports keep Lambert Howarth in check

Lambert Howarth, the foot- ing to Mr Martin Jourdan, chair-

intensely competitive chimate of the footwear market.

During the year the flow of imported shoes from the Far East accelerated rapidly due to the decline of the US dollar and the related Far Eastern currencies.

Lambert's response to this competitive climate was, accord
intensely competitive chimate of per cent to £22m, the growin in beyond its control. In many ways growing the most of the cult appeal of the beyond its control. In many ways growing the most of the cult appeal of the control. In many ways growing the most of the cult appeal of the control. In many ways growing to £22m. Earnings per it is in a better position than at least balias in £24m, with a prospective profession of the US dollar and the final dividend of 6p makes 8.5p ance its business between manufacturing and importing. The control is to £24m, with a prospective profession than at least balias to £24m, with a prospect

This announcement appears as a matter of record only

Cross Border Lease Financing

**AUSTRIAN AIRLINES** 

Österreichische Luftverkehrs AG

Citibank, N.A. acted as advisor,

structured and arranged this transaction

2 Mc Donnell Douglas MD-87 Aircraft

US \$ 53,000,000

comment

investment in productivity and Lambert Howarth, like its man, to maintain its market share, even at the expense of its had risen by just 4 per cent to fits had risen by just 4 per cent to fit margins.

Thus while turnover rose by 25 intensely competitive climate of per cent to \$42m, the growth in operating profits was slower at 15 beyond its control. In many ways of Globetrotter brand. The City that the first profit in the profit in the control of the cont

### **Dubilier** subsidiary £37m sale

Dubilier International, elec-ronic component manufacturer, is to sell Beswick, its circuit pro-tection subsidiary, to Cooper Industries, Texas-based electrical and industrial manufacturer, for

The group's shares started the day at 137p and rose nearly 10 per cent on news of the deal - which values Beswick at 22 times earn-

values Beswick at 22 times earnings — to close at 152n.

"In this particular market I amled to believe that it's looked upon as quite a good deal," said Mr Chris Bean, deputy chairman. Mr Bean said the company now intended to concentrate on its connector business, expanded in August by the acquisition of Coline International, which makes and smulles accessories

Coline International, which makes and supplies accessories for electronic test equipment.

Following a change of yearend, the company also announced pre-tax profits of £6.7m on turnover of £49.61m for the 15-month period to December 27. This compared with profits of the compared with profits of the compared of £35.65m for the compared o t5.06m on turnover of £35.46m for the year to September 28 1986. Beswick contributed about

\$2.5m before tax to the 15-month figures and currently has net assets of about 28.6m.

The directors are recommending a final dividend of 1p. When combined with the two interim dividends this makes 4.85p for

the 15 months, compared with 3.1p for 1985-86. Earnings per share for the period were 12.8p extraordinary debit of £948,000 to cover the settlement of Habilities on previous divestments and the £500,000 cost of closing one of Dubilier's US factories.

Dubilier seems to be terribly good at selling things — it remains to be seen whether remains to be seen whether future purchases will be as shrewd. Certainly there is no cash shortage now and Mr Bean is unlikely to spend it on companies for sale on 22 times earnings. Yesterday's sale to Cooper gives Dublier over £25m, with which Mr Bean aims to make the group of the ton five radio free. one of the top five radio frequency connector manufacturers in the world: the speed with which Dubilier has integrated

### TV-am acts to halt votes on 15% of its shares

By Raymond Snoddy

TV-am announced yesterday it had disenfranchised 15 per cent of its shareholdings following a stern warning from the Inde-pendent Broadcasting Author-ity that the company's franchise could be in jeopardy unless action was taken over undisclosed Saudi sharehold-

ings. The commercial breakfast television station listed the owners of more than 2.7m disentran-chised shares as: Khalid Bin Fahad, Al Bilas Establishment for Trading and Economy, Stitching Administratikantoor, Beavertruck Investments, Alt-ken Telecommunications Holdings and Aithen Overseas.

the company has served notice that the shares are disenfranchised on the ground that they are held by restricted investors according to TV-am's articles

of association.
The IBA only found out recently that since last summer the 15 per cent shareholding had been controlled by Saudi interests. The TV-am board meets today to consider further action to meet IBA stipulations. The Authority decided last week that unless it is given strong reasons to the contrary the special dispensation allowing Aitken Telecommunications to hold more than 10 per cent of TV-am will be withdrawn by March 11. All the signs are that the entire

15 per cent stake will be sold in a single block and TV-am expects the matter to be resolved quickly.

The IBA has warned TV-am that

if the necessary disposals are not made within a 60-day period it could issue a "deter-mination notice" to remove the franchise.

### Michael Peters 70% up after all-round growth

Michael Peters Group, marketing services consultancy, improved its pre-tax profits by 70 per cent from £312,000 to £530,000 in the six months to December 31 1987. Turnover rose from £5.06m to £7.52m, an increase of 49 per cent.

Mr Michael Petera, chairman of this USM company, said clear progress; had been made in

progress had been made in each of the group's four areas of activity, particularly in the corporate communications and retail divisions. He anticipated further substantial growth during the second half—the period when the majority of its profits were normally earned. During the opening half, the group acquired Hambrecht Tarrell International and Spectrum Communications. Mr

of 1.5p compared with 1.2p. Stated earnings per 25p share

# Improved efficiency behind £2m profits advance at Blagden

manufacturer, posted pre-tax acquisition.
profits up a third from 56m to The comp

efficiency within the group.
A final dividend of 4p makes a total of 7.7p (7.2p).
Mr Gillum said the European

drum companies performed very well with an exceptionally pleas-ing first-time contribution from Plastuni, a Belgian plastics packaging company acquired during the year. Also in Belgium, drum reconditioner Verstraete had an excellent year.

Mr Gillum pointed out that part of the company's longer term strategy will concentrate on bringing UK drum reconditioning operations, which have not per-formed well, up to a similar level

of performance.
Despite slack trading conditions in the protective equipment market, the Martindale subsidiary managed to show a modest

profit increase.

Mr Gillum said a delay in the granting of planning permission had held up the sale of the company's former 10.5 acre site in Billericay. The proceeds of this planned sale had consequently not yet filtered through, as was anticipated to the company's bal-

Blagden Industries, steel drum board to contemplate another

glue

e Acamie

The company will look at busiprocess up a third from £5m to £5m on turnover up from £135m nesses with similar or complito £145m for the year ended December 27 1987.

Mr John Cillum, chairman, said the highly satisfactory plastic and chemicals and packaging concerns.

After tax of £3.4m (£2.25), earn-efficiency within the pressure.

ings per share were 15.2p (12.9p).

### comment

These figures came in above expectations and were accompan-ied by the reassuring footnote that Blagden had increased the dividend after two years of static returns. The shares moved up marginally. Although Blagden's performance has never prompted wildly enthusiastic response, the company has now become a streamlined and very efficient business. The core steel drum operations benefited from gener-ally increased demand throughout Europe. However, the market is a mature one and Blagden's decision to boost profits from the division with the purchase of Read's drum business has proved a sound move. The company is also far sleeker without the plastic injection moulding business. If the protective equipment mar-ket fails to improve, Martindale could be the next disposal. The company has taken drastic mea-sures at its Spanish arm, hit last year by new EC packaging regu-lations, and the operation man-aged to break even. Forecasts for The successful integration of the current year of 19m give a Plastumi had encouraged the prospective p/e of around 11.

### Cifer shares fall 20% on first half warning

SHARRS IN Cifer, the struggling USM-quoted electronics company, fell by more than 20 per cent yes-terday after the chairman said at terity after the chairman said at the annual meeting that it was unlikely the group would make a profit in the first half.

Mr Oliver Newland, the chairman, said that the current year, which began on October 1, had started well but the improvement was not sustained during the macCiristones period and in Jan-

pre-Ciristmas period and in Jan-uary. He added that the company did not have infinite reserves, and it was thus unable to sit tight in a difficult frading period.

rell international and Spectrum Communications. Mr Peters said the group was well ahead with its programme to maximise the benefits of the merging of these two businesses.

The directors considered the results to date and the propects for the full year justified an increased interim dividend of 1.5p compared with 1.2p.

The eventual full year loss was 123m and the company turned to Lloyds Bank and Investors in Industry (3i) for a financing pack-

0 1983 84 85 86 87 88 age to cover rationalisation costs. Unusually, the financial institu-tions were given the right to convert their loss into equity.
Since then, Cifer has struggled to return to profit — cutting out microcomputer manufacture and concentrating on visual display

Although Cifer did record small pre-tax profits in each of the last two financial years -£42,000 and £231,000 - the shares

# City Merchant Developers plc (formerly Rivlin PLC)

Substantial growth in profits, earnings and net assets.

### **Preliminary Results** for the twelve months ended 31st December, 1987

Profit/(loss) on ordinary .10.7p

Turning visions into reality

Developers plc Telephone: 01-353 6565. Telex: 924369. Fax: 01-583 2007.

70 Fleet Street, London EC4Y 1EU

activities before taxation (149)Taxation. 142 Profit/(loss) on ordinary activities after taxation (291)Earnings/(loss) per share before extraordinary items. (4.6p)Net assets per share. 35.8p Results The company reports profits before tax of £8.72 million, earnings per share of 10.7p and net assets per share of 73.9p. **Property Development** Development programme continues to expand. The spread of activity has widened and the portfolio includes substantial interests in major office schemes in the City and West End and significant retail projects in the provinces. **Property Investment** Investment properties valued in excess of £95 million include commercial, retail and industrial properties across the U.K.

which Dublier has integrated Coline illustrates the company's determination. On the trading front the group seems to have got its US subsidiary back into profit and the group should make over 19m before tax this year. This puts the shares on a prospective of about 11, which looks **CITIBAN(O**\* p/e of about 11, which looks

November 1987

Vienna, Austria

### **UK COMPANY NEWS**

# **Bluebird Toys profits** expand 43% to £2.5m

Bluehird Toys, fast growing USM-quoted toy manufacturer, yesterday announced pre-tax profits up 43 per cent from £1.74m to £2.49m on turnover of £20.4m
(£11.9m) for the year to end
December 1987.
Mr Torquil Norman, chairman.

said the results included a six month contribution from Peter

month contribution from Peter Pan Playthings which the company acquired in June for £3.5m from Hanover Acceptances.

The directors recommended a dividend of 6.205p (4.165p). After tax of £860,000, earnings per share were 25.2p (18.1p).

Founded by Mr Norman in 1981, Bluebird has grown swiftly and was launched on the USM in 1985. The group now holds 3 per 1965. The group now holds 3 per cent of the UK toy market.

Mr Norman said emphasis in the toy market was moving away from character merchandise such as the Postman Pat and Thomas the Tank Engine lunch boxes, flasks and toys in which Bluebird is a market leader, and back to more traditional playthings.

The acquisition of Peter Pan.

which has a strong range of well-established and familiar brand names, among them Etch-a-Sketch and Plasticine plus popu-lar games such as Othello, would help Bluebird adapt to this trend, he added.

Mr Norman said group liquidity was strong with total cash at bank or on deposit at £2.96m

nng



emphasis in the toy market moving back to more traditional playthings

(£2.7m).

The company last year made a substantial £1m investment in new injection moulding tools which was providing good returns.

Mr Norman said new additions to the Bluebird range, particularly the Oh Penny dolls house and Red Venom, a space ship to accompany last year's award-winning Manta Force, were seeing good demand and he was confident about the company's pros-

cope with this swing in playroom fads. However, it now appears there is more work to be done on

# **Acquisitions strengthen Spong**

Spong Holdings, retail display period of last year, systems, clothing, housewares

AUTHORISED

£326,000

£365.876

9 March, 1988

systems, clothing, housewares and marketing services group, has reported taxable profits of £1.04m on sales of £20.15m for the year to October 31 1987. The directors are declaring a final dividend of 0.4p per ordinary share.

Because of the change in the accounting period in 1986 no detailed 12-month accounts are available for the comparable profits of five months for Not- and and one month for Harmer and Lin Pac.

The directors said the acquisitant rationalised and the extraordinary item of £262.000 reflected the net closure costs of the Wise-house clothing business.

Undiluted earnings per share the strength to the group. The are put at 0.97p, calculated on the weighted average of 51.46m (1986) and the other acquisitions, detailed 12-month accounts are available for the comparable.

of the United Kingdom and Republic of Ireland Limited ("the Stock Exchange") and is not on invitation to any person to subscribe for or purchase any shares.

**GWR GROUP PLC** 

SHARE CAPITAL .

in Deferred Stares (non-voting) of Speach (as respect of which application is being made to the Court for confirmation of their cancellation and extinguishment).

In connection with an introduction to the Unlisted Securities Market of The Stock Exchange arranged by Stock Beech & Co. Limited application is being made to the Council of The Stock Exchange for the admission of the whole of the issued ordinary share capital of the Council of the dealt in on the Unlisted Securities Market of The Stock Exchange. Dealings are expected to commence on 14 March, 1988.

Particulars relating to the Company are available in the Extel Statistical Services and copies of the particulars may be obtained during normal business hours on any weekday (Bank Holidays and Saturdays excepted) up to and including 23 March, 1988 from:

STOCK BEECH & CO. LIMITED

Osborne Clarke, 30 Queen Charlotte Street, Bristol BS99 7QQ

in Ordinary States of 20peach.

The principal activity of the Company and its substillaries is the prevision of independent val the Bristol & Buth, Swindon/West Wiltshire, the Plymouth and South East Cornwall areas.

Throgmorton Street, London ECZN 2AY

ank and one month for Harmer

FULLYPAID

Bristol & West Building, Broad Quay, Bristol BSt 4DD

### Paragon at £0.7m after organic growth

Paragon Communications, a public relations company which obtained a listing in December, has announced pre-tax profits for 1987 more than doubled to £710.000 against £303,000. Turnover rose from £4.09m to £6.05m.
A final dividend of 0.9p is

recommended, making a total of 1.8p for the year. Earnings per 5p share moved ahead to 8.9p (3.5p) after tax of £268,000 (£128,000).

The results reflected strong growth, the directors

organic growth, the directors said, particularly in the consumer, corporate and business and technology divisions, all of which achieved significant increases in fee income.

The current year had started with a musher of major client gains and the directors were consident that strong organic.

confident that strong organic growth would be continued as well as the development of additional businesses which would lead to further expan-

### Leisuretime loss surges to £1.3m

Turnover at Leisuretime International increased by 13 per cent from £11.45m to £12.92m cent from £11.45m to £12.92m in the year to end-October 1967, but this worked through to a pre-tax loss of £1.3m, a minefold increase on the comparable £149.600 deficit. No dividend is being paid.

This botel and travel group had warned that its loss after activacidinary its loss after considered.

extraordinary items could reach £2.75m, this has actually ne out at £2.46m.

The directors said it had been necessary to provide for certain tax and other liabili-ties associated with past events and problems in the

group.

In January the Jivraj family took a 29.5 per cent stake in Leisuretime, which they intend to develop into a vehicle for their, worldwide leisure interests. At the same the departure of the Alticen family from the hoard was

### Continental Microwave-higher

with all areas of its purposes progressing well, Continental Microwave (Holdings) increased its pre-tax profits from £370,000 to £437,000 in the six months to December 31 1987, and the interim dividend of this USM company is

increased from 1p to 1.1p net.
All divisions reported profits
in excess of the forecast for the
six months, and demand for the company's products - it manufactures telecommunications, broadcast and defence electronics equipment — con-tinued, and with a supportive order book, it was experienc-ing the normal disparity between the two half years. Turnover for the opening half rose from £5.87m to of £125,000 against £113,000, and stated earnings per share improved from 3.2p to 4.2p basic, and from 3.9p to 4.7p fully diluted.

### Marcol rises 14% to £0.46m midway

Marcol Group in its first report since joining the USM last September showed pre-tax profits for the six months to the end of December up by 14 per cent on turnover which was nearly 50 per cent higher. Earnings per 5p share came out at 2.15p, against 1.96p, and the mittal interim dividend is

On turnover of £3.46m (£2.31m) pre-tax profits for this software company special-ising in aerospace and avionics were £461,000 (£404,000). Mr David Beattle, charman, said the rise in turnover resulted from erganic growth and the inclusion of Avonicom.

He added that it was usual for the second half to be substantially more profitable and that the first half included some costs which should lead to additional business in the present six months. Helix Software, acquired in

December, was trading profit-ably following reorganisation and was expected to contribute to profits in the present year. Tax took £165,000 (£145,000) and dividends absorbed £104,000 (£27,000).

### Tricentrol offer

Atlantic Richfield and Arco UK own or have acceptances in respect of 83.02m ordinary shares, about 88.8 per cent, of

At the first closing date on Monday valid acceptances of the offer, which became unconditional on February 22, had been received in respect of 15.86m shares (about 17 per cent). The offer remains open until further notice.

### Anglo American Industrial Corporation Limited Incorporated in the Republic of South Africa - Company Registration No. 63405252/06

# AMIC

### Preliminary results and notice of final ordinary dividend

Subject to final audit, the following are the preliminary results of the corporation 1987 1986 Radition Radition 3 546 3 138

Earnings from operations
Share of earnings of associated comp 473 164 income from investments and interest earner 566 74 49 Interest paid 114 133 433 76 Earnings after taxation 339 121 Ordinary dividends 35 28 69

Retained earnings Number of ordinary shares in issue (000) Earnings per ordinary share\* - cents

\*Based on weighted average number of 52 185 800 ordinary shares in issue for

The corporation's attributable earnings for the year ended December 31 1987 increased by 33 per cent to R 346 million. Earnings per share increased by 28 per cent from 516 cents to 663 cents. Most subsidiaries and associates recorded

2. The extraordinary charge of R 7 million refers to the group's share of extraordinary charges of subsidianes and associates. 3. At December 31 1967 all foreign currency loans taken up by Amic's subsidiary

The annual report will be posted to members on or about March 15 1988.

had a side of the first of the side of the side of

Final dividend No 48

On Tuesday, March 8 1988, the directors of the corporation declared final

Last day to register for dividend (and for changes of address Friday, March 25

Saturday, March 26 Saturday, April 9 Ex-dividend on The Stock Exchange - London Monday, March 21

Ex-dividend on The Johannesburg Stock Exchange Monday, March 28 Currency conversion date for sterling payments to shareholders paid from London Monday, March 28

Dividends warrants posted Thursday, May 5 Monday, May 9 Payment date of dividend Rate of non-resident shareholders' tax 15 per cent The full conditions relating to the dividend may be inspected at the

By order of the board

per D J Alison

218

53 600

40 Commissioner Street Johannesburg 2001

44 Main Street (PO Box 61587 Marshalltown 2107)

Hill Samuel Registrars Limited 6 Greencoal Place London SWIP 1PL

London Office 40 Holbom Viaduct London EC1P IAJ

GGG

FT-CITY COURSE London: .5 April - 24 May, 1988

The FT-City Course, arranged jointly by the Financial Times and the City University Business School has attracted some 4.600 delegates from over 800 organisations since it was first held in 1970.

This spring course is designed for new recruits, management trainees and employees of companies with interests in the City. It explains how the City of London operates and will provide a useful insight into the range of activities which make London such an important banking and trading centre.

The venue is the Royal Commonwealth Society and the eight week programme of Tuesday afternoon lectures is frequently updated to reflect the newer activities and markets in the City. The spring 88 FT-City Course includes comment on the City Revolution and an assessment of the implications of "Black Monday".

For further details, contact:

Financial Times Conference Organisation 126 Jermyn Street London, SW1Y 4UJ Tel: 01 925 2323 Telex: 27347 FTCONF G Telefax: 01-925 2125

# STARS

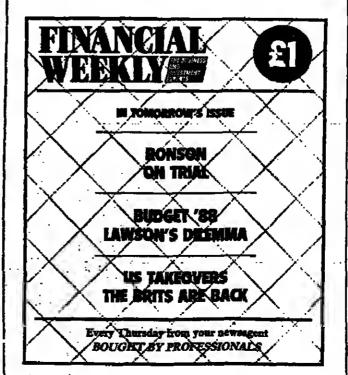
Series II Securities Transferred and Repackaged Limited

DM 375,000,000.-

Deutsche Mark Floating Rate Notes due 1998 - Stock Index No. 481 420 -

In accordance with § 14 of the Terms and Conditions of the Notes. ptice is hereby given that the Rate of Interest has been fixed at 3.8% p. a. for the Interest Period from 9th March 1988 to th September 1988 (184 days). Interest accrued for this Interest Period and payable on 9th September 1988 will amount to DM 194.22 per DM 10,000. - principal amount

Interest Determination Bank J.P. Morgan GmbH Frankfurt am Main



SPONSORED SECURITIES Grass div (g) 47 7.1 5.3 206 133 Ass. Brit. Ind. Ordinary . 207 145 Ass. Brit. Ind. CULS ..... 41. 25 Armitage and Rhodes ... 8.9 20 0 1.7 27 0 3.2 11.6 4.4 6.7 11.5 4.1 11.3 130 Carbonardum Ordinary 91 Carbonardum 7.5% Pref 60 Isis Group .... 59 Jackson Group 300 Meltihosse NV (AmstSE) ..... 31 133 47 Robert Jeokins ..... 4.4 318 3.4 94 46 65 6.7 477 5.5 6.6 2.7 

Securities designated (SE) and IUSM) are dealt in subject to the roles and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBRA

Granville & Company Limited 8 Lovat Lane, London EC3R 88P Telephone 01-621 1212 Member of FIMBRA

Granville Davies Coleman Limited 8 Lovar Lare, London EC3R 8BP Telephone 01-521 1212 Member of the Stock Exchange

Allied Partnership Group Plc Formerly. Allied Plant Group Plc APG ACHIEVES A RECORD PRE-TAX OF £3.6m AUDITED TWELVE MONTHS REVIEW ABRIDGED CONSOLIDATED PROFIT AND LOSS ACCOUNT Note Earnings per share arti867 and 1956 based upon 60, 616, 224 and 56, 091, 646 res Allied Partnership Group (APG) report pre-tax profits up by a record 129% and carnings per shi up 85% in the year ended 31st December 1987. For the period the specialist hire and construction based services group achieved record pre-tax profits of £3,614,000 against £1,646,000 in the comparative period last year. Earnings per share sharply increased to 4.22p 12.26pt and balance sheet gearing stood at 23%. Commenting upon the results, Chairman and Chief Executive, Martyn Rose said. These record

UP 120% AND AN 85% LIFT IN EARNINGS PER SHARE 1,546 (22) (33.4) accruing from the acquisition made during the year of Tiger Rail Limited and Vernous Plant. Turning to the future Mr. Rose said. The Group's portfolio of niche activity companies with strong and expanding market shares gives us confidence for the future.

Present indications are that the year has begun strongly and the Group is well placed to take advantage of opportunities as and when they arise through acquisition and continuing investment in exicting operations. existing operations.

• Record pre-tax profit of £2.5m - Plus 120%.

• Earlings per share of £22p - Plus 53%.

• Net asset value £21m - Plus 65%.

• Final dividend of 1p net per Ordinary Share total dividend - Plus 50%.

• 3 Year compound growth rate - of Earnings Plus 65% of Assets Plus 56%. executive, carryn nose sun, "these record results reflect the success of our strategy of organic scutchilian led growth. The strength of the Group's position is reflected in the tangible increase in net asset value to CIM against 20 Am In the last three years alone compound growth in comings and aspets per share has been 65% and

oudgets were exceeded eliminating any benefits

During the year the Board achieved significant improvements in the quality and absolute level of earnings extree all divisions. All divisional

# Industrial side boosts Expamet

ing products and security group, Expamet has since added to its surmounted problems at some of capacity in this area with the cent increase in pre-tax profits to

The greatest growth in profits, into profit. The division as a from £2.1m to £3.35m, was in the whole increased profits from industrial division, which bene£1.86m to £2.62m.

its subsidiaries to record a 32 per purchase of Christie Hydraulics. The building division gained 23.43m last year, against £6.38m. from the bnoyancy of the UK Turnover was £100.46m construction sector with both (£74.9m). After tax of £2.99m Expanded Metal and BAT Build-(£2.17m), earnings per share were ing Products producing significantly improved results. New 10 per cent up at 15.94p (14.48p). cantly improved results. New The final dividend is being set at management was brought in to 4.5p (4.05p), making a total of 7.5p IBC, door manufacturer, and contributed to a £400,000 turnround into profit. The division as a

fited from the inclusion for a full Two of the problem subsid-year of Metal industries, bought iaries were in the security divi-from Thorn EMI in 1988. The sion which increased profits only acquired businesses manufacture marginally from £2.43m to

### **Precious Metals assets** fall to 175p midterm

January 31 1988, compared with 199.3p.Earnings per share were 2.4p (0.65p). Revenue before tax

199.3p.Earnings per share were 2.4p (0.65p). Revenue before tax was £417,000 (£120,000). Income from fixed asset investments was £512,000 (£131,000), interest value at March 1 1988 was 170.9p. In December, Expamet acquired Cash & Security Equipment which makes coin and note handling machinery and supplies camera surveillance systems to

Ferguson Industrial Holdings PLC

has sold its wholly owned subsidiary

**British Trimmings (Holdings) Limited** 

to the management together with a

consortium of financing institutions

Ferguson Industrial Holdings PLC

was advised

by the undersigned in this transaction

ARBUTHNOT LATHAM BANK LIMITED

**Corporate Finance Division** 

131 Finsbury Pavement Moorgate, London EC2A 1AY. 01-628 9876

Expanset International, build-hydraulic accumulators and groducts and security group, Expanset has since added to its performance from APT which 1986 figures have been restated to unmounted problems at some of capacity in this area with the subsidiaries to record a 32 per purchase of Christie Hydraulics.

Subsidiaries to record a 32 per purchase of Christie Hydraulics.

Maximal, which makes components for security systems such as shock censors and panic buttons, suffered production difficulties after winning substantial orders in the US. New management has been brought in and the company is on its way back to profitable trading.

Videoscan incurred higherthan-expected costs in introducing the Datascan system, which monitors check-out tills in supermarkets. But costs have been reduced and the company is expected to trade profitably this

The other two problem subaidiaries were sold - the US-based Expanded Metals Corporation to Alabama Metals and the UK-Precious Metals Trust showed 585,000 (£45,000) and loss on deal-lower net asset value per share of 175p, for the six months ended 175p, for the six months

valued

By Heather Farmbrough

Expannet has expanded rapidly via the purchase of private com-panies and these figures neatly illustrate both the advantages and the dangers of such diversifi-cation. Small companies rarely have management in depth and are heavily affected by the costs of launching new products. How-ever, such is Expanser's strength as a whole that it can shrug off the problems of a few subsid-iaries. The good news for the future is that the company is well-positioned in several growing niche markets - supplying

comment

hydraulic accumulators for advanced braking systems, for instance, or providing security systems for banks. And the management problem is being solved by replacing the original owners of acquired companies with business-school trained executives. Assuming £10m-£10.5m pre-tax this year, the shares at 182p are on e prospective p/e of around 9. With the added attraction of a 5.6 per cent yield, that is hardly a demanding rating.

Independent hospitals in £6.6m deal

By Dominique Jackson Community Hospitals has made a 26.5m cash offer for USM-quoted West Yorkshire Indepen-dent Hospital in which Commu-nity already holds a 46.9 per cent

Community owns or manage several independent hospitals and nursing homes across the country and is involved in commissioning, funding and planning various types of health care facil-

Turnover of Community in the year ended June 30 1987 rose from £2.7m to £4.1m while pre-tax profits rose from £0.3m to £1.2m. Community is offering 155p cash for each West Yorkshire ordinary share although share-

holders may elect to receive an equivalent nominal amount of

Sir Peter Thompson, Commi-nity chairman, said the offer was in line with the group's objec-tives of managing the hospitals in which it holds significant investments and as a preliminary to bringing Community Hospitals itself to the market.

### City Merchant

City Merchant Developers, formerly Rivlin, USM-quoted property investor and developer, reported substantial growth in all operations in 1987, Pre-tax profits, including exceptional items of cent to £4.0cm in the six months
£2.58m, were £8.72m.

At present the company is However, the improvement from £3.8m (£2.75m) w

At present the company is involved in an agreed merger with Imry International.

Directors said that subject to the Imry offer being declared unconditional, a second interim payment of 0.65p would be made making a total for the year of 1p. Barnings per 5p share were 10.7p (4.6p losses).

# Psion to join USM at £16.6m

Psion, maker of hand held computers, is coming to the Unlisted Securities Market following a placing which values

Psion's main product is the Organiser II, a hand held computer which can be used as an electronic personal organiser or, more community, by large corporations. Marks and Spen-cer uses the Organiser with its charge card and as a price

In 1987, 90 per cent of sales came from the Organiser range, about half of which were exported. Mr David Potter, chairman and managing director, expects this propor-tion to decrease to about 80 per cent in 2 years' time as new hardware and software products come on stream.

In 1982 and 1983, most of the company's income came from the sale of leisure soft-

ware. An attempt to move away from computer software through a licensing agreement for ICL and Sinclair Research

for ICL and Sinclair Research products proved disappointing, leading to a pre-tax loss in 1984. After a couple of dall years, pre-tax profits were boosted from £383,000 in 1986 to £1.9m in 1987, reflecting the success of the Organiser IL. Charterhouse Bank is placing 3m ordinary shares, or 18 per cent of Psion's enlarged share capital, at 97p per share. Psion is expected to report £2.75m for the year to December, and at the placing price, the shares are on n historic p/a of 12.5.

### GWR goes for quote

GWR, the largest independent radio station in the South outside London, is coming to the USM with an introduction which capitalises the company at £3.3m. GWR broadcasts to np to 1.7m listeners in the Bristol, Bath, Swindon, Plym-outh and East Cornwall areas. GWR's chairman is Mr Henry Meakin, who is also chairman of Aspen Communi-

chairman or Aspen Communi-cations Group, which owns 21 per cent of the company.

Pre-tax profits last year were £486,000, (£98,717). The prospectiva p/e is just over 10 times. Brokers to the company are Stock Reach are Stock Beech.

# Ryman helps Pentos to £2.8m profits increase

PROFITS at Pentos, the expanding retail, office equipment and property group, increased to £7.8m before tax in 1987, compared with £5m.

The specialist retailing subsidiaries - Dillons Bookstores, the Athena poster and bookshops and the Ryman stationery chain - made trading profits of £5.5m (£3.4m) on sales of £60.6m (£38.7m), 67 per cent of the group's total turnover of £90m

Ryman, bought last August for £18m, contributed pre-tax profits of £900,000 for the five-mointh period compared with £900,000 for the full year to May 31. A new warehouse, due to open in 1989, will enable Pentos to supply stock for over 130 Ryman shops, compared with 67 at the end of 1987. Pre-tax profits of £1.8m are expected for Ryman this year.

Office furniture, under the brand names Caplan and Asher, increased trading profits to £2.7m (£1.8m) on sales up 44 per cent to £20.3m (£14.1m), and trading prof-its from the property develop-ment sector were up from £500.000 to £760.000.

Mr Terry Maher, Pentos chairman, hopes for organic growth
from the existing Athena and Dillons stores of 35 or 40 per cent
contributes about 10 per cent of
this year, and perhaps 25 per cent
the group's total sales, will be
the stores of down 5p yesterday
to close at 125p — look fully valued on a prospective multiple of
the group's total sales, will be



Terry Maher:hopes for organic

growth from office furniture and the redesigned Ryman stores. Actual growth is likely to be higher because of the group's intention to invest £15m in 1988, against £16m last year and £7m in 1986. Of this, £11m will be 255,000 sq. ft. owned at the end of

held back until the existing shops break even. Last year the nine US shops lost about £100,000. The directors propose a final dividend of 1p. making 1.3p (0.95p) for the year. Fully diluted earnings per share increased to

7.2p (5.73p). comment

Mr Terry Maher acknowledges there is a limit to the number of books he can sell, but his flagship Dillons store in Gower Street seems to be trying to disprove him: turnover bas increased by nearly 60 per cent since the refur-bishment of the shop and if Pentos can turn Ryman round in the same way - a new shop design should be in most High Streets by early summer - then the future looks rosy. Within five years Pentos hopes to own 1m sq. ft. of sales space and without having to take on new retail activities the group could begin to put together profitable combi-nations of shops in the same area. The possibility of VAT on books may worry the market in the short term, but retailing is spent on UK retailing, adding well-supported by the property and office furniture divisions. Pre-tax profits are likely to top \$11m before tax this year, and the shares - down 5p yesterday

# Miller & Santhouse sharply up

Miller & Santhouse, USMquoted optician, revealed sharply higher profits, turnover and earnings for the six months to December 31 1987.

Since June 1987, the number of practices has doubled, with 33 shops new shops. The first three shops in London will be opened

over the next month.

The group achieved pre-tax profits of \$502,000 (£251,000) on

of the UK brands.

Trade is currently running at record levels. For the future, Mr Maurice Müler, chairman, said, to the USM in October 1985, it had 22 practices in the north-east. Since then, it has expanded further into Yorkshire and tha Midlands, opening its first shop in the south in Lution's Arndale of the company of the comment of the comment

practices, compared with 63 at business. Spectacles used to be the moment. However, most of the growth

over the half year was from higher volumes of an average 20 per cent at original stores. Miller & Santhouse's next project is to sell an own brand range of contact lens wetting and soaking solutions through its practices. These will be made by a US

without them; now they are the ultimate fashion accessory. Consumers are responding well to cheaper prices, slicker market-ing, eye-catching shops and bet-ter design. At some point, bowever, the party has to stop. Miller & Santhouse has clearly thought about it carefully and has devel-opments in the pipeline to com-pensate. A first step is selling its own, lower price contact lens solutions, which will tap into an £80m market. The company's low cost buying methods, bypassing importers and wholesalers, and competitive pricing policy should also help protect its market share if saturation point is reached. After yesterday's figures, analysts were revising their pre-tax profit forecasts upwards to as in February. By the end of the dists to sassy retailers has much as £1.6m for the year, year, there should be over 70 attracted lots of players into the against £611,000 in 1987.

# Leisure side lifts Prestwich to over £4m

Prestwich Holdings, the entertainment and leisure group
which yesterday signalled its
intention to sell its Bush Radio
consumer electronics subsidiary,
increased pre-lax profits by 6 per increased pre-tax profits by 6 per cent to £4.00m in the six months to December 31.

However, the improvement was achieved entirely by the entertainment and leisure division (including video, music and TV rights and character merchandising). Operating profits nearly trebled to £3.7m (£1.33m) on turnover of £3.4m (£1.34m).

Consumer electronics, on the other hand, saw profits fall to 5p to 7p, excluding the excep
through its SP&S and Wynd-Up Records subsidiaries.

Trestax advance to £4.7m (£2.75m) was achieved to turnover 87 per cent ahead at £47m (£25.1m).

Unfortunately for Prestwich, but it makes little material difference whether Bush stays or goes. The only danger is that it will The untimely spell of bad luck distract from the strength of the with suppliers has been followed by a squeeze on margins as UK twich's marketing skills are undiminished. For this reason, yester stumbles onto a plateau. Televistically a profits plant were one bright spot, contributing a disproportionate share of the division's pre-tax, the shares stand on a profits. It is questionable, how-

### **British Airways Plc**

has acquired

March 1988

**British Caledonian Group plc** 

We acted as the financial adviser to British Caledonian Group plc.

Goldman Sachs International Corp.

Goldman **Sachs** 

### **Unilever PLC**

has sold its subsidiary

**Thames Board Limited** 

**AB Iggesunds Bruk** 

We acted as the financial adviser to Unilever PLC.

Goldman Sachs International Corp.

Goldman **Sachs** 

9th March, 1988

Application has been made to The Council of The Stock Exchange for the grant of permission to deal in the Ordinary Shares of Psion PLC ("the Company") on the Unlisted Securities Market, it is emphasized that no application has been made for these securities to be admitted to Listing. Dealings in the Ordinary Shares are expected to commence on Monday, 14th March, 1988. **PSION PLC** Charterhouse Bank Limited 3,072,460 Ordinary Shares of 5p each at 97p per share £1,125,000 Particulars of the Company are available in the Extel Unifeted Securities Market Service and copies of such particul Woolgate House Colomer Street

# Acquisitions help Allied Partnership to double

made in 1986.

Mr Martyn Rose, chairman and architect of the recovery in the last four years, said that the improvement reflected both the benefits of recent acquisitions

eration of £10.1m in cash and Overall, one third of operating profits came from specialist hire activities, which include Tiger and thefork lift truck distributor-

After tax of \$1.03m, an effective rate of 2812 per cent against 20 per cent last year, attributable

benefits of recent acquisitions and a strong trading performance in all the group's companies.

Acquisitions contributed approximately film to operating profits of £3.83m (£1.69m). These include the fork-lift truck husinesses bought from Vernons Plant and Tiger Holdings, the railcar operator, both acquired last July for a maximum consideration of £10.1m in cash and

ships, and two-thirds from its building services division. Turn-over of 256.87m (£47.27m) was divided equally between the two

Allied Partnership, huilding services and fork-lift truck hire company formerly known as Allied Plant, yesterday reported 1967 pre-tax profits of £2.61m, more than double tha £1.65m made in 1986.

A final dividend of 1p per share is to be paid, making 1.5p for the darchitect of the recovery in the last four years, said that the improvement reflected both in the commany.

east, have clearly flourished on Channal Tunnel. The company the back of last year's building should make £4.75m this year, boom, which is unlikely to be putting the shares on a fair provesterday's figures contained few repeated. However, the impact of spective p/e of 11½.

# **Bensons Crisps advances 72%**

Bensons Crisps, USM-quoted snacks manufacturer, yesterday announced a 72 per cent improvement in pre-tax profits from £420,181 to £722,529 in the year to

2420,181 to £722,529 in the year to November 28 1987. Sales rose by 20% to £12.6m.

At the earnings per share level, however, the rise was more modest - 5.9p against 5.3p · after an increased tax charge. Nevertheless, Bensons, which tumbled heavily into the red in 1984, is alanying to return to the division. planning to return to the divi-

The directors propose a 0.5p payout, the first since 1983.

Bensons attributed the margin improvement to new product development and cost-savings, but admitted that the UK crisp

and snack industry remained "fiercely competitive".

The inflowing companies have notified ditine of loard meetings to the Stock Exchange. Such seedings are sessibly held for the purpose of predicting dividents. Orthols Indications are not available as to whether the dividends are

result of the company's initial factory, and expects a slightly capital investment programme higher figure in 1987-88. The have already resulted in an spacks division has also been improvement in net margins to
5.7 per cent from 4 per cent in
1986," said Mr Malcolm Jones,
chairman, and he suggested that
action taken during 1987 should
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Yesterday's pre-tax figure is scored after a £1,679 interest charge (£71,915) and the tax charge is £288,251 (£36,400). generate further improvements in the current year. The organic potato crisp dis-tributor, Hedgebog Foods, which Benson acquired for £100,000 in June, made a small contribution to profits, and tha company

From the market's point of view, Bensons "miscalculation" expects to extend its range this year. Sight & Sound, the ani-mated products subsidiary, has over its expected tax charge put paid to an otherwise encourag-ing, but much-as-predicted set of figures. The 40 per cent rate - which compares with 21 per cent been reorganised and also chipped in a marginal profit compared with a small loss last year. last time, and an expected 35 per
During the year, Benson spent cent – results from prior year
some £800,000 on capital investcharges which were only settled some £800,000 on capital invest-ment, largely at its south Wales in November. Despite the com-pany's protestations that a normal charge (35 per cent) is expec-ted this tima, the reduced rise at the earnings level helped depress the shares 8p to 88p. That was all the sadder given that Bensons' twin strategy of pushing into

higher margin snack products and cutting ont costs/upping own-label crisp business — where it hopes to add a second customer shortly - seems to be combating margin pressure in the snack industry. The balance sheet, too, industry. The balance sheet, too, remains healthy with net cash of £300,000, leaving the company well-placed for modest acquisitions. Still, memories of the 1984 mishaps may take some burying, and if Bansons' own brokers' forecast of £900,000 before tax this time is correct, the shares are on a propsective multiple of over 11 times. High enough.

and planned expansion to Car-diff and Manchester in the near future. Tax of £360,000 (£284,000) left the company with net profit of £622,000 (£483,000).

E.Green

rises 28%

to £0.98m

Ernest Green and Partners, the

USM-quoted structural and civil engineering consultancy, increased earnings per 5p

share by 29 per cent from 6.5p to 8.4p for the six months to December 31 1987. Pre-tax profit was up 28 per cent from

£767,000 to £982,000 and turn-over from £2.33m to £3.62m. The interim dividend has

been set at 1.75p (1.5p). Mr David Legg, chairman, said order books were at a record level and that the growth in turnover had come almost

equally from institutional and retailing clients and private

developers. Although based in London the consultancy had

offices in Norwich and Bristol

Wm Sinclair shows growth at midway

> William Sinclair Holdings, a USM-quoted plant breeder and seed specialist which has expanded via numerous acquisitions during the past 18 months, increased its profits from £522,000 to £823,000 pretax over the half year ended December 31 1987.

> The company intends to apply for a full listing before the end of the year.
>
> Turnover for the opening half pushed ahead to £8.48m (£5.59m). Tax of £309,000

(£196,000) left earnings at 7.05p (4.72p) per 25p share. The interim dividend is being stepped np from an adjusted 1.5p to 2p.

City & Commercial

Net asset value per £1 capi-tal share of the City & Com-mercial Investment Trust stood at £12.5 at January 31 compared with £12.83 a year

Revenue for the year edged ahead to £1.29m (£1.21m) after tax of £483,000 (£521,000), equal to earnings of 5.452p (5.113p). A final dividend of 2.808p makes a total of 5.452p (5.113p).

**BOARD MEETINGS** 

FT LAW REPORTS

# **UK** secondary air legislation ousts Bangladesh law

HOLMES V BANGLADESH BIMAN CORPORATION Court of Appeal (Lord Donalds Master of the Rolls. and Lord Justice Bingham): February 26 1988

UK LEGISLATIVE limits on an airline's liability for the death of passenger apply to a fatal accident occurring on a domestic flight in Bangladesh, subject to ervice of proceedings in the UK, and so override the limits imposed by Bangladeah law as

from Mr Justice Leggatt's deci-sion on a preliminary issue that sion on a preliminary issue that any damages to be awarded to Mrs Keiko Holmes, for the death of her husband should be limited according to UK law and not according to Bangladesh law. LORD JUSTICE BINGHAM said that in August 1984 a Bangladesh aircraft crashed on a domestic flight in Bangladesh. Mr Holmes

was a passenger and was killed. His widow brought the present proceedings against the airline, claiming under the Law Reform Miscellangous Provisions) Act 1934 and the Fatal Accidents Act

The question was whether the claim was governed by Schedule 1 to the Carriage by Air Acts ( Application of Provisions) Order 1967, or hy the Bangladeshi provi-sions incorporated in the con-tract between Mr Holmes and the

On a preliminary issue, Mr Justice Leggatt ruled in favour of did not apply to domestic car-Mrs Holmes that Schedule 1 riage within the UK or in any applied. The airline appealed. If Schedule 1 applied, the airline's liability was limited to approximately £83,768. The damages suffered exceeded that fig-

ure. If Schedule 1 did not apply, as the airline contended, liability was limited to 9,500 lakhs, hy contract or by the Bangladesh Carriage by Air Act 1934 which was incorporated into the con-

The effect of the 1961 Act and the 1967 Order read together was to create three broad categories tion as amended at the Hague; tions.

cities in Bangladesh, under a coninternational carriage governed by the unamended Warsaw Constantially modified version of the governed by Bangladesh law. vention; carriage not governed by either Convention.

vention. There was power in sec-tion 10 hy Order to apply the amended Convention with exceptions "to carriage by air not being carriage by air to which the [amended] Convention appliea". Article 28 of tha amended Convention stipulated which courts were to have juris-diction to determine claims arising under the amended Conven-

The Court of Appeal so held no direct bearing on the present when dismissing an appeal by case, which did not involve inter-Bangladesh Biman Corporation national carriage. The unanational carriage. The una-mended Convention also applied only to international carriage. The 1967 Order was made under the powers conferred by section 10 of the Act.
Article 5 provided Schedule 2 to this Order shall have effect in

respect of . . . international car-Schedule 2 set ont the una-mended Convention with modifi-

cations. It had no direct bearing on the case, because no international carriage was involved. But it was of crucial importance in construing the 1967 Order for two

First, Schedule 2 had the force of law in the UK. Secondly, it had extra territorial effect. Article 3 of the 1967 Order pro-

vided "This Order shall apply to all carriage by air, not being car-riage to which the amended Con-vention applies". That seemed comprehensive in effect. The amended Convention

other country. So on its face the Order could apply to domestic carriage at home or abroad.

Article 4 of the Order provided 
"Schedule 1 . . . shall have effect in respect of . . . (a) carriage

which is not international carriage . . . or (b) carriage of mail . . . Schedule 1 did not apply to carriage under the amended Conven-

tion, because that was excluded Mrs Holmes relied on the Car from the scope of the Order by riage by Air Act 1961 and the 1967 article 3; and it did not apply to Order to oust the Bangladesh carriage under the unamended Convention, because that was international carriage.

It followed that Schedule 1

of carriage: international carriage except carriage governed by the carriage of a passenger internally governed by the Warsaw Conven- amended or unamended conven- in Bangladesh, between two

amended Convention. Article 1 That was a startling result, and provided that the Schedule it had come about as a result of The main purpose of the 1961
Act was to give the force of law in the UK to the amended ConThe adjective "international" The adjective "international" which preceded "carriage" in the amended and unamended Con-

The Schedule limited the airline's liability for each passenger to a figure not directly related to the figures in the amended or unamended Conventions. Article 28 was omitted altogether. As in the amanded and unamended Conventions, article 32 invali-dated all inconsistent terms and

It was ordinarily right to approach a British enactment on the tentative assumption that it was not intended to subject transactions taking place abroad to British statutory rules overriding the proper law of the transac-

If Mrs Holmes were right, it would be open to Bangladeshi passengers having no connection with the UK, to proceed against the airline here and so gain the benefit of the more generous

a statutory enactment was intended to have extra-territorial effect, was to be decided on the anguage of the enactment, having regard to the subject matter and other relevant circum-

Conventions had the force of law and had extra-territorial effect. Schedule 1 also had the force of law. The same words ("shall have effect" which were used in article

to domestic carriage in the UK. arions of forum conveniens.

The language used in the Lord Donaldson MR agreed The languaga used in the Lord Donaldson !
Order and in Schedule 1 could with both judgments.

not have been more comprehenprovisions.

The appeal was dismissed.

LORD JUSTICE DILLON agreeing, said that if Mr Justice Leggatt's judgment were correct, the
legislature had, by mere subordinate legislation, swingeingly increased the liability of Bangiaapplied to all carriage by air desh Airlines in respect of the

unilateral UK legislation in respect of carriage by air in cir-cumstances which were not covered by international Convan-

None the less, there was no escape from the conclusion that Mr Justice Leggatt was right. The scope of the 1967 Order was prescribed by article 3. The phrase "all carriage by air not being carriage to which the amended Convention applies" could not possibly be construed as limited to carriage by air interplainly intended to cover the international carriage of air referred to in article 5 of and Schedule 2 to the Order, viz international carriage by air governed by the original Warsaw Conven tion as opposed to the amended

When against that background article 4 of the Order provided that Schedule 1 was to have effect in respect of carriage to which this Order applies being . . . carriage which is not international carriage as defined in Schedule 2", article 4 must be construed as covering all carriage by air within article 3 not covered by the amended Convention, except that covered by arti-cle 5 and Schedule 2. A further point was that Sched-

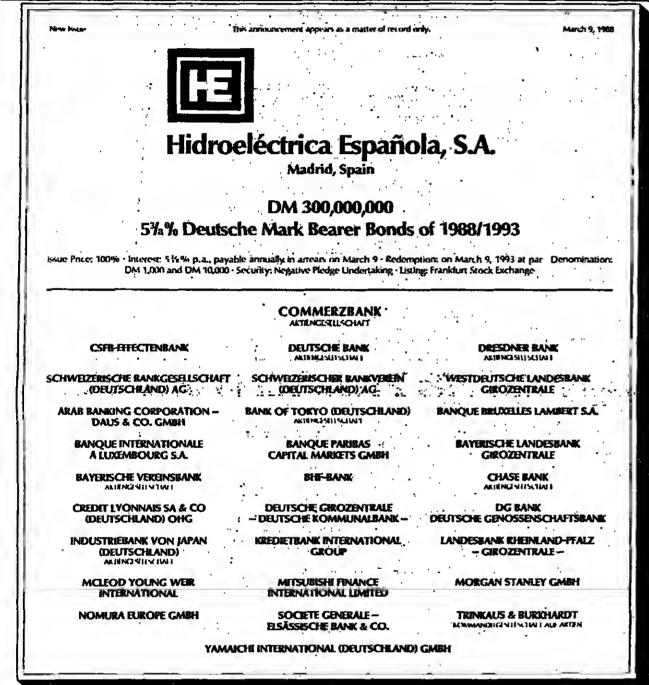
ule 1 did not include article 28 of the amended or unamended Conwith jurisdiction and choice of forum.

That rules of UK procedure were 5 of the Order and gave legal to apply to service and jurisdic force to Schedule 2, were also tion under Schedule 1. With a used in article 4 in relation to claim in personam those rules absurd to hold that Schedule 1 wherever the cause of action lacked the force of law in relation arose, subject only to consider-

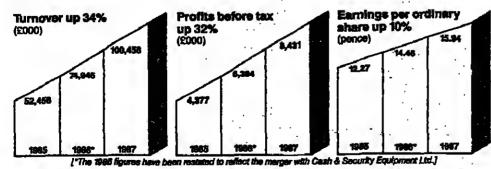
sive. No presumption against For Mrs Holmes: Timothy Walker extra-territoriality could survive QC (Coward) a straightforward reading of the For the airline: Robert Webb

(Beaumont & Son) Rachel Davies

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# The well-defined strategy of its strong management team proves successful for Expamet's three business sectors.



1987 was the seventh successive year of growth for Exparnet International with overall profits, at £8.4m, up 32%. Turnover increased by 34% to £100.4m. A final dividend of 4.5p is being recommended making a total for the year of Z5p, an Increase of 11%.

**BUILDING: TURNOVER UP 19% The five** Expamet International companies supplying the building markets in the UK and overseas all

had a good year with high demand continuing



companies faced mixed fortunes in 1987, but actions already taken will lead to improvements in 1988. The Group's recent acquisitions of Cash and Security Equipment and CQR Security Systems will further

INDUSTRIAL: TURNOVER UP 45% The industrial

presence in the important accumulator market.

SECURITY: TURNOVER UP 40% The security

companies had a successful year, with an increasing

BUILDING INDUSTRIAL AND SECURITY PRODUCTS

# Cocoa pact withholding scheme given approval

A COCOA withholding scheme was approved yesterday after delegates at the crisis talks of the International Cocoa Organisation (ICCO) in London failed to come up with any alternative way of halting the relentless slide io

The news helped the second-position futures contract in London to recover after touching fresh 54-year lows of £952 a tonne. It closed unchanged at \$971 a tonne, still way below the £1.181 a tonne of January 19 when the nrganisation resumed hufferstock buying after a seven month

For the past five days a working group at the organisation has been discussing alternatives to the withholding scheme, under which up to 120,000 tonnes of cocoa will be kept in storage in countries of origin.

Ideas ranged between destroying the buffer stock, putting discriminatory levies on imports of cocoa from non-members, using

cocoa from non-members, using cocoa-butter in cosmetics, and encouraging the Chinese to develop a taste for chocolate. Under the rules of the agree-ment the withholding scheme comes into force automatically if no other support measures are agreed once the buffer stock

reaches the maximum permissi-ble level of 250,000 tonnes, which it did late last month. However, the question of finaoce overhangs implementa-tion of the scheme. Ivory Coast, the world's biggest producer, and

ducers yesterday raised their

Asturiana de Zinc of Spain. Last week's move divided mar-

ket opinion on whether the new level would hold. However, a spe-cial report this week from Rudolf

Wolff, London metal-traders, sug-

gests the coming months will see

still higher prices for the metal

COCOA TRADING on the Londnn Futures and Options Exchange (Fox) was up 56 per cent last month compared with February last year.
The total number of 10-tonne

lots cleared in the month was 102,985, against 65,662 a year ealier, taking the January-February aggregate to 194,997 lots, op from 127,456.

However, 12w sngar remained the most heavily-traded commodity on Fox. Last munth's 136,900-lot (50 tonnes each) clearing total represented a 62 per cent rise on February last year. February coffee trading was

np a relatively modest 12.5 per cent, at 93,676 lots (5 tonnes each).

Fox's clearing total last month was 373,516 lots, up 60 per cent on the corresponding per cent on the corresponding mooth last year. But that included 34,492 lots of white sogar and 4,463 lots in the traded options - neither market was operating in February last year.

last year.

Consumers believe the bufferstock manager, who is not
allowed to incur any liabilities,
will certainly not have enough
money to fund the scheme to the
extent of 120,000 toones, given
the costs of maintaining the the costs of maintaining the 250,000 tonnes he already holds. In any event, taking another 120,000 tonnes from the grossly oversupplied world market -

in the market, including produc-

of both producer and London Metal Exchange stocks.

It emphasises the recent decla-

ration of force majeure at Minero

Mexico because of strike action.

and the intense speculation about

prices for the metal from \$890 to tion losses and delivery delays,

\$920 a tonne in the wake of last an expected rise in demand by week's price increase by Electro-China and the Soviet Union, posi-

lytic Zinc of Australasia and tive steps towards capacity-ra-

stocks this year are expected to be more than 750,000 tonnes will not have much impact on prices, analysts believe.

Telephonen in the property of the control of the property of the control of the c

This week the organisation's forecast 81.000-tonne surplus from the 1987-88 crop has been greeted with much scepticism in the market. There some traders have estimated a 150,000-tonne

Last week Brazil said its Bahia region was beading for another record crop in spite of a drought Yesterday a leading Malaysian trader said Malaysia, the world's fourth-largest producer and not a member of the organisation, was heading for a record crop of more than 200,000 tonnes.

Delegates, in addition to considering problems of funding the withholding scheme, will today be deciding at what level cocoa prices should be supported.

The current range the organi-sation is defending is between 1,485 and 2,155 Special Drawing Rights a tonne. The 10-day indica tor price is about 1.283 SDRs. Consumers are keen to fix much lower levels. However, if no agreement is reached the prices should, under the rules, be

Any disagreement over the rules would have to go to arbitration. This, as a delegate said yesterday, would be disastrous for the agreement.

More producers follow zinc rise PREUSSAG, Metaligesellschaft The firm's report on zinc and other big European zinc-propoints to several bullish factors Wolff forecast a 98,000-tonne zinc surplus for this year at the year's start. The firm has revised its prediction downwards, to a

44,500-tonne surplus. However, the report suggests this could easily turn into a 10,500-tonne tionalisation io Europe and deficit.
Japan, and cootinuing low levels The The galvanised steel industr by far the biggest user, taking about a third of total output -holds the key to demand this

Prices above the previous long-term highs of about £520 to which has been trading on the possible closure of the Italian \$920 a tonne would signal significant company Pertusola's refinery at cant sbort-term potential for further rises to about \$1,000 a tonne.

market, min 99.5 per cent, \$ per lb, ln warehouse, 10.40-10.60

TUNGSTEN ORE: European

VANADIUM: European free

free market, standard min 65 per

cent, \$ per tonne unit (10, kgs

### WEEKLY METALS PRICES

market 99.6 per cent, \$ per tonne, in warehouse, 2,280-2,300 (2,270-

BISMUTH: European free market, min 99.99 per cent, \$ per lb, tonne lots in warehouse, 5.50-5.70

CADMIUM: European free mar-

All prices as supplied by Metal (6.40-6.90). sticks 6.85-7.05 (6.40-Bulletin (last week's prices in 6.90). COBALT: European free mar-

ANTIMONY: European free ket, 99.5 per cent, \$ per lb. in warehouse, 6.80-7.80 (same). MERCURY: European free market, min 99.99 per cent. \$ per 76 lb flask. In warehouse, 285-305

MOLYBDENUM: European free market, min 98 per market, drummed molyhdic 3.00-3.10 (2.90-2.98). in warehouse, ingots 6.85-7.05 SELENIUM: European free value, \$ per lb, UO. 16.30 (same). | until this evening.

March 8 1273.53 [1283.09].

Close

232.00

232.00 232.00 231.00 232.20 233.00

124 00 122 50 121.75 123.00 123.50

101.25 100.30 105.50 107.55

Previous

Previous High/Low

High/Low

High/Low

100.75 163.00 105.00

COCOA Ettonno

Close Previous High/Low

High/Low

market, min 98 per cent, VO, cif.

WO, cif, 50-58 (same).

URANIUM: Noexco exchange

Close

Previous

### EC plans. to set aside ripe, surplus farmers

By Tim Dickson in Brussels

THE European Community not content with setting aside surplus land, has come up with a scheme to set aside surplus farmers.

The plan was agreed in prin ciple by EC agriculture minis-ters at their meeting in Brus-

sels yesterday.

It is aimed at farmers and agricultural workers who are more than 55-years-old and who are content to put their acres – and themselves – out

acres - and tremstaves - out to grass.

The plan is known, in the Brussels vernacular, as the pre-pension scheme. Under it compensation would be paid in the form of an annual lump-sum of up to Ecn3,000 a hect-are, plus additional payments of up to Ecn250 a hectare -and more if the 'idea' land is turned to forestry.

turned to forestry.

The payments will be made for a minimum of five years and a maximum of 10, and will be discontinued once the reciptent reaches the ripe age of 70.

The plan as agreed, in a significant weakening of the initial proposal tabled by the European Commission last year, will now be optional for member-states.

It will also require most national governments to make a significant contribution to the costs. Thus it raises the question of which countries

question of which countries will bother to implement it.

The West Germans are understood to be keen but Mr Gerrit Braks, the Dutch Agriculture Minister, and Mr John MacGregor, his British counterpart, displayed little enthusiasm at briefings during yesterday's meeting.

terday's meeting.
Almost certainly their governments would have to pay 100 per cent of the costs.
This will be because the EC's budget, under the complex for-mula devised in Brussels, will

only fund:

• 50 per cent of payments in those countries the wealth of which is broadly 25 per cent below that of the EC average. • 25 per cent of the EU average.
• 25 per cent of payments where it is just 15 per cent under the European average.

Ireland could be among those interested and is likely to obtain the maximum 50 per Kiely, Brussels bureau chief of the Irlah Farmers Association, says "there may well be pres-sure on us to introduce it, as we have a lot of older farm-

ers. A deal on the pre-pension plan is still conditional on obtaining agreement on the details of the whole stabilisers package approved in outline by heads of government at the Brussels summit last month. Many technical points, some politically sensitive, have yet to be settled. Ministers are not

# Chicago exchange woos cattlemen

changes to its cattle contracts, is also hoping to attract more farmers, traditionally wary of futures the market sets up for a hull run

As the US cattle herd has fallen to 100m head, its lowest level since 1962, the exchange's an extra live-cattle contract cattle futures and options have month to its six existing listings

With last month's futures price tling with the thorny problem of hitting a record high for the a cash settlement for live-cattle month, speculative traders have cootracts in response to demands been drawn hack to the cattle- from some cattlemen. pits after three to four years of routinely predictable pricing. However, cattlemen have crit-

some members to support an inception in 1982. In response exchange and association talked and a joint task-by the same bull trend pushing

narrowly dodged pressure from

Mr Bob Campbell, of Bartlett feeder-cattle futures volume rose Cattle, a commercial feed-lot 65 per cent over the correspond-

The exchange, which has low-members remain suspicious already made several minor of the futures markets and, in the past, have blamed the markets for pushing prices down.

These fears have been the submarkets, to its cattle complex as ject of much discussion by the task-force, as well as other more substantive ways of improving the market. So far the exchange has added

seen wide price swings and surg- and increased the number of ing volume. Live cattle futures feeder-cattle options months from set its record open interest last five to six.

Week, rising to 104,984 contracts.

However, the CME is still wres-

introduction of feeder-cattle futures cash settlement in 1986, accompanied by addition of icised the futures markets' func-tioning and last year the NCA a rush of volume into the con-

live cattle futures. Last month,

farmers beefing about its cattle-futures markets, is discussing a revamp of its live-cattle futures markets work and how they can cattle in a market dominated by three major packing companies contract with the National Cattle-men's Association. He says many of his NCA fel-and thus open to manipulation. Mr Don Stevens. CME trader at Packers Trading and task-force grain pits, the CME could see a chairman, says that while agreeing cash settlement would cut

costs for hedgers "we don't want

to threaten the existence of a

healthy market because of cash

settlement." Some association-members have been pushing for cash set-tlement because of the physical difficulties they face in sorting and grading cattle into about 40 equal sizes, to deliver against a futures contract. The move is still under debate, the task force being due to recommend by July

The CME-NCA meetings have proved useful as a talking shop. Mr Stevens emphasises. He adds that this has been a way for some cattlemen who were opposed to futures to find out more about the markets and have suspicions

tract, which had faltered since allayed.
inception in 1982. The exchange, in an effort to boost speculative interest in cat-tle, has also asked the Commodity Futures Trading Commission for clearance to raise its speculative position limits, that is the

THE Chicago Mercantile company in Kansas City, says: ing month last year, to 68,184 can hold, from 450 lots in each exchange, in an attempt to stop "The greatest benefit of this lots." spot month - to 1,200 in each month, with a 6,000-contract cell-

If the move is approved, and as successful as a similar step by the Chicago Board of Trade in its surge of institutional money into

Pension-funds have already been attracted to look at the market, in view of a beef supply squeeze expected later this year. This is leading some analysts to predict a record price of \$44 per hundredweight this summer. Mr Bill Gary, of Commodity

Information Systems, Houston, says: "We've been in a herd-liquidation phase and we're not yet into a rebuilding phase. He believes this year will see a

shortage of beef supplies as cattlemen take animals out of the slaughter-chain to rebuild herds. Expectations of shortages have attracted hedgers to the futures markets. Mr Campbell believes a joint NCA-CME advertising campaign has drawn the long hedg-ers restaurateurs who fear paying

higher prices for meat. However, neither CME nor NCA has persuaded a group of association members which broke off from the main body to

# Speculators pile into Winnipeg futures

not the only North American futures exchange cashing in on the recent rise in speculative activity in grain and oilseed mar-

In Winnipeg traders are piling into the long-depressed canola (rape seed) and Thunder Bay barley futures pits with equal gusto.

This is reflected in the Winnipeg Commodity Exchange's recently-released February volume figures. These show the 101year-old exchange enjoyed its busiest February for 42 years.

In all an impressive 234,602 58 per cent of the exchange's dent and floor-trader with complex remains almost moricontracts were traded, while endoverall volume in the year to last McLeod Young Weir says: "There bund.

Since the crop-year began on August 1 a total 1.46m lots have changed hands, a rise of 13 per cent from 1986-87 levels when the exchange had its husiest year cent from 1986-87 levels when the exchange had its husiest year cent from 1986-87 levels when the calls and a little in recent than a fully-fledged bull.

While the fastest-growing con-tracts in the year to date have been oats, barley and wheat, with volumes up 58 per cent, 34 per cent and 25 per cent respectively, rapeseed remains very much the exchange's backbone.

THE Chicago Board of Trade is month open interest rose to a month, trading 785,879 lots in all, is more of a sentiment to trade not the only North American record 79,710 from 61,000 in February last year.

Traders attribute the contract's tion are coming a bit more into

demand in Mexico and the US. Similarly, improved price fore-casts are the main factor underly-

ing the rapid volume-growth in the exchange's smaller contracts as recent years' chronic surplases are whittled down.

Mr Harvey Hanec, vice-presi-

1, 1

714 ( P. F. 17) A

Millione,

"Very few people think that prices won't be higher in 12 to 18 months time." he says.

Of the exchange's remaining contracts flasseed futures volume is running 13 per cent abead of year-ago levels while rye is up a

comparatively modest 6 per cent. However, the precious metals

### Brazil allows traders to sign long-term contracts

BY JOHN BARHAM IN SAO PAULO

THE BRAZILIAN Government's new rules would help to increase oreign trade council has decided agricultural exports to Japan. to allow the country's commodity Mr Michel Alaby, a foreign exporters to enter into long-term trade specialist, said agricultural

new rules would make it easier for Brazilian exporters to open up new markets and to develop problam, exporters would find it existing ones, because large export volumes were increasingly long-term contracts.

However, companies will still head of the government-run was too early to forecast if lower governed by four or five-year model.

WORLD COMMODITIES PRICES

Further, contracts must fea-

exports would benefit most from Until now they have been the change. Previously, exports restricted to trading on a cash were cash-only because of Bracolly hasts.

"Mr. Namir Salek, president of and insufficient international Cacex, the Bank of Brazil's for trade finance for agricultural eign trade department, said the goods.

The Previously, exports would because of Bracolly because of Bracolly in a cash were cash-only in a

He boped, particularly, that the ment bureaucracy. All long-term emphasised that Brazil would international prices.

contracts must be approved first honour all existing export conby Cacex.

decide which products will be granted long-term contract privi-

The institute said drought had

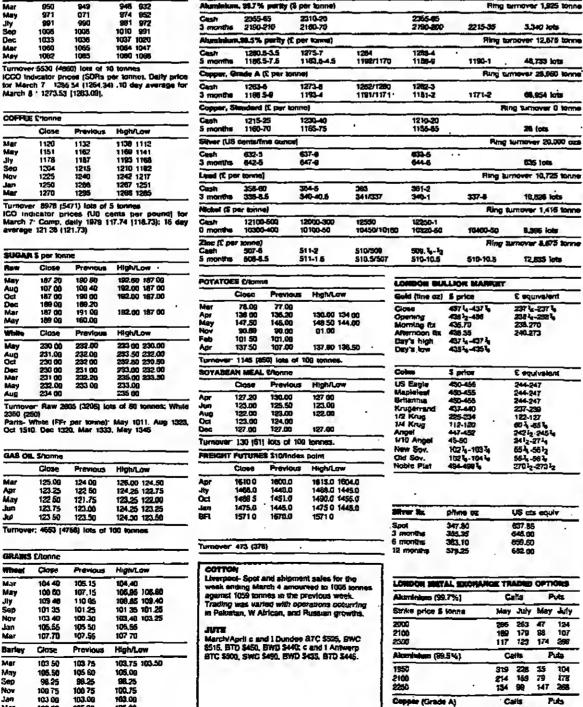
true escape clauses enabling exporters to suspend shipments in cases of domestic shortage.

Finally, Carex has still to region's production loss may be as high as 30 per cent. The arid north-east is Brazil's main producer of export-quality demerara

### **LONDON MARKETS** COFFEE PRICES fell aharply again

yesterday under pressure from the strength of oterling against the dollar. The three-month robusta contract continued three-month robusta contract continued the steep decline of Monday, when if fell £48 a tonne, closing yesterday at £1,151 e tonne, a fall of £11 and the lowest level oince August 1982. The inquidation of long positions sparked further selling, luelling the slide in a market which leatured olack demand for phsylical robusta, dealers said. Roasters are waiting for the market to bottom out before buying, and origins are not offering at such low prices because if might mean them taking a loss, they added. On the London Meta Exchange nickel prices moved ahead, although the premium for cash metal narrowed by \$75 from Monday to \$1,950. Three-month metal closed at \$10,350, equivalent to \$4.70 a lb Dealers oald the market could go higher because of tight supplies and cleady stainless steel

demand,	#1111699 StE			7 Comp. 121 28 (1	
SPOT MARKETS					
Crude oil (per barrel FOS)		- OT :	SUGAR	S per ton	ne
Dubei	\$12.75-2.87y	-0 175	Rew	Close	7
Brent Blond	\$13 85-3 952	-0.05	May	187 20	_
WT.I.(1 pm est)	515 40-5 459		Aug	107 00	- 1
Off products (NWE prompt d	elivary per to	nne CIF)	Oct	187 00	•
		+ 07 •	Dec	169 00	1
Premium Gaeolme	5167-170		Mar	187 00	1
Gas Oil (Soviet)	\$127-128	- 2.00	May	189 00	1
Heavy Fuel Oil	563-65		White	Close	-
Naphha	\$136-140	-0.50			_
Petroleum Argus Estimates			May	230 00	- 3
Other		+ or -	Aug	231.00	3
			Oct Dec	230 00	2
Gold (per troy oz)	3437 50	+ 1 00	Mar	231 00	2
Dilver (per troy ozi-	637c	-3 00	May	232.00	-
Platinum (per troy oz)	\$479.50	• 0 65 •0 50	Aug	234 00	
Palladium (per boy oz)	5120 00	~ 30			
Aluminium (free market)	\$2360	4 45		or Raw 2	105
Copper (US Producer)	1085s-10c		2350 (2	Minte (FFr	
Lead (US Producer)	35 50c			0. Dec 13	
Nickel (Iree market)	570c		OF 131	0. 044 13	
Tin (European free market)	€3740	-50			
Tin (Kusia Lumpur markel)		-0 12	GAS OF	L S/Ionne	_
Tin (New York)	318.50c				
Zine (Euro, Prod Price)	\$905			Close	P
Zinc IUS Prime Wastern	45 375c		Mar	125.00	1
Cattle live weight †	169 59p	+ 1 65'	Apr	123.25	i
Sheep Idead weightit	196.000	+ 30 14*	May	122 50	1
Pigs (live weight)?	69.000	+ 1.07"	Jun	123.75	i
	****		Jul	123 50	1
London daily sugar (raw)	\$224 80x \$235.50x	+ 2 20			_
London daily sugar (white)		100	Turnove	r; 4653 [4	756
Tate and Lyla export price	£230 00	-1 00			
Barley (English lead)	£100 00				
Maizo (US No 3 yellow)	£134 00	-0.00	GRAINS	E/tonne	
Wheat (US Dark Normern)	193 50s	-1.00	Winds	Close	-
Rubber (spot(♥	62 00p	1 25	Mar	104 40	1
Rubber (Apri 🛡	66.250	-125	May	100 60	1
Rubber (May) *	86 25p	-1 00	Jly	109 48	1
Rubber (KL RSS No 1 Mar)	286.00my	+ 1.00	Sep	101 35	10
Constant of the constant	PERC 00-	. 5.00	Nov	103 40	19
Coconyl oil (Philippines)§	\$535 00*	+ 5 00	Jan	105.55	10
Palm Orl (Malaysian)5	\$385 QQv		Mar	107.70	1
Copra (Philippines)§ Sovabeans (US)	\$360 00< \$152 50		-		_
Cotton "A" index	66.25c	-0.45	Barley	Close	P
Woollops (64s Super)	578p		Mar	103 50	11
			May	105.50	10
E 4 sonny unless atherwise			Sep	98.25	
c-cents/tb. r-ringgit/kg w-Fe			Nov	100 75	10
	pr 1-Apr/Jui		Jan	103 00	11
May Meal Commission ave			Mar	100 00	10
change from a week ago					_
ket §CIF Rotterdam  Build  laysiani Singapore cents/ko	on market clo	se m-Ma-	lots at 1	r Wheet 7 00 tonnes	6 (



### **US MARKETS** Chicago CRUDE OIL (Light) 42,000 US gails S/barrel AM Official ' Kerb close Open Interest Previous High/Low IN LACKLUSTER TRADING, the precious SOYABEANS 5,000 bu min; cents/50tb bushel 15,45 15,41 15,39 15,36 15,34 15,31 15,34 15,25 15,39 metals markets closed roughly unchanged to slightly easier as trade selling tended to overcome commissi Previous High/Low ouse and local buying, reports Drexel Burnham Lambert. Copper declined as the market underwent a technical correction with long-covering. Energy 15.34 15.25 15.39 futures continued strong as trade and local buying kept prices above pressur despite a brief rally as commission houses bought, touching off stops. Fund SOYABEAN OR. 60,000 los: cents/lb 43.60 42.15 41.30 41.60 43.00 43.00 44.30 45.20 43.41 41.00 40.90 41.35 42.65 43.36 44.06 44.45 43.30 41.85 40.95 41.60 43.00 44.06 45.20 nouses bought, touching on stops, Pund buying of the spreads was noted. Coffee railied as short-covering emerged reflecting a olight oversold condition and in the absence of price-fix selling. Sugar Mar May Jul Aug Sep Oct Dec Jan Mar railled, trade hedge-lifting and commission house short-covering pus prices higher. Stable cash prices and follow-through buying firmed cattle Close Previous High/Low futures, while stoady cash value firmed . Itve hogs bellies eased reflecting negative fundamentals. The grains were 1800 1639 1871 1701 1736 1768 1790 1815 1577 1596 1633 1669 1700 1747 1778 SOYABEAN MEAL 100 tons; S/10n Glose Prenous Mar 187.4 186 0 May 185 0 185 0 Jul 184.7 183 4 Aug 185 2 183.7 Sep 185.0 184.2 Oct 185.5 185.5 Dec 189.2 185.5 Jen 160 0 189 7 May 192.5 192.2 MAJZE 5.000 by min: censy/56/b Previous High/Low easier across the board. 188.0 183.0 183.0 184.5 185.0 188.0 189.7 183.0 New York. GOLD TOO DOY OZ.; 5/DOY OZ. 134.00 136.75 136.60 139.59 143.08 143.25 143.25 132.05 -134.35 136.35 138.10 140.00 141.20 141.20 141.20 Close WA. HIGH/LOW 8.40 8.31 8.32 0.29 8.37 8.49 8.52 May Oct Jan Mar May Jul WHEAT 5,000 bu min, cents/80kg PLATINUM 50 troy oz: 5/troy oz. 304/0 314/4 318/4 325/0 336/0 341/0 298/6 305/6 313/6 319/2 330/0 336/0 305/6 315/8 320/2 325/0 337/0 338/0 481 8 485.5 490.1 495 8 501.1 479.5 483.5 483.1 483.0 483.1 COTTON 50,000: cantalibe 60 00 01.27 -80.48 56.25 56.91 57.80 58.40 60.65 01.22 60.70 68.65 57.32 58.25 58.75 Mey Jul Oct Dec Mai May SALVER 6.000 troy oz; cents/troy oz. Apr Jun Aug Oct Dec Feb 72,92 70,00 67,42 65,77 66,65 68,50 72.02 69.30 67.06 65.56 66.00 68.25 72 95 70 15 87 57 86, 15 67, 10 58 70 Previous High/Low -631.0 634.1 635.0 646.2 654.0 670.6 679.6 689.4 687.9 640.0 641.0 646.0 656.0 659.5 675.0 639.5 642.6 648.5 664.7 662.8 675.5 079.3 688.3 697.1 706.6 LIVE HOGS 30,000 ltr, cents/lbs 165.85 158.25 156.20 153.75 152.20 150.25 167 00 158.70 158.70 154.70 152.95 100.75 0 Apr Jun Jul Aug Oct Dec Feb 43.72 48.22 47.95 46.42 42.30 42.86 43.10 43.60 47.65 46.25 42.22 42.55 43.00 44 20 48 47 48 22 47 05 42 65 43 00 43 10 43.55 47.65 47.65 48.30 42.30 42.70 0 COPPER 25,000 lbs; cents/fbs High/Low PORK BELLIES 38,000 lbs: cents/fb 99,50 97,00 91,00 96,90 64,80 82,80 82,80 81,50 102.25 103.60 Mer Apr May Jul Sep Jec Jen Mer Mar.7 Mar 4 mrsh ago yr ago 102.25 93.95 93.95 98.90 184.10 163.70 53.00 95.50 90.40 67.00 66.00 84.10 83.60 1741.2 1784.8 1780.1 1585.4-54.52 55 85 54 46 54.20 57.50 Puts DOW JONES (Base: December 31 1974 - 100) 207 187 120 191 136 130 196 280 125.05 131.31 128.26 131.37 128.54 132.69



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### CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

# Thatcher boosts sterling

MRS MARGARET Thatcher, the the pound would hold on to its MANGARET Thatcher, the the pound would hold on to its

Prime Minister, gave a further gains, it has been widely forecast dollar, as pressure increased on the use of payments the US currency because of she warned Parliament about the deficit will widen as growth money flowing into sterling dangers of inflation from continued foreign exchange intervention or the lowering of interest rency last in the year.

This was taken to indicate that to \$1.820-1.8430, and rose to The dollar fell below technical the Government sees little outlon.

This was taken to indicate that the Government sees little option but to let the pound rise, as the authorities are concerned about continued intervention producing uncomfortably high money supply growth, and finds the alternative way of reducing sterling's value, through lower interest rates, as no more palatable.

The authorities are known to be concerned that strong growth in the economy and upward pressure on wage settlements are become and upward pressure on wage settlements are potentially inflationary.

Dealers are now under no illusion about the Government's attitude. Rising wage costs will not be offset with a fall of sterling on the exchanges to keep export prices competitive.

At the same time the market found it supplies that the stranger of the stables are found in the product of the product of the strength of sterling was undermining confidence in the stability fostered by the Group of Seven, and that this was putting downward pressure on the US currency.

The dollar remained on the stability fostered by the Group of Seven, and that this was putting downward pressure on the US currency.

The dollar remained on the stability fostered by the Group of Seven, and that this was putting downward pressure on the US currency.

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The dollar remained to \$1.0 Miles the strength of sterling on the stability fostered by the Group of Seven, and that this was putting the product of the stability fostered by the Group of Seven, and that this was putting the product of the stability fostered by the Group of Seven, and that this was putting the product of the stability fostered by the Group of Seven, and that this was putting the product of the stability fostered by the Group of Seven, and to \$1.30 to \$1.0 Miles the stability fostered by the Group of Sev

the pound, only one week before 148.7 against 147.3 six months the Budget.

ness about the contents of the Chancellor's Budget proposals. Sterling was steady aroun DM3.06 for most of the day, but then rose to finish at the days
peak of DM3.0725, compared with
DM3.0475 on Monday.

A level of DM3.10 is still

regarded as an early target, lut some dealers were not convined £ IN NEW YORK

Mar.B	Latest	E
£ Spot 1 months 3 months 12 months	1.8410-1.8420 0.32-0.30om 0.95-0.89om 3.53-3.43pm	0.32 0.90 3.50
Forward premius	ns and discounts any	ly to the

STERLING INDEX

**CURRENCY RATES** will racis

utures

**CURRENCY MOVEMENTS** 

OTHER CURRENCIES

**MONEY MARKETS** 

# Rates hold steady

THERE WAS little change in interest rates in London yesterday. In early trading three-month interbank fell to 9-8% p.c., but then moved up to 91%-9 p.c., after the Prime Minister told the Combinator that an early cut in interest cases below target absorbing for the allowed post has allowed to the combinator to the allowed post has allowed to the combinator to the allowed post has allowed to the combinator to the allowed to the combinator to the allowed to the combinator to th rates would not be allowed because of dangers on the inf

tion front.

The decline in rates during as morning followed the furtler advance by the pound, above to overnight rate against the D-Mark of DM3.05. Mrs Thacheris community pushed steins. er's comment pushed stering and interest rates higher but

three-month interbank case off three-month interpank case of the day's peak to finish unchanged at 9½-8½ p.c. The closing level leave rates confirming the present balk base rate of 9 p.c., and lookingfor fur-ther guidance on monetar policy from next week's Budge state-

The Bank of Englandinitially forecast a money markt shortage of \$100m, but revisit this to a surplus of £100m at pon.

The Bank of Englandmidally forecast a money markt shortage of \$100m, but revisit this to a surplus of £100m at pon.

The Bank of Englandmidally fin Paris the Bank of France. Said it will offer FF7.5bn of negotiate the surplus of £100m, but revisit this \$100m, but revisit this to a surplus of £100m, but revisit this t

EMS EUROPEAN CURRENCY UNIT RATES

	entral rates	Currency amounts against Eco Mar.8	from: central : rate	% charge adjusted for divergence	Sincresce Heat %
elgipe Franc	42.4982 7.85212 2.05853 6.90403 2.31945 0.768411 1483.58	48,3180 7,91344 - 2,67343 - 7,61400 - 2,32590 0,775065 - 1525,29	105 1026 1129 1028 1028 1028 1037	447 447 448 423 423 423	#1,5344 #1,5464 #1,0961 #1,3674 #1,5012 #1,6664 #4,6752

ent calculated by Firmacial Times.

POUND SPOT- FORWARD AGAINST THE POUND

1,600 - 1,600 2,000 - 1,000 3,643 - 64,6 11,723 - 11,734 11,600 - 1,000 3,00 - 3,000 20,75 - 20,50 20,75 - 20,50 11,600 - 11,60 11,60

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Mar.8	Short	7 Days	Morth	Mostles	Moules .	Year
Steriling LIS Dollar Can, Bolist Can, Bolist Sir, Franc Beginschaust Fr. Franc Etallan Lie C. Fr. (Fina) Q. Fr. (Fina) Q. Fr. (Fina) Q. Fr. (Fina) Adian Scient	**************************************	8, 84, 84, 84, 84, 84, 84, 84, 84, 84, 8	84.84 64.65 84.93 18-13 18-13 19-13 104-104 64.4 9-45 9-85 9-85	######################################	**************************************	17.88 TASS TASS TASS TASS
Long term brodol Sic-Sig per cyl. stemis	lars: two years ol. Short term	8-7%, per cost; rates are call f	three years 84-4 or US Dollars as	per crist; fair y	cars Sig-Sig per Others, two de	cost; file yea of artice.

EXCHAIGE CROSS RATES 272

In Brussels the Belgian National Bank continued its recent policy of reducing short term paper rates. The interest

rate on four-month certificates. issued by the securities regula-tion fund, was cut by 0.05 p.c. to

75.75 3303.4 74-72 LONDON MONEY RATES

6.15 p.c. at yesterday's weekly tender. Six-month Treasury car-tificate rates were reduced by 0.20 p.c. to 6.15 p.c.; nine month by 0.20 p.c. to 6.25 p.c.; and 12-month by 0.25 p.c. to 6.30 p.c. In Frankfurt call money was steady at 3.35 p.c., after the terms of the West German Bundesbank's latest securities repur-chase agreement tender were in 93 line with market expectations. The central bank offered a 35-day agreement, at an unchanged 3.25

In Paris the Bank of France in the afternoon sold 100m Trea- and FFr2bn of 52-week bills.

FINANCIAL FUTURES

# Little change in gilts

opened very strong at 122-22 on Laffe, influenced by the further

advance of the pound. But this

THE IMMEDIATE reaction to the don's discount houses said there Prime Minister's remarks about has been strong foreign interest sterling and interest rates was to in the market, as sterling has sell sterling denominated interest climbed above the DMS.00 ceiling rates futures, but contracts and there appears to be no prospectovered towards the close of pect of an early change in bank base rates. But he added there is

recovered towards the close of Liffic trading on profit taking.

Traders on Liffe suggested the market has a tendency towards volatility, but only within a restricted range, and by the end of the day there is little overall opened very strong at 122-22 on the further to take out positions in such uncertain trading, so close to next week's Budget.

June long term gift futures of the day there is little overall opened very strong at 122-22 on the further trading that the further trading the futures of the future of the future trading that the future trading that the future trading that the future trading that the future is little overall trading tr

A dealer in gilts at one of Lon-

resistance at DM1.67, with dealers suggesting the US currency has further to fall in Frankfurt the dollar closed at a five-week low of DM1.6680.

JAPANESE VEN - Trading JAPANESE YEN Trading range against the dollar in 1987/88 is 158.45 to 121.35. February average 129.17. Exchange rate index 239.3 against 223.4 six months ago.

The yen weakened against sterling, but improved against the dollar in Tokyo. The pound rose above Y230 for the first time since January 18. Traders in

bealers are now under no illushim DM1.6765; to Y128.05 from sion about the Government's attisting y128.10; to SFr1.3770 from since January 18. Traders in tude. Rising wage costs will not Sr1.3840; and to FFr5.65 from Singapore and Tokyo bought be offset with a fall of sterling on Fr5.6750. On Bank of England sterling against the dollar, the exchanges to keep export found it surprising that the against the dollar in 1987/88 is at Y22.85.

At the same time the market budget of the first time since January 18. Traders in Singapore and Tokyo bought sterling against the dollar. DMark and yen, before profit taking poshed the pound down a little towards the close, to finish at time to allow a revaluation of age 1.6966. Exchange rate index row range, closing at Y127.80 in

The dollar remained in a narrow range, closing at Y127.80 in Tokyo, against Y128.85 previ-

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TRUST TREASURY SERVICES -

**CURRENCY FUTURES** 

1-min 3-min 6-min 12-min 18395 18335 18236 18080

FT LONDON INTERBANK FIXING

Treasury 81/15 and Bonds
5.04 Three yet
5.05 Three yet
5.07 Three yet
6.07 10 year
7.24 30 year

4.52 7.50

99999

was only just below the day's peak of 122-24. The contract drifted down during most of the morning, as sterling showed no further advance and the pound even threatened to ease back on profit taking.

June gilts touched a low of 121-15 as Mrs Thatcher dashed any hopes of lower base rates, but recovered to close at 122-09, little changed from Monday's fin-ish of 122-11.

Three-month sterling futures showed a similar trend, opening firm at 90.92 for June delivery and trading within a range of 90.65 to 90.96, before finishing at 90.86, against 90.82 at the previous settlement.

73.31

tertzed Trend Analyzer, Technical Comments, volume/ open DISTRIBUTED IN LONDON EVERY MONDAY Georgis Bradshew (11-353-4961 Commodity Research Bureau 72-78 Fleet Street Landon, England BC4Y1HY

CRB FUTURES

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TUESDAY 29TH MARCH Mr Richard Willis, Icial Times (Benchux) Ltd Herengracht 472, 1017 CA Amsterdam 10 Cannoa Street
London
EC4P 4BY

**FINANCIAL TIMES** 

ROTTERDAM

I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W OBD Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO

FT 30 FTSE 100 WALL STREET

Mar. 1462/1474 -3 | Mar. 1821/1833 -2 | Mar. 2067/2081 +13

Jun. 1479/1491 -3 | Jun. 1842/1854 -2 | Jun. 2079/2093 +13

Prices taken at 5pm and change is from previous close at 9pm

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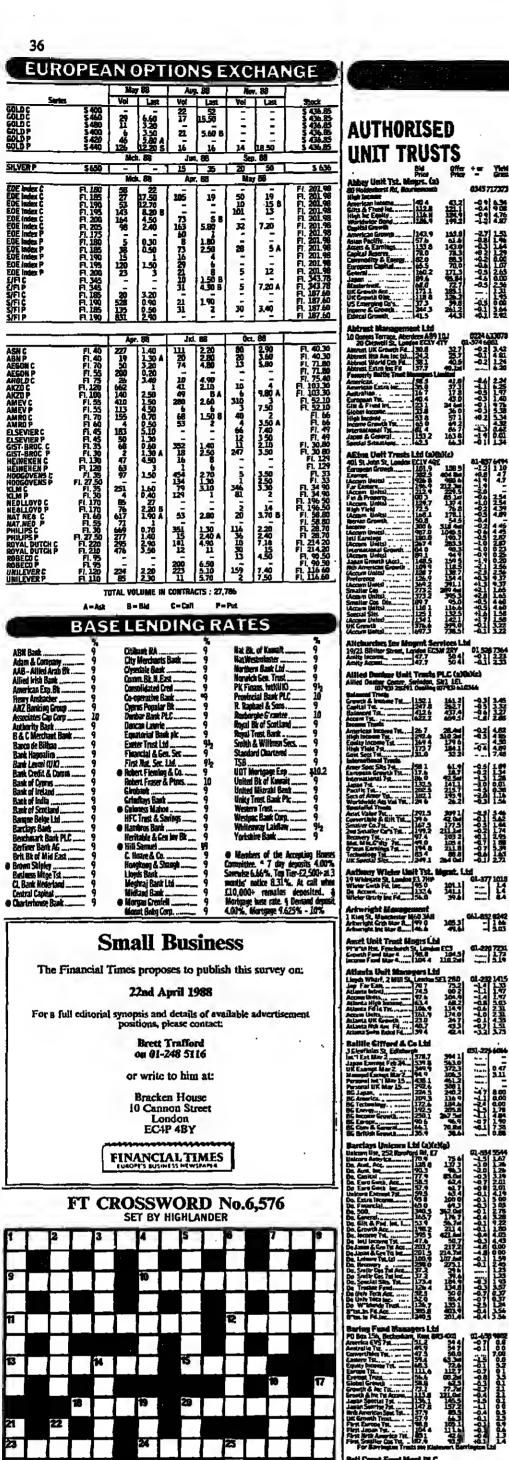
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ACROSS

ACROSS

1 Business commitment (11)

7 Almost completed by one of the teaching staff (3)

Succeeded during period of expansion, is now bust (5)

10 At a place where there is understanding hospital resident (9)

11 Hybrid tree can, in producing fruit (9)

12 Disastrous setback: no time to smoke (5)

13 Clear out before the big apple theft (7)

15 Roll back tropical disease (4)

18 Admit making a promise (4)

20 Wearing special clothing one has to live in (7)

23 Stands by callers at Christmas (5)

24 In the fracas journalist is cut (9)

26 Other changes refer to backing; it's all speculative (9)

27 In the morning I have to leave friend (5)

28 Dance of spring? (3)

29 Report has influence; it keeps documents under control (11)

DOWN

1 Metropolitan bishopric is

DOWN

Metropolitan bishopric is elegantly divided (8)

Pamphlet on south of France turns up in rubbish container (3)
3 Union leads medical man a dance (5)

for craft (7)

– one fired by yen

Solution to Pende No.6,578

SHANDY RANSOM
C 9 A P E O
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L A N A O A
BEARGARDEN TORN
T T U O A
OBELLI MACERATE
V O B L
ORETAINER ERROR
R V A A O
PLEA DETONATING
A R W E S U I
ADMINER PIONEER
E C L N D C
NEEDLE AGNATE

5 How reporter could intro-duce himself to stress (7) 6 Get in free, causing sharp fall in attendance figures (4-5) 7 Search for sprinkler (6) 8 Not a line adopted by solici-tor usually (6) 14 Listen to part of roof fall down (9) 16 Eager to please with binding (8) lefuse to agree to project 19 A trip we arranged for 14 (7) 20 Persuasive person would take in Mussolini and King (7)
21 Change on-off control (6)
22 Row over leading team (4-2)
25 Stop giving cold comfort (5)

Debitory Trees, 19th of There, Prices
Brewern Shrighery 6. Co. L.D. (2010)
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15-18 September (2011)
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Garinton Markett. 42.5 45.20 01.407.

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Hamblers Bank Unit Treat Messages List (g)

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Annie Lander 1927 227300 brailing 027 241010

Cassides Treat. 39.7 42.1 -0.7 1.28

Castly Income Treat. 39.7 42.1 -0.7 1.28

Castly Income Treat. 79.1 50.9 -1.0 1.01

High lancer (rost. 47.5 50.0 -1.3 0.05

Linguis Treat. 47.5 50.0 -1.3 0.05

Linguis Income Treat. 37.5 50.0 -1.3 0.05

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36.0 185.1m 262.2m 144.1m 66.7 78.5 170.9

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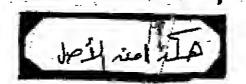
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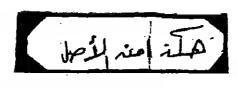
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272 111 EMAP	146   90   Scott   Selection   180	1.5   1.6   1.7   1.7   1.8   1.8   1.9   1.8   1.9   1.8   1.9   1.8   1.9   1.8   1.9   1.8   1.8   1.9   1.8	1	3.513.3     3.513.3     4.73.7     5.73.7     6.73.7     6.73.7     7.73.7     8.73.7     8.73.7     9.73.7
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# Option Declara-tions Mar 3 Mar 17 Last Account Dealings Day Mar 4 Mar 14 Mar 18 Mar 28 18 Apl 18

prospects in the wake of the Brit-oil deal.

In aarly trading in the

Gilt-edged market before the

news from the House of Com-

mons - prices stood up well in the face of some profit-taking from Japan overnight. Prices plunged

hy 4 on the Prime Ministerial

ered when wiser counsels took

again restrained the authorities

from issuing the market-manage-

mant tap stock, which is

regarded as a certainty over the

pre-Budget period. Tima is run-

ning short now and Friday after-

noon, the usual time for such announcements, may provide the

Bank with its last opportunity.

BP captured the attention of the market as another huge turn-

over was reported - 9.4m of the "old" shares changed hands

while 37m of the "new" moved through the SEAQ system. The latest turnover numbers trig-

gered another bout of speculative buying interest in both classes of

shares with the "old" touching 259p before closing a net 2 higher at 256p and the "new" moving up to 70½p before settling a net 4½

The early wave of buying interest triggered widespread specula-tion that a stake - other than

the near 20 per cent holding of the Kuwait Investment Office -

was being accumulated. Tha rumours hinged on the sustained

and heavy buying of BP over the

past coupla of weeks during which turnover in the old has

approached 70m in the new 150m

think BP is one of the cheapest stocks in the market." He added

up at 6912 p.

Tha excitament may have

ents, but as quickly recov-

A SESSION of erratic movements in prices for both equities and Government honds closed with both sectors in good form following the Parliamentary statement from Mrs Thatcher, the UK Prime Minister, that there would be no early change in interest rates to deal with the sudden rise in ster-

ling. Tha initial response to tha Prime Minister's statement, and to the further rise in the pound which followed it, was a sharp mark-down in both Gilt-edged and share prices. However, on second thoughts, City analysts took the view that Mrs Thatcher's words were positive for inflation, and neutral for interest rate

Government honds, which moved wildly in mid-afternoon, closed with gains of about 14. Bond analysts stressed the favourable implications for inflation of the official decision to allow sterling to rise rather than to lower interest rates. The market decided that the statement, far from being bad for Gilts, was particularly good for the sector", commented Mr John Shepperd of

Warburg Securities.
Equities endad the day with trifling losses, with the FT-SE 100 Index down 3.2 at 1821.5, after quickly recouping a nine point fall in initial response to tha Prime Minister's speech. Once again, a strong pound was seen as a protection against rises in UK interest rate rises, albeit a threat to industry's export sales. The rise in the pound has not shaken market confidence ahead of what is generally expected to be, "a reasonably good Budget", now less than a week away and with no major UK economic data

dua in the meantime. Among the major export shares threatened hy a pound at DM 3.07, 1CI gave ground. But selling of the shares, never on any great scale, dried up before the close. Glaxo, with dollar earnings to repatriate, shaded lower, but Bee-cham and Shell responded well to favourable views on the shares in

tha marketplace. Equity turnover, at 420.9m shares on the Seaq system, remained bealthy, if slightly below the recently-improved levels. There was ready support for mong which oil stocks again featured as industry analysts predicted an early upturn in cruda prices. Heavy huying of British Petroleum shares reinforced belief that US, UK and Middle Eastern sources taka a highly

# Bonds and equities close steadily after erratic

trading in both sectors

Mar. Mar. Mar. Mar.				Mar.	Yes	198	7/88 .	Since Compilation		
	8	7	4	3	2	Ago	Milgh .	Low	High	Low
Government Sess	90.53	90,59	90.24	90,41	190.39	89.55	93.32 18/5/877	83.73	127.4	49.18
Fixed laterest	97.15	96.86	96 72	96.52	96.47	95.23	99.12	90.23	105.4	50.53 CP2/753
Ordinary 🕈	1457.7	1462.8	1478 7	1463.6	1467.9	1586.4	1926.2	1232.0	1926.2 (16/7/87)	49.4
Gold Mines	242.2	242.5	239 7	241.8	243.4	322.2	497.5 (4/8/87)	234.0	734.7 (15/2/63)	43.5 (26/10/71
Ord. Div. Yield	440	48	4.30	476	430	3.09	100	S.E.AC	TIVITY	
Earnings Yld, %(Val0		11.16	11.02	11.12	11.10	8.59	le	dices	Mar.7	Mar.4
P/E Ratio (set)(*)		10.95	11.08	10.99	11.01	14.27		Bargains		122.1
SEAQ Bargains (Spra)	29,438	31,964	37,045	33,257	28,764	46,183		# m		256.5 2856.2
Equity Turnover (Em)	-	шп	1415.06	1484.59	1327.07	1365.00	5-Day aver	94	126.0	127.5
Equity Bargulus	-	36,755	39,585	36,537	31,118	62,033		144		2101
Shares Traded (ent)		464.6	618.4	563.5	477.8	534.1	Equity Valu	ŧ	2564.6	2445.5
▼ Opening 10 a	.m.	11 a.m	1 [12	p.m.	1 p.s		2 p.m.	3 p.m		p.m.
1463.8 145	7.4	1459.3	14	60.6	1459	.8	459.7	1460.	3 14	55.4

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

howaver, with soma analysts shares. focussing on the generous terms
Klainwort Grieveson ware for Rover likely to be offered by major aerospace company with a car manufacturing group. At 383p, Aerospaca ended

below the best for a net gain of 6, while Rover added 3 to 85p. Beecham attracted good domesthat the company is "the upstream major and will benefit very quickly from an expected upturn in crude oil prices in the tic and US support on prospects near term. Mr. Lambert said for the group's heart drug Emithere had been strong US interest nase. The Lancet, the premier UK in BP which was significant fol-medical journal, is expected to lowing the flasco of the public publish on Friday a positive share sale last November, report on the latest tests on the Shell progressed to close 9 up drug and to follow up with a at 982p on turnover of 1.3m high-powared conference of lead-shares. Enterprise Oil raced up to ing heart specialists and City 331p on general enthusiasm over investment analysts, at which the discovery of the Nelson oil-field in the North Sea but dipped, name of Beecham's prospective late to close unchanged on the partner for the marketing of Emi-

day at 325p after turnover of 3m hase in the US.

shares. LASMO, with a 25.3 per cent stake in Enterprise, rose 7 to 304p, after 309p as Morgan Grenfell, that securities bouse Beecham closed 8 higher at 485p described the stock as the "best on turnover of 45m shares. takeover candidate in the sector BPB Industries, the UK sup-

again the big huyers in the market of the UK Government but others increase will have much financial only a shade easier at 489 after ketand Philip Lambert, the firm's still completely unconvinced of impact on BPB, but doesn't rule monday's steep fall. TSB where oil company analyst, confirmed the industrial logic of uniting an their positive stance on BP. "We major aerospace company with a rises within the Building Materia shares traded at 112p as well as a list sector where demand iscuring deal at the same price, eased scottish & Newcastle, that Merchant hanks remained in Edinburgh-based hrewer, overshadowed other drinks issues "bny" recommendations. SG

aroused suspicions that either of the :two aharebolders from They pointed to the considerable volume of inter-market trading, which eventually flushed out

professional operators running short book commitments, and to tha widespread nature of demand. No single investment house was a heavy buyer of the stock. Speculation persisted, however, and S & N shares rose 9 further to close at 269p. At the last count, Sir Ron Brierley held

Mr. Richard Hopewell, building
analyst at SBCI Savory Miln,
donbts whether the prica dard Chartered which closed

with a turnover of 4.8m shares. Warburg jumped 9 more to 383p. The sudden expansion in activity. Kleinwort Benson 6 to 385p and Morgan Grenfell 7 to 275p. Worries of possible incres "down-under" could be increas-ing their stakes, but marketmak-ers thought such a mova especially Abbey which dropped

Bucknall says there is no earnings dilution for TL The latter's preliminary figures are dua Thursday when Smith New Court are looking for profits in the region of £59m pre-tax.

down at 325p after "take profits" advice from Kleinwort Grieveson. Yesterday saw the introduction performer, the shares falling 10 to the market of Berry Starquest, to 261p amid vague market formerly Berry Trust; the share rumours that the company may opened at 159p, but later slipped back and settled at 151p. face increased UK competition from Nabisco and talk that the Business in the Building sector group looked likely to acquire Ross Foods, the Hanson subsidcontracted and prices gave ground. Rediand and RMC, both iary. Greggs continued to reflect major overseas earners, fell back, the increased annual profits with the former settling 6 off at 432p. a further gain of 10 at 390p, but Bensons Crisps gave ground fol-lowing the preliminary statement to close 6 lower at 90c. Among Food Retailers, profit-taking left Argyll 5 down at 207p. at 460p. Elsewhere, Barratt Developments attracted occa-sional anpport ahead of the

International stocks were

Press comment, while Bank Organisation, which announced

the \$180m acquisition of leisure

group Ahnert on Monday,

attracted strong demand and raced up 17 to 691p as analysts raised their profit forecasts.Mor-gan Cracible revived strongly at 264p, up 14, as Warburg Securi-

ties turned buyers of the stock, while Eurotunnel firmed 3 to

337p reflecting further overseas buying interest, particulary from France and the US. Abbeycrest

shed 17 to 173p, details of an open offer to shareholders overshadow-

Brokers' recommandations boosted Redfearn 7 to 461p and

28p, as analysts came away from

Avis Europe 12 to 331p.

interim statement, due on March 23, and added 3 at 198p; Phillips and Drew, the securities bouse, are recommending purchases of the shares and expect Barratt to hroadly easier, hnt Wellcome hucked the trend and rose 13 to 489p as an international conferreveal half-year profits of some ence on AIDs got under way at tha City's Barbican Centre; Phillips and Drew are currently Volume in ICI totalled 3.3m shares, but the price eased to \$10½. Blagden Industries firmed 4 to 177p in reply to good annual results, but Leigh Interests shed recommending the shares and forecast earnings growth of some 50 per cent this year and 40 per cent next. P & D say Retrovir prospects remain bright and the that much, to 191p, on news of the £9.7m rights issue.

The top line electronics were again relatively quiet. BSR, a poor market after the prelimicompany should benefit from a flow of new products. Fisons firmed 6 helped by favourable

with a takeout price of at least 400p a share". Britoil, said by dealers to be a cheap way into BP, were 4 up at 504p. British Aerospace traded heavily again (17m shares), with the price continuing to push ahead as some City houses took the builish view of the plan to purchase Rover Group. There is still a considerable split of views on the plan, howaver, with soma analysts

The top line electronics were again relatively quiet. BSR, a poor market after the preliminary figures which were regarded generally closed with inlinor as slightly disappointing, staged that it is not circulate yesterday.

The top line electronics were again relatively quiet. BSR, a poor market after the preliminary figures which were regarded generally closed with inlinor as slightly disappointing, staged generally closed with inlinor as slightly disappointing, staged generally closed with inlinor as slightly disappointing, staged that it is not circulate yesterday.

The top line electronics were again relatively quiet. BSR, a poor market after the preliminary figures which were regarded generally closed with inlinor as slightly disappointing, staged that Lloyda, bought up to increase, effective April 5. The big—four banks came generally closed with inlinor as slightly disappointing, staged that it is not increase, effective April 5. The big—four banks came gear in the decironics were again relatively quiet. BSR, a poor market after the preliminary figures which were regarded generally closed with inlinor as slightly disappointing, staged that the properties as slightly disappointing as slightly disappointing.

The top line electronics were again relatively quiet. BSR, a poor market after the preliminary figures which were regarded as slightly disappointing as slightly disappointing as slightly disappointing.

The big—four banks came while BZW say "on our current year estimate (£21m) the shares look chezp".

and the latter closing 5 ch

TI attracted a substantial two way husiness and dipped back to 338p before closing 4 cheaper on balance at 341p after announc-ing an £80m cash hid for US small diameter tube manufac-turer Bundy. TI made an earlier hid for Bundy but that was with-

Perry gronp, tha Ford main dealer and estate agent, revealed drawn because of the worldwide collapse in share prices. The latest hid, according to analyst Bob Bucknall of Smith New Court, is effectively 10 per annual profits spot on with mar-ket estimates at £6m, but the shares bounded 17 to 230p, after cent cheaper than the previous one because of exchange rate changes since the crash. Bundy's tha ensuing meeting with the company in positive frame of 12 to 262p. Composites slipped earnings are running 20 per cent back with Commercial Union 5 higher than last October, and, Mi

County NatWest, jumped 15 more to 273p whila H & J Quick spurted 18 to 283p; Courtanids pension fund holds 13.1 per cent of the latter. The re-rating of Lex Service continued and the shares ended 5 higher at 353p, but Jag-nar were again prone to sterling! dollar influences and lost 7 to

United Biscuits were a dull 322p.

Leading Properties edged forward in thin trading. Land Securities picked up 4 at 508p and MEPC hardened to 480p. Elsewhere Control Securities added 2 to 51p on further consideration of tba £88m property portfolio acquisition from Mountleigh and Randsworth Trust gained 7 to 153p in belated response to Press comment. Dares Estates settled a penny chaaper at 34p despite sharply increased annual profits. but Merivale Moore responded to tha interim results with a gain of 20 at 360p.

tors also powered forward. Evans Halshaw, currently favoured by

Mersey Dock units came with a strong run, gaining 18 to 290p following a revival of speculative enthusiasm.

Palma surged higher still to end 8 up at 33p following a good press reception of Monday's pre-liminary statement. Readicut also progressed, gaining 4 to 72p.

Dealers reported a quiet day in the London Traded Options market. Total contracts came out at 21,572, comprising 14,216 calls and 7,356 puts. Business in the FTSE index options was thin with only 1,020 calls and 580 puts registered. Wellcoma March 420 and 460 calls attracted some interest and there were also buy-ers of LASMO calls which totalled 1,436.

### **Traditional Options**

 First dealings Feb 29 ● Last dealings Mar 11 Last declarations Jun 2
 For Settlement Jun 13

ing the increased annual profits. For rate indications see end of London Share Service Money was given for tha call of Epicure, Astra Trust, Phicom, Cauldon, APV, Ford Seilers Mor-ris, Norfolk Capital, Inoco, Helene of London, Waterford Glass, Platon, Eagle Trust, Polly Peck, Wheway, A. Fisher and Charterhall. A put was arranged in TSB whila doubla options were transacted in North Kalgurli and mind. Two other motor distribu- BP partly-paid.

### **NEW HIGHS AND LOWS FOR 1987/88**

**LONDON TRADED OPTIONS** 

MEW FROME (19).

SPATTER FRIEDS (1) Trees. 200 LL. 18., SPATS.

SPATTER FRIEDS (1) Trees. 200 LL. 18., SPATS.

SPATTER FRIEDS (1) Trees. 200 LL. 18., SPATS.

Douglas (1904. 59, MOTTELS (2) Aried Heater reacrist. Sevey "A", SECULITRIALS (1) Science Stan, Church, Deviring (15), JESCI-SPATS.

Grobs. SPATS (1) Series (1) Planer (L) ORLS (1) School (1) School (1) Series (1) Series (2) Series (1) Series (2) Series (1) Series (2) Se

TRADING VOLUME IN MAJOR STOCKS The following is based on trading volume for Alpha securities dealt through the SEAO

			system yesterday ut	till 5 pm.		
-	Stock	Volume 000's	Stock	Volume 2000's	Stock	Volum
•	ASDA-MFI	1.600	Enterprise Oil	. 3,000	Prodential	668
	Allied-Lyons	T.600	Fisons	5,300	Racal	1,300
)	Amstrad	407	General Accident	285	Rank Org	1.100
	Argyll Group	2,000	General Elect.	4,600	RMC	60
۰	Assoc. Brit. Foods	653	Glaxo	1,600	RHM	74
:	BAA .PINTERPREPIE	1.300	Globe Investment	57	Reckitt & Colpus	149
-	CAT INIMAMPHANISH	1,500	Granada	173	Rediand	1.000
	BAT	259	Grand Met	1.300	Danet beef	777
	BET		CANCELLA	206	Reed Intl.	167
-	BICC	70	GUS "A"		MENCELY ID MINIMA	899
	BPB Inds	1,000	Guardian R.E.	17D	· XTZ	
а	BPB Inds	3,100	.GKN	2,300 '	Rolls-Royco	2,000
-	BTR	1,400	Gainness	835	. Rothman "B"	197
	Dall Life beauting the mi	433	MARINIPET SON	. 205	Rowource	623
•	B255	427	Manson	5.100	Ryl Bank Scotland	1,300
	Beecham	4.500	Hawker Siddeley	333	Royal Insurance	1,600
'	Blue Aryon	7 B00	Hillsdown Holdings .	1.000	STC	911
:	Blue Circle	1.600	)M1	976	Saatchi & Saatchi	850
	Boots	1,900	Ю,	3,300	Salesbury	658
	Brit Airways	2,900	Jaguer	2.500	Scott & Newcastle	4,900
	DIAL WILMAND INCOME		dedning will be seemed	686		2 600
	Brit. Agrospane	17,900	Ladbroke		Sears	793
	Brit. & Comm.	471	Land Securities	982	Sedgwick	
	British Gas	5,300	Laporte	193	Shell Transport	2,300
	BP	9,400	Legal & General	848	Smith & Nephew	359
•	Brit. Telecora	2,600	Lloyds Bank	6,300	Standard Chart	279
•	Bonzi	1 300	LASMO	1,200	Storehouse	552
	Burmah Oil	119	Loarho	2,000	Sun Alliance	117
	Berton	1 200	Listers	231	T & N	78
•	Cable & Wireless	1,700	MEPC	555	TSB	4.900
	Carltony Schwegges	2.000	Marks & Spencer	4,100	Tarmac	1 100
	Coats Vivella	908	Maxwell Compr.	737	Tesco	2.800
•	COSIS VIVES	324	Metal Box	513	THORN EM)	780
•	Commercial Union	408	Mern Dax "F "I ber	361	Intract Call Printers	2,300
	Cors. Gold		Midland Bank		Trafalgar House	2,300
	Cookson	147	Nat West Bank	741	Trusthouse Forte	1,700
	Courtaisids	463	Next	270	Ultramier	846
-	Dalgety	121	Northern Foods	524	Unliever	2,200
	Dec Corporatios	3,400	PERISON	133	Dolted Blucuits	4,500
	Discous Group	3,000	Pearl Gross	40	Wellcome	2,700
	English China Clays.	369	P & 0	588	Whithread "4"	581
			Pilkington	1.400	Woolworth	581 336
			Piescy	911	and the same of th	
			Cody CIMILIANIA	,		
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KIDES AND FALLS Y	ESIEKI	AY	
ritish Funds proporations, Dominion and Foreign Bonds destrials mancial and Properties is antations lines thers	Rises 23 15 375 104 17 3 45 38	Falls 79 21 483 254 31 1 74 128	Same 12 15 700 284 61 9 82 100
. Totals	620	1,071	1,263

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100			19	7/86 -	Steck	Desires Price	+=	Mer. Dist.	3	
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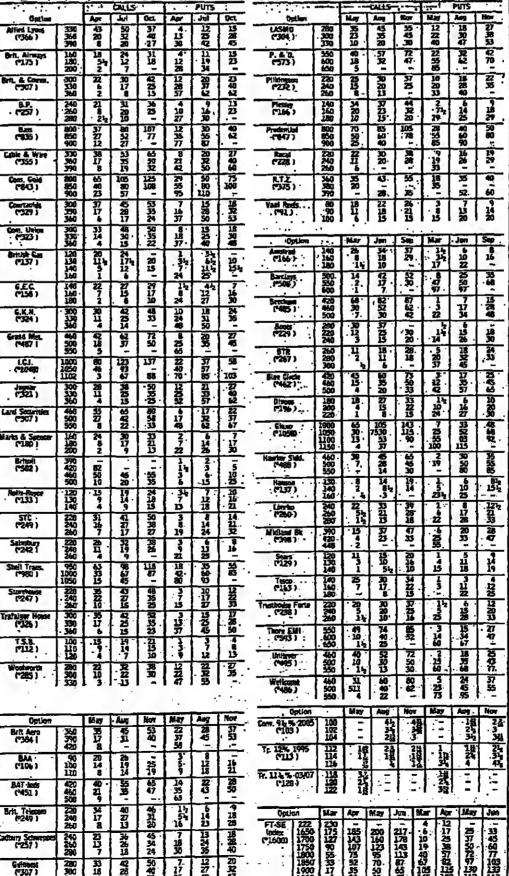
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. P	-	Date -	High	Law	Stock	Price
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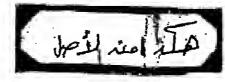
### FT - ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

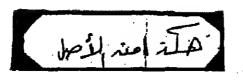
	EQUITY GROUPS & SUB-SECTIONS	Tuesday March 8 1988							Fri Mar 4	Mar 3	(approx)
F	Figures in parentheses show number of stocks per section		Bay's Change	Est. Earnings Yield% (Max.)	Gross Div. Yield % (Act at (27%)	Est. P/E Patkr (Net)	rd adj. 1988 to date	factor No.	Andex No.	hoden No.	kader No.
ī	CAPITAL GOODS (209)	772.94	-43	9.56	3,80	13.13	2.09	775.49	.778.24	765,11	855.89
2	Building Materials (30)	103Z.95	-6.6	9.55	3.45	13.63	0.45	1641.35	1445.50	1025.34	1834.76
3	Contracting, Construction (34)	1555.88	*******	9.07	3.27	14.64	3.62	1554.23	1554.44	1533.09	1465.77
4	Electricals (11)	2097.44	-1.6	9.02	4.74	14,35	1.20	2110.04	2117.41	2098.50	2041.59
5		1560.08 483.27	-4.4	10.58	3.50	12.33	8.21	1566,81 482,52	1581.84 401.67	1531.53	1999.15
8	Mechanical Engineering (58)		+8.2	9.44	4.16 3.65	13.35	0.96	464.24	456.94	375.05 452.37	473.70
9	Motors (13)	291.35	4.2	10.98	3.97	19.67	0.71	271.99	294.87	293.91	329.53
ŏ	Other Industrial Materials (24)	1287.24	43	8.49	4.85	14.17	4.58	1291.33	1293.48	1278.94	1481.41
ĭ	CONSUMER GROUP (2.85)	1073.59	42	8.33	3.45	15.29	2.68	1974.06	1979.43	184.53	
22	Brewers and Distillers (ZI)	1056.54	-6.1	18.49	3.73	12.04	4:24	1057,54	1663.46	1047.53	1114.25
25	Food Manufacturing (23)	848.53	-0.7	9.21	3.92	13.97	2.30	854.58	861.75	852.63	872.30
26	Food Retailing (16)	2130.04	-0.7	7.55	3.00	17.82	7.15	2145.25	2133.04	2111.44	2130.07
27	Health and Household Products (10)		+0.5	6.25	2.42	19.06	0.45	1894,73	1964.39	1885.60	2317.73
9		1247.82	4.5	7.53	3.79	16.52	9,10	1253.90	1261.04	1243.49	1186.70
12	Packaging & Paper (16)	514,52 3603,62	-1.5	8.20 6.34	3.68	16.04	8.46 4.21	519.87	524.57 3632.86	519.28	572.54
4	Publishing & Printing (16) Stores (34)	844.83	-8.7	7.93	4.12 3.64	19.82 14.85	1.41	3421.47 844.77	844.29	3571.84	3582.50
5	Textiles (18)	589.24	+0.1	11.13	4,00	19.39	6.19	584.51	588.46	57L87	655,14
10	OTHER GROUPS (93).	876.95	-0.2	10.42	4.18	11.73	3.64	877.11	911.34	903.37	965.72
ĭi!	Agencies (19)	1165.14	-4.5	6.95	2.24	18.55	4.36	1171.12	1168.56	1154.24	1352,72
12	Chemicals (20)	1846.82	-1.0	11.45	4.71	10.78	18.88	1057.23	1091.43	1885.30	
13	Conglomerates (14)	1193.52	-0.1	9.80	4.42	11.88	3.14	1194.95	1206.32	1196.59	1385.37
15		1908.95	+8.5	8.70	4.30	14.48	0.00	1900.13	1921.74	1877.68	1967.46
17		971.92	+8.2	11.02	4.35	12.02	9.04	970.38	777.84	97L45	967.07
8		1199.01		12.73	3.97	9.35	9.54	1204.90	1216.36	1205.29	1290.97
9	INOUSTRIAL GROUP (487)	958.68	-0.3	9.27	3.74	13.58	2.85	<b>%1.17</b>	966.74		1858,07
1		1735.74	+9.6	9.98	5.97	12.43	36.27	1725.97	1749.77	1734.52	
9		1024.75	0,1	7.37	4.95	13,42	5.63	1924.18	1932.57	1021.37	1185.54
1	FINANCIAL GROUP (1.22)	674.14	-8.5		4.83		6.74	677.22	684.53	674.91	678.34
2	Banks (8)	675.76 1001.25	-8.5 -1.5	22.46	6.03	5.99	15.42	679.33 1826.43	1811.12	685.43 776.23	724.63
6	Insurance (Composite) (7)	531.97	-0.6	/	4.60 5.50	= {	5.78	535.25	543.99	532.27	974.83 541.58
7	Insurance (Brokers) (7)	852.37	-1.6	14.14	7.56	9.01	16.28	846.56	323.77	868.81	117L73
8	Merchant Banks (11)	359.88	+1.2		3.96		0.02	355.44	352.74	342.91	361.42
9	Property (51)	1065.05	-	5.13	2.91	24.80	1.23	1864.99	1970.05	1963.14	285.59
0	Other Financial (30)	396.20	-4.1	9.57	4.31	13.15	1.90	394.73	466.06	395,02	439.99
1	Investment Trusts (82)	\$76.40	-8.5	-	2.97	- 1	3.71	880.64	886.62	382.49	961.52
1	Mining Finance (2)	453.87	+1.1	- 10.03	3.80	11.23	2.01	448.17	447.07	437.45	373.57
1	Overseas Traders (8)	1032.92	-8.5	9.93	5,23	11.94	14.64	1434.62	1046.76	1041.17	\$12.84
9	ALL-SHARE INDEX (714) ,	931.17	-0.2	-	4.14	- 1	5.78	932.91	757.34	728.75	989.66
		Index	Day's	Day's	Day's	Mar	Mar	Mar	Mar	Mar	Year
-		No.	Change	High	LOW	7	4	3	2	1_	390
- 1	FT-SE 100 SHARE INDEX #	1815.0	-32	1821.5	1800.8	1818.2	1834.5	1413.3	1891.7	1781.9	1957.7

	FI	XED 1	NTE	REST		AVERAGE GROSS AEDEMPTEON YZELDS	Tue Mar 8	Mon Mar 7	Year ago (approx.)	
	PRECE INDICES	Tue Mar 8	Day's change %	-Mon - -Mar 7	xd adj. today	xd adj. 1988 to date	1 Low Syears	9.02	8.68 7.60	8.31 9.10
3		123.27 142.08 151.29	-0.12 +0.14 -0.26	123.35 142.25 151.08 168.63 138.47		2.21 2.21 3.66 1.54 2.32	25 years	9.19 9.21 9.08 9.28	8.95 9.13 9.22 9.14 9.23 9.36 9.15 8.97	9.12 9.30 9.29 9.29 9.37 9.44 9.27 9.86
6	Index-Linbrd 5 years Over 5 years	124.93 117.13 117.61	+0.06	124.85 117.30 117.76	· -	0.51 0.67 0.66	Index-Linked   11 inflation rate 5%   5yrs.   12 inflation rate 10%   0ver 5 yrs.   14 inflation rate 10%   0ver 5 yrs.   14 inflation rate 10%   0ver 5 yrs.	1.41	2.37 3.83 1.42 3.68	2.56 3.41 0.94 5.26
9 10	Preference			119.77 87.74	-	1.63 0.73	15 Debs & 5 years	19.60	18.74 10.44 10.64	18.08 19.23 19.24 11.64

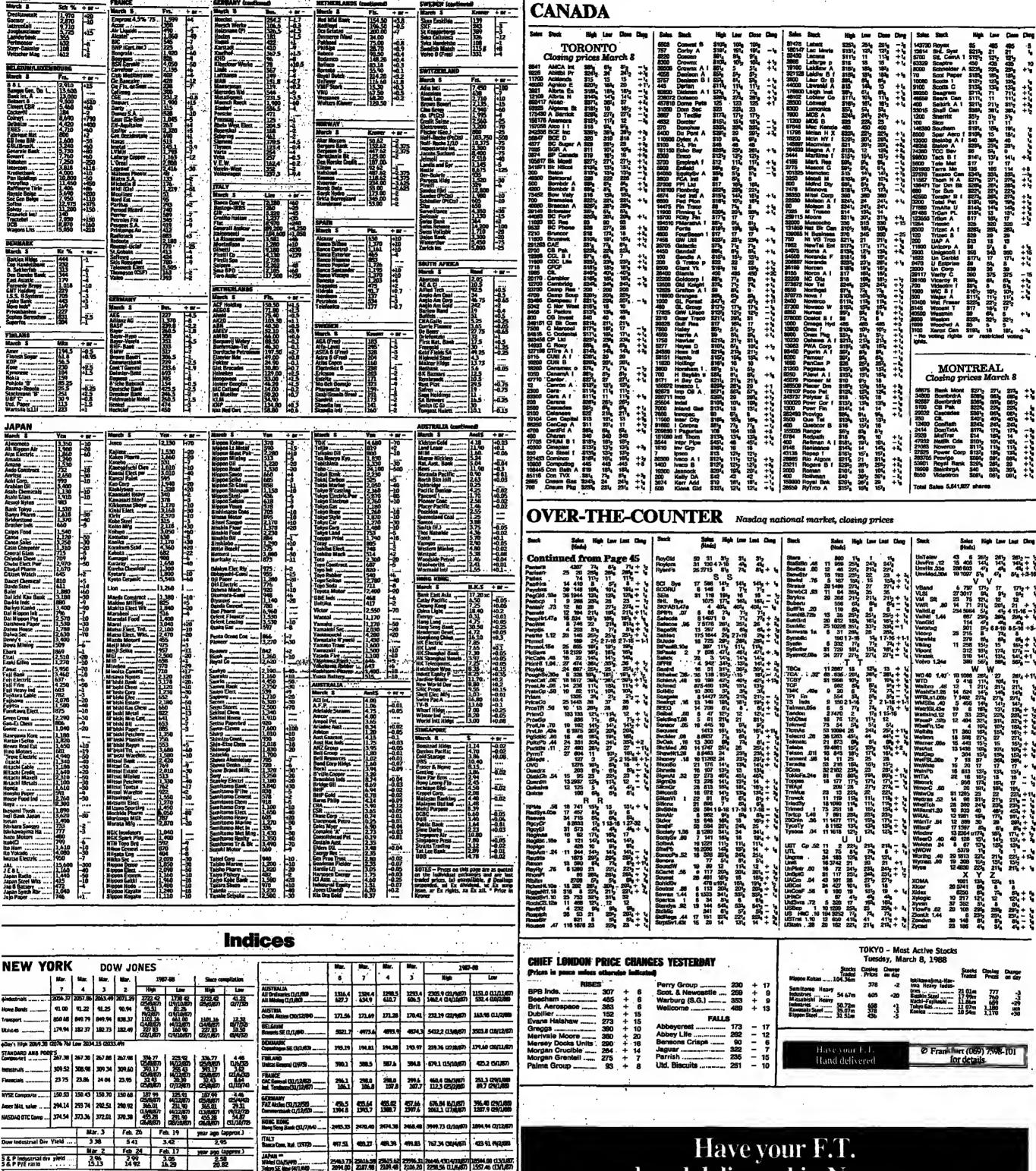




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### WORLD STOCK MARKETS



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FINANCIAL TIMES

WEDEN Jacobson & P. (31/12/56) **NEW YORK ACTIVE STOCKS** WITZERLAND Wise Bank Inc. (31,02/50) WORLD-MLS. Capital Incl. (1/1/70)... price 10 5214 4414 5315

. 1630 58 1619 54 1611 79 1617.99 2224.77 (16/7/87) 1435.94 (26/10/87)

CANADA

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255 4 251 5

MEW YORK May 7 May, 4

MORWAY Orio SE (4/1/83)

SPAN Madrid SE (30/12/85)

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370.34

913.7

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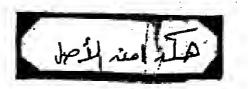
192.2 (10/11/87 147.5 (10/11/87

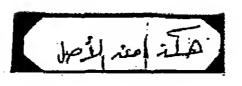
307.48 (10/11/87)

700,4 (7/12/07)

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44





### NYSE COMPOSITE CLOSING PRICES

NYSE COMPOSITE CLOSING PRICES	AMEX COMPOSITE CLOSING PRICES
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Travelling on business with Iberia?	2 14 2598 14 155, 251, -1, EEXPG-28 274 251, 251, -1, EEXPG-28 313 157, 157, 157, 157, 157, 157, 157, 157,

### **AMERICA**

# Pattern of trading gives market quiet confidence

### **Wall Street**

US EQUITIES recorded healthy analysts described as an atmo-sphere of cautious confidence, writes Janet Bush in New York. The Dow Jones Industrial

Average closed 24.7 points higher at 2.081.07. Volume was high with yield 8.51 per cent.
In the equity m hands although that activity seemed to be concentrated in takeover stocks and shares

wake of last Friday's figures showing a much larger than analysts who believe this kind of expected jump in employment cautious movement will build a last month. The negative effect on bonds of that news was com. pounded by yesterday's figures showing still-strong consumer credit in January, seen as evidence of continued strength in over situations rather than comparable investment.

gains against the dollar yester gestone, which had previously day and, by midsessioo, was agreed to buy a 75 per cent stake quoted above \$1.84, a gain of more than two cents from the sessioo lows.

State of the dollar yester gestone, which had previously day and, by midsessioo, was agreed to buy a 75 per cent stake quoted above \$1.84, a gain of in Firestone, said yesterday it was considering possible counter measures.

momentum by comments from tial gain after news that TI Group
Mrs Margaret Thatcher, the of Britain had agreed to take over
Prime Minister, that her Government would not soon cut interest three \$1-a-share dividends. Bundy

rates to stop the pound rising.

The dollar came under general downward pressure against other major currencies and was quoted subsidiary of Britain's BAT gains.

in late Naw York business at Industries, which recently DM1.6665, pear its day's lows. It was quoted at a late Y127.95.

launched a hostile \$63-a-share

takeover bid, have filed several

Among other stocks involved

in takeover situations, Federated

Department Stores, which is the

subject of rival bids from Cam-peau of Canada and R H Macy,

and which yesterday filed a law

suit against its competitor, edged

Oil companies were mostly modestly higher. A meeting is expected to take place in London

today of nine non-Organisation of Petroleum Exporting Countries who will discuss ways of stabilis-

Crude oil futures moved higher

yesterday morning with crude for

April delivery quoted at \$15.42 a

barrel, up 5 cents from Monday's

Metals stocks performed well,

reflecting rising metals prices. Phelps Dodge rose \$1% to \$41%.

Canada

STOCK PRICES climbed steadily

from the opening bell and closed higher in moderate trading.

to close at 3303.64, its best level since the October falls, advancing

issues outpacing declining stocks by 539 to 286. Turnover climbed

Mining stocks posted the best

The composite index rose 32.48

\$5 lower to \$66.

ing the oil market.

law suits related to the takeover.

By the close, US Treasury bond gains yesterday in what share prices had recovered from midsession losses of around a half point to close only marginally below Monday's finishing levels. The Treasury's benchmark long bond closed is point lower to

In the equity market, there seems to be a quiet sense of confidence that stocks can build on their recent rally. The pattern of modest declines

shortly going ex-dividend.

Meanwhile, US bond prices after substantial single-day gains continued to languish in the of the past fortnight is being viewed antimistically by many rally soon. However, most of the momen

dence of continued strength in the economy, and by the weak dollar.

The major factor in the foreign exchange market continues to be sterling which has soared beyond what has long been regarded as the Government's unofficial ceiling for the currency of DM3. The pound continued to score hefty gains against the dollar vester.

Structions rather than Phelps Dodge rose \$1½ to \$41½, Alcan Aluminium was up \$5 at Firestone Tire & Rubber, Monday's most active issue, edged \$½ and Reynoids Metals jumped \$2 to \$45½.

Polarold, which has made sharp gains in recent days on on Monday by Pirelli, the Italian speculation of a larger than two waiting for a reaction by with Eastman Kodak, yesterday gestone. Which had previously

Sterling's rise was given added Bundy Corp scored a substan-

ASIA

Norway faces cautious overseas investors

# Oslo slips over oil price nervousness

BY KAREN FOSSLI IN OSLO AND HILARY DE BOERR IN LONDON

OSLO'S post-crash stock mar-ket has fallen to levels near the lows of 1986, leaving foreign investors nervous and cautious towards 2 market they embraced with enthusiasm last year.

The source of current concern stems largely from the continuing plunge in oil prices and its effect on the Scandinavian market, which saw soara-way growth up to Black Mon-day last October.

Norway is western Europe's biggest oil producer after Britain, with oil the main fuel for growth in the economy and the stock exchange. With oil prices down at about \$14, compared with \$18 at the start of the year and \$19 on October year and \$19 on October 20, the market is jittery.

Oversaas investors accounted for about 40 per cent of the transactions made on the Oslo Exchange last on the Oslo Exchange last year. And while activity hy tham appears to have remained healthy in the first two months of this year, the "real level" of participation remained little changed, with investors going into and out of the market quite often, according to a hourse official. ing to a bourse official.

Oslo's attraction for overseas investors stems in part from it being a relatively untouched and underdeveloped capital market offering a "dif-

ferent proposition."

This helped last year to boost the Oslo SE index to a high of 592.04 on September 21. It now stands about 38 per cent lower at around 370, having reached a post-crash low of 307.48 on November 11.

Recent market moves have been due to specific events, especially news that trade especially news that trade unions are expected to agree to a 5 per cent pay rise limit. Industrial wages rose hy 11.4 per cent last year and the current curb is good news for corporations which already face high interest rates, production costs and inflation.

News of the current wage agreement belped push the Oslo SE Index up 9.3 per cent from February 15 to March 4 in spite of falling oil prices in the same period.

SOUTH AFRICA

GOLD STOCKS closed higher as

the bullion price remained steady. A rise by the financial rand, through which foreigners buy South African stocks, suggested the investment in

golds was by overseas investors. The gold index increased 22 to

1,266. Vaal Reefs and Randfontein rose R4 each to R250 and R220

Mining financials and other

quality minings followed the

example set by gold issues. Anglo

American was up 65 cents to R46.75, platinum stock impala gained 50 cents to R26 and dia-

the same period.

Spurred by the wage deal, foreign investors are showing interest. But they are focusing on the high quality, more liq-

# Norway Oslo SE 500 400 漢

uid blue chip stocks rather than the smaller, more volatile

Oct 1987 Jan

companies sought pre-crash.
Mr Johan Ewerlöf, Scandinavian analyst at Citicorp Scrimgeour Vickers, says Norway is returning to the buyer's list. "From about mid-February we have seen people at least con-sidering investing in the Nor-wegian market and now they have moved from considering to actually taking small stakes," he says.

This week, however, senti-ment has been hit by the weaker oil price and dollar, with the Oslo SE index falling slightly. Activity could be further restrained by legislative proposals to limit the amount paid in dividends. Analysts agree this means buying interest will focus on stocks with capital growth potential.

Norwegian share prices are seen generally to be underval-

ned, meaning the market -which has a capitalisation of NKr83bn (\$13bn) - could return to favour. But it will have to compete with other secondary European markets Mr Tim Youngman, Scandi-navian analyst at SBCI Savory Milin, asks: "Why put money into Norway when you can buy

companies that are better managed in Finland, for example, on similar ratings?"

Fear of devaluation, negative economic developments and low oil prices have undercut prices, says a bourse offi-cial. And while recent steps by the Norwegian Government to restore balance to the economy have impressed, few believe the measures are the right

remedy to cure the ills.

EUROPE \_\_

# Brussels rises to 1988 high as takeover fever persists

London

with the FT-SE 100 index end-

ing down 3.2 at 1,821.5.
Prices were initially hit by
the statement from Prime Min-

ister Margaret Thatcher that

there would be no early

change in interest rates to deal with the sudden rise in ster-ling. But later reassessment reduced the losses.

ICI again gave ground on fears of the effect of sterling's strength on its exports and Glaxo, with dollar earnings to

by news that Philips and Nestle

had thrown their weight behind the group in the battle for Bel-gium's La Generale. The group's

the analyst said.

Cir finished L130 higher at

L5.220 while Buitoni rose L239 to

AMSTERDAM was boosted by

selective bnying by overseas

investors, with activity focusing on internationally traded stocks.

index rose in spite of the weaker dollar and closed up 1.4 at 238.1

The midsession ANP-CBS

Takeover speculation sur-

Among banks, Amro added 30 cents to Fl 65.70, with the market unsurprised by news that it was

repatriate, eased lower.

CORPORATE activity and take, over talk boosted share prices and turnover in Belgium, Italy and the Netherlands yesterday. CONFIDENCE about the but a weaker dollar and political upcoming Budget helped stem London's losses yesterday. uncertainty kept investors cautious in other major bourses, writes Our Markets Stoff in Lon-

BRUSSELS rose to a high for the year as takeover fever and liquidity from the battle for Societe Générale de Belgique continued to heat the market.

. "They've blown apart Générale de Belgique and now everyone believes that any company in Belgium could be taken over," commented one London analyst. It shows that the market is get-

ting very speculative."

Most of the activity appeared to involve domestic institutions and individuals, with foreigners generally taking to the sidelines amid fears of an imminent cor-rection once fundamentals reassert themselves. The Brussels decision to incorporate its Sanautash market index broke through dia holding company into the the 5,000 level for the first time larger Cir holding was also seen since the October crash, rising as good news as it is expected to strengthen Cir's balance sheet, since the October crash, rising 48.04 to 5,021.73 in heavy volume that forced a half-hour extension of trading. The forward market index also hit a high for the year. GB-Inno, Belgium'a leading supermarket chain, sawprofit-taking after Monday's surge, closing BFr30 lower at BFr1,600 as 312,000 shares changed hands. Takeover speculation went on

BFr4.430. Other strong gains included holding Cobepa, which has joined the De Benedetti side in the fight for La Générale, up BFr350 at in moderately active trade. BFr5,950, and market leader Takeover speculation sur-Petrofina, BFr450 higher at rounded leading insurance group BFr11.450 on high turnover of Amev, which added Fl 3.90 to Fi 68,000 shares which apparently included some foreign buying.

MILAN also had a busy day, with share prices, particularly in was offering up to FI 65 a share. the De Benedetti group, rising in

buzzing around the stock, but buying in the sector switched to Delhaize, up a sharp BFr390 to

the occasional bonts of euphoria.

"People are going from the estatic to the very, very nervous," said an analyst, "It's a day-by-day market at the moment."

Yesterday's international capital ing floor and shouted slogans, ZURICH saw moderate trading and closed lower on the easier dollar and Wall Street's failure to provide a clear trend.

The Credit Suisse index slipped 5.5 to 461.1, with blue fractions from London to Amsterdam.

Leading publisher VNU, which annual profits, put on 50 cents to FI 7.50.

FRANKFURT had a suiternational capital ing floor and shouted slogans, ZURICH saw moderate trading and closed lower on the easier dollar and Wall Street's failure to provide a clear trend.

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The Credit Suisse index slipped 5.5 to 461.1, with blue ing floor and shouted slogans.

Yesterday's interest in De returned to worries about Benedetti ahares was triggered whether the dollar had

its long-term bottom or still had further to fall. The US currency lost more than a pfennig yester-day to a fixing of DM1.6724. Analysts said the rise in sterling was an added factor but had not become significant enough to cause worries for German export( to b

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ers to the UK. The FAZ index eased 0.86 to 456.50 in thin turnover, with lim-

ited foreign selling Machinery maker KHD fell a heavy DMS to DM96 on profit tak ing after its sharp rise on Monday triggered by a forecast of improved results. Also in the sector, Linde shed DM6 to DM567. In cars, VW fell DM9.40 to DM237.30 amid speculation that the Government would float its 16 per cent stake this month. The Finance Ministry, VW and Dresdner Bank, the lead under-

writer, all declined comment. Bonds eased between 30 and 50 pfg following a weaker close on Monday in US credit markets. The 1998 federal bond yield rose to around 6.25 per cent. PARIS moved lower in very

thin volume as talk continued to focus on when President Mitterrand will make clear his electoral intentions. Worries about the lower dollar undermined senti-1.8,499 and then pushed on to 1.8,900 in after hours trading. Oli-vetti climbed 1.250 to 1.9,180. ment and there was little corporate activity to enliven proceed Pirelli added L50 to L2.720 in the wake of its counterbid for

STOCKHOLM finished lower in dull trading, with the Affaersva-erlden index losing 5.9 to 784.2. The main event of the day was the suspension of Swedish Match. The consumer goods and home improvement group, which rose SKr8 to SKr115 before trading was stopped, declined to comment on its reason for requesting suspension. The company presents its annual report today. Pharmacia, which reported annual profits up 10 per cent, ended down SKrl at SKr159.

Bourse trading was interrupted briefly when women protestors seeking shorter working hours seeking shorter working hours threw play money onto the trad-ing floor and shouted slogans, ZURICH saw moderate trading and closed lower on the easier

whether the dollar had reached SFr125 to SFr8,675,

# Yen's rise depresses Nikkei

### Tokyo

LARGE-CAPITAL stocks and blue chips came under selling pressure in Tokyo yesterday, helping to send share prices lower for the second consecutive trading day, writes Shigeo Nishi-waki of Jiji Press.

The Nikkel average dropped 150.85 to close at 25,465.73 after moving between a day's high of 25,597.17 and a low of 25,465.35. On Monday the Nikkei had eased 10.99. Volume yesterday totalled 828m shares compared with Mon-day's 826m and declines outpaced advances by 578 to 319, with 166

recent rapid ascent also gathered momentum and many players concluded a correction was nec-

essary.

Steel, shipbuilding and other large-capital stocks, which had led the recent bullish trend, came under selling pressure, and the strong yen belped depress high-technology stocks.

technology stocks.

Buying interest centred on small and medium-capital issues backed by specific incentives.

Among the large-capital stocks, Nippon Kokan topped the active list with 104.36m sbares but ended Y2 lower at Y378. Kawasaki Steel lost Y3 to Y378, Nippon Steel Y5 to Y436 and Ishikawajima-Harima Heavy Industries Y3

High-technology blue chips fared poorly, with NEC shedding Y50 to Y2,090, Matsushita Electric Industrial Y20 to Y2,500, Fuji Photo Film Y50 to Y4,250 and Sony Y20 to Y5,250. Canon lost V50 to Y1.120 on announced net profit of news that the European Commis-HK\$1.26bn for 1987.

NATIONAL ANA REGIONAL MARKETS

duties on electronic typewriters being assembled in the European Community with parts imported by Canon's French unit. Chemicals, financials and con-

structions eased. Mitsul Toatsu dipped Y17 to Y762, Nomura Securities Y30 to Y3,880 and Ohbayashi Y15 to Y955.

and drove share prices lower.

The 250-issue OSE stock average closed 101.88 points down at 25,857.22 on an estimated volume up 11m to 132m shared. up 11m to 132m shares.

LOCAL AND foreign institutions stepped up their buying as profit taking dried up, causing Hong Kong share prices to rise. The Hang Seng index closed up 22,93 at 2,493.33. Turnover was

Among the gains, Sumitomo. Heavy Industries, the second most active stock with 54.7m shares, surged Y20 to Y605. spurred by increasing demand for industrial machines.

The yen's rise against the dol-lar proved a major depressant, bond maturing in December 1997 while concern about the market's rose from 4.435 per cent at Monday's close to 4.445 per cent.
The 5.1 per cent bond falling due in Juna 1996, which was traded briskly the previous day,

### **Hong Kong**

Bond prices slipped in the absence of new factors. After coming under small-lot selling pressure, the yield of the bench-

HK\$939m, down from Monday's After the close, Hongkong Electric, unchanged at HK\$7.85,

TUESDAY MARCH @ 1988

Cavendish International Holdings, which also released 1987 results after the close, stood

Australia A PAUSE for breath and new direction left Australian stocks slightly lower in thin volume after Monday's sharp gains. The All Ordinaries index fin-ished 7.9 down at 1,316.4 and losses were common to all sectors

in turnover of 111m shares.

Among generally weaker industrials, Boral, the building products group, lost 11 cents to A\$3.94 after reporting a limited 13.4 per cent gain in first half

INVESTORS stayed on the sidelines as Singapore prices closed mixed after uneventful trading. lost popularity.

On the Osaka Securities The Straits Timea industrial index gained 1.85 to 917.59. Turna rise in post-tax profits for 1987 of 21.8 per cent to \$\$121.8m.

### India tackles low volume

THE INDIAN Finance Ministry says it will ease curbs on for-ward trading in shares from Friday to boost declining turnover and head off a strike threat by stockbrokers, according to the Bombay Stock Exchange, Reuter reports.

Turnover on India's 15 stock markets has fallen to about Rs250m (\$19m) a day from

MONDAY MARCH 7 1988

The industrial sector remained fairly static.

Rs1bn a day last June. For-ward trading was banned in June to prevent a possible market crash after the ruling Congress (I) Party was routed in elections in Haryana state. The ban was partially lifted in October but brokers boycotted trading on February 19 to press for further relaxation and threatened another boycott from March 11.

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Morgan Stanley International

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Sheatson Lehman Brothers International

SBCI Swiss Bank Corporation Investment banking

Union Bank of Switzerland (Securities) Limited

March 1988

WEGINAL MAINETS							·						
Figures in parentheses show number of stocks per grouping	U5 Oollar Index	Oay's Change %	Pound Steriing Index	Local Currency Index	Grass Oiv. Yield	US Dollar Index	Pound Sterfing Index	Local Currency Index	1987/88 High	1987/88 Low	Year ago (approx)		
Australia (91)	106 82	-0.5	85.95	97.37	4.33	107_35	87.52	97.85	180.81	85.36	112.71		
Austria (16)	90.41	+1.2	72.75	78.11	2.68	89.36	72.85	77.78	102.a7	84.35	94.23		
Beigium (48)	1.38.40	+0.7	111.36	119.46	4.00	137.45	112.06	118.97	138.40	94.63	113.27		
Canada   126)	120.30	+1.1	96.80	109.19	3.01	118.94	96,97	108.17	141.78	98.15	123.62		
Denmark (38)	121.29	+0.0	97.60	105.04	2.80	121.34	98.92	105.66	124.83	98.18	110.07		
Finland (23)		+0.0	95.36	100.27	1.98	118.48	96.60	100.61					
France (122)	<b>a5.60</b>	-0.3	68.88	75.86	4.09	85.88	70.02	76.45	121.82	72.77	112.73		
West Germany (94)	78.79	+0.7	63.40	68.32	2.71	78.24	63.79	68.20	104.93	67.78	88.95		
Hong Kong (46)	96.99	+1.0	78.04	97.12	4.37	96.02	78.28	96.14	158.68	73.92	107.63		
Ireland (14)	118.72	+0.7	95.53	104.26	4.21	117.27	96.10	104.23	160.22	93.50	124.78		
Italy (94)	75.67	+2.3	60.89	69.60	2.77	73.96	60.30	68.30	112.11	62.99	95.72		
Japan (457)		-0.7	130.74	131.51	0.53	163.67	133.43	132.53	163.67	100.00	120.56		
Malaysia (36)	115.04	+0.2	92.57	113.53	3.35	114.84	93.63	113.87	193.64 422.59	93.76 90.07	134.84 126.98		
Mexico (14)		-3.0	137.39	424.71	0.84	176.05	143.53	437.91	131.41	87.70	105.67		
Netherland (37)	105.86	+2.2	85.18	90.50	5.03	103.55	84.42	89.00					
New Zealand (23)		+1.0	58.66	57.73	5.64	72.17	58.84	57.46	138.99	64.42	93.85		
Norway (24)	111.05	[ <del>-</del> 1.2	89.35	95.11	3.21	112.42	91,65	96.32	185.01	95.51	118.08		
Singapore (26)	108.20	+0.3	87.07	100.40	2.39	107.89	87.96	100.09	174.28	81.21	118.68		
South Africa (61)		+5.0	106.21	78.52	5.34	125.74	102.51	77.43	198.09	100.00	125.42		
Spain (43)	146.50	+0.3	1 <u>1</u> 7.89	124.08	3.38	146.04	119.06	124.35	168.81	100.00	112.89		
Sweden (32)	114.89	-0.2	92.45	100.60	2.70	115.08	93.82	101.45	136.64	88.50	109.21		
Switzerland (53)	85.22	<u>-0</u> .6	68.57	72.75	2.33	85.77	69.92	73.59	111.11	73.65	96.05		
United Kingdom (327)	138.39	+1.1	111.36	111.36	4.27	136.89	.111.61	111.61	162.87	99.65	126.86		
USA (58\$)	109.89	+0.7	88.42	109.89	3.43	109.12	88.96	109.12	137.42	91.21	120.02		
Europe 19651	108.92	+0.9	87.64	91.64	3.78	107.97	88.02	91.64	130.02	92.25	110.10		
Pacific Basin (679)	157.71	-0.7	126.90	128.76	0.72	158.80	129.46	129.70	158.80	100.00	119.75		
Euro-Pacific (1644)	138.21	-0.2	111.21	113.98	1.69	138.48	112.90	114.55	143.65	100.00	115.91		
North America (711)	110.44	+0.7	88.87	109.87	3.41	109.64	89.39	109.08	137.55	91.68	120.21		
Europe Ex. UK 1638)	90.65	+0.7	72.94	79.23	3.33	90.03	. 73.40	79.07	111.97	78.89	99.73		
Pacific Ex Japan (222)	100.24	+0.2	80.66	93.41	4.30	100.09	81.60	93.30	164.03	82.92	109.85		
World Ex. US (1845)	137.56	-0.1	110.69	113.57	1.76	137.71	112.27	114.07	143.38	100.00	116.30		
World Ex. UK (2103)	125.73	+0.1	101.17	112.35	2.11	125.66	102.44	112,40	138.82	100.00	116.88		
World Ex. So. Af. (2369)	126.81	+0.1	102.04	112.50	2.30	126.65	103.25	112.58	139.47	100.00	117.71		
World Ex. Japan (1973)	109.77	+0.8	88.33	102.50	3.59	108.90	88.78	102.04	134.22	92.98	116.43		
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Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115 037 HBS 5 fedex), 90.791 (Pound Sterling) and 94,94 (Local Copyright. The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd.1987,